### TOWN OF PORTLAND, CONNECTICUT



### **ADOPTED BUDGETS**

FISCAL YEAR 2010-2011

### TOWN OF PORTLAND, CONNECTICUT

### ANNUAL BUDGET DOCUMENT FOR THE YEAR ENDED JUNE 30, 2011

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### TOWN OF PORTLAND, CONNECTICUT

### ANNUAL BUDGET DOCUMENT FOR THE YEAR ENDED JUNE 30, 2011

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Town of Portland, Connecticut

Equal Opportunity Employer

#### Office of the First Selectwoman

33 East Main Street / P.O. Box 71 Portland, CT 06480-0071

Phone: 860/342-6715 Fax: 860/342-6714 www.portlandct.org

June 25, 2010

#### Dear Fellow Residents and Taxpayers:

Enclosed is the Proposed 2010-11 General Government and Board of Education Budget of \$29,619,431, as well as the other funds' budgets. The following is a list of highlights of the budget and goals and objectives for the upcoming fiscal year:

#### Grand List:

• Total Value: \$852,151,602 (1.16% increase)

Note: The Grand List value is an estimate and subject to change based on appeals.

• Value of one mill: \$852,152 (2009-10 Value of one mill: \$843,149; 2008-09: \$835,933; 2007-08: \$824,878)

#### Revenues Needed:

- Taxation: 27.80 (0.56 mill increase or 2.08% mill rate increase)
- All other revenues: \$6,043,146 (\$4,510 increase from 2009-10)
- Allocation from Fund Balance: \$300,000 (2009-10 budget estimated the use of \$200,000)

#### Expenditures:

- Total Expenditures: \$29,619,431 (+\$804,478) (2.79% increase over 2009-10 adopted budget)
- General Government increase: +\$403,937(3.63% increase over 2009-10 adopted budget)
- Board of Education increase: +\$400,541 (2.26% increase over 2009-10 adopted budget)

#### Accomplishments 2009-10:

- Obtained funding and purchased new laptops, service revolvers and night vision goggles for the Police Department (American Resource & Recovery Act (ARRA) funds).
- Obtained funding in 2010 for the energy system upgrades at the Portland Library (ARRA funds).
- Obtained \$230,000 in 2010 for road pavement preservation (chip sealing; ARRA funds).
- Completed the Small Town Economic Assistance Program (STEAP) grant-funded Brownstone Avenue I Project in 2009.
- During the spring of 2010, we installed new sidewalks on Middlesex Avenue and a parking area with a lookout over the quarries and the CT River, using STEAP funds (Brownstone Avenue II Project).
- During the Spring and Summer of 2010, we plan to start the grant-funded streetscape project along Main Street.
- During the Spring Summer of 2010, started the High Street water main replacement project, using Drinking Water State Revolving Loan Funds.
- The water tank refurbishment project went out to bid in the Spring of 2010.

#### Goals and Objectives 2010-11:

- 1) Continue careful use of all Town funds, while addressing our needs.
  - a) Hold public meetings to address citizen input and a clear understanding of our fiscal needs to run the town.

- 2) Work with the Board of Education to maintain and improve our schools.
  - a) The Selectmen and the Board of Education will continue to meet regularly with the Director of Finance, who manages the finances of both the General Town Government and the Board of Education.
  - b) Establish a Study Committee for the review of the School Facilities.
- 3) Continue to pursue appropriate economic development.
  - a) Assist & oversee the Portland TownPlace project. This private Mixed Use Development in the center of Town should bring jobs and additional tax revenue to Portland.
  - b) Assist with the new businesses planned for Main Street & Route 66.
- 4) Improve our Parks.
  - a) Work will be conducted on the Middlesex Avenue Fields. Nolan Field had work done last Fall, and will be completed in the Summer of 2010.
  - b) Continue plans for the Riverfront Park.
  - c) Discuss plans for the Goodrich property on Route 17.
- 5) Continue the planned improvements to the water and sewer systems.
  - a) Continue to analyze the water and sewer rates.
  - b) Complete the Level A Mapping Project.
  - c) Complete the High Street Water Main Project (Drinking Water State Revolving Loan Fund (DWSRLF)).
  - d) Complete the Water Storage Tank Project (DWSRL Funds).
  - e) Review the needs of the Sewer system.
- 6) Implement the new Energy Plan for all town and school buildings to reduce costs and increase energy efficiency.
- 7) Promote & support our well-run fire, emergency and police departments, public works, library, health, senior and youth services.
  - a) Discuss ongoing policing needs in the town.
  - b) Review and plan for the future of the Town's infrastructure and public works related priorities.
  - c) Maintain our Emergency Management Program.
    - i) Continue training and recognition of the Citizens Emergency Response Team.
  - d) Pursue grants for increased youth services particularly in the area of substance abuse prevention.
  - e) Continue to support responsive library services, thereby providing opportunities for enrichment and education to citizens of all ages.
  - f) Assist with the needs of the Town's seniors.
  - g) Discuss ongoing needs of our Fire Department.
  - h) Work with the Long Range Capital Commission concerning the funding of capital needs.
  - i) Work with the Chatham Health District on Public Health information, vaccination programs and other health related matters.

I would like to thank Tom Robinson, Director of Finance, Dr. Sally Doyen, Superintendent of Schools, the Board of Selectmen, the Board of Education, town and Board of Education staff members and you, the voters for all the assistance and work on the 2010-2011 budget.

Respectfully submitted,

Susan S. Bransfield

Susan S. Bransfield

First Selectwoman

### TOWN OF PORTLAND, CONNECTICUT ADOPTED MILL RATE CALCULATION **FISCAL YEAR 2010-2011**

		Board of	Total
	General Government	Education	Combined
	Budget	Budget	Town Budgets
	2.74-18-1		
Adopted 2010-2011 Expenditure Budgets	\$ 11,523,119	\$ 18,096,312	\$ 29,619,431
Less: Direct Revenue Estimates	(1,657,046)	(4,386,100)	(6,043,146)
Less. Direct Revenue Estimates	(2,300,30,0)		
Net Budget	9,866,073	13,710,212	23,576,285
Appropriation of Fund Balance	(150,000)	(150,000)	(300,000)
	9,716,073	13,560,212	23,276,285
Plus Adjustment *	173,060	241,530	414,590
Amount to be Raised	\$ 9,889,133	\$ 13,801,742	\$ 23,690,875
Adopted 2010-2011 Mill Rate	11.60	16.20	27.80
Adopted 2009-2010 Mill Rate	11.31	15.93	27.24
Mill Rate (Decrease) Increase	0.29	0.27	0.56
Mill Rate % (Decrease) Increase	2.61%	1.67%	2.08%
One Mill	= \$ 852,152	Before Board of A	Assessment
		Appeals (BAA) I	Hearings
Grand List Value	= \$852,151,602		

\$ 852,151,602 Grand List Value =

<sup>\*</sup> Adjustment includes reserve for uncollected taxes at 1.75% \*

<sup>\*\*</sup> Board of Education budget detail found in separate budget document prepared by BOE \*\*

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# Town of Portland, Connecticut Adopted General Gov't & Board of Education Revenue Budget Detail - Fiscal Year 2010-2011 As of May 10, 2010

Property Taxes	Ве	General Government & oard of Education Revenue	2007-2008 Actual Revenue	2008-2009 Actual Revenue	2009-2010 Budgeted Revenue	2010-2011 Estimated Revenue
None		Property Taxes				
00011         Prop taxes - prior years         298,982         252,188         305,000         275,000           00012         Prop taxes - interest & liens         142,713         170,477         160,000         170,000           00013         Prop taxes - supp motor vehicle         175,926         184,310         185,000         185,000           Total Property Taxes         22,438,782         22,631,386         23,226,317         23,906,285           State of CT - Education           00101         Education cost sharing grant         4,095,534         4,233,997         4,272,257         4,272,257           00102         School transportation grant         130,834         127,580         119,746         113,843           00103         Special education equity grant         -         -         -         -           00104         Miscellaneous education grants         -         -         -         -           Total State of CT - Education         4,226,368         4,361,577         4,392,003         4,386,100           State of CT - General Government           00201         PILOT - State property         30,750         28,973         24,036         31,248           00202         Pequot & Mohegan         6	00010		\$ 21,821,161	\$ 22,024,411	\$ 22,576,317	\$ 23,276,285
None		•	298,982	252,188	305,000	
None		•	142,713	170,477	160,000	
Prop taxes - prior years accrual Total Property Taxes   22,438,782   22,631,386   23,226,317   23,906,285			175,926	184,310	185,000	185,000
State of CT - Education			<del>-</del> _	P.M.	-	
Materian   Materian			22,438,782	22,631,386	23,226,317	23,906,285
Materian   Materian						
00101         Education cost shaing grant         130,834         127,580         119,746         113,843           00103         Special education equity grant         -         -         -         -         -           00104         Miscellaneous education grants         -         -         -         -         -         -           Total State of CT - Education         4,226,368         4,361,577         4,392,003         4,386,100           State of CT - General Government           00201         PILOT - State property         30,750         28,973         24,036         31,248           00202         Pequot & Mohegan         65,115         67,169         35,478         33,170           00203         PILOT - property tax relief         -         -         -         -           00204         PILOT - elderly tax relief         56,853         53,389         57,500         52,000           00204         PILOT - totally disabled tax relief         702         648         660         600           00207         Emergency management         2,897         2,625         3,000         3,000           00208         PILOT - elderly freeze         -         2,000         -         -	·	State of CT - Education			4.070.077	4 272 257
School transportation grant   193,001   193,	00101	<del>-</del> -	•	, ,	· ·	
Note	00102	* -	130,834	127,580	119,740	113,043
State of CT - Education         4,226,368         4,361,577         4,392,003         4,386,100           State of CT - General Government           00201         PILOT - State property         30,750         28,973         24,036         31,248           00202         Pequot & Mohegan         65,115         67,169         35,478         33,170           00203         PILOT - property tax relief         -         -         -         -           00204         PILOT - elderly tax relief         56,853         53,389         57,500         52,000           00205         Boat registration fees         14,858         14,858         14,858         14,858           00206         PILOT - totally disabled tax relief         702         648         660         600           00207         Emergency management         2,897         2,625         3,000         3,000           00208         PILOT - elderly freeze         -         2,000         -         -           00210         PILOT - veteran's exemption         5,360         6,046         6,050         6,000           00214         Other revenues - State of CT         8,844         27,639         1,000         15,000           00220         Scho	00103		***	-		
State of CT - General Government   30,750   28,973   24,036   31,248		·		1001 500	4 202 002	1 296 100
00201         PILOT - State property         30,750         28,973         24,036         31,248           00202         Pequot & Mohegan         65,115         67,169         35,478         33,170           00203         PILOT - property tax relief         -         -         -           00204         PILOT - elderly tax relief         56,853         53,389         57,500         52,000           00205         Boat registration fees         14,858         14,858         14,858         14,858           00206         PILOT - totally disabled tax relief         702         648         660         600           00207         Emergency management         2,897         2,625         3,000         3,000           00208         PILOT - elderly freeze         -         2,000         -         -           00210         PILOT - veteran's exemption         5,360         6,046         6,050         6,000           00214         Other revenues - State of CT         8,844         27,639         1,000         15,000           00216         PILOT - machinery & equipment         75,707         83,456         110,000         120,000           00220         School construction grant         258,747         240,111	,	Total State of CT - Education	4,226,368	4,361,5//	4,392,003	4,500,100
00201         PILOT - State property         30,750         28,973         24,036         31,248           00202         Pequot & Mohegan         65,115         67,169         35,478         33,170           00203         PILOT - property tax relief         -         -         -           00204         PILOT - elderly tax relief         56,853         53,389         57,500         52,000           00205         Boat registration fees         14,858         14,858         14,858         14,858           00206         PILOT - totally disabled tax relief         702         648         660         600           00207         Emergency management         2,897         2,625         3,000         3,000           00208         PILOT - elderly freeze         -         2,000         -         -           00210         PILOT - veteran's exemption         5,360         6,046         6,050         6,000           00214         Other revenues - State of CT         8,844         27,639         1,000         15,000           00216         PILOT - machinery & equipment         75,707         83,456         110,000         120,000           00220         School construction grant         258,747         240,111		6 CT C 1 C				
00201         PREOT - State property         36,700         35,478         33,170           00202         Pequot & Mohegan         65,115         67,169         35,478         33,170           00203         PILOT - property tax relief         -         -         -         -           00204         PILOT - elderly tax relief         56,853         53,389         57,500         52,000           00205         Boat registration fees         14,858         14,858         14,858         14,858           00206         PILOT - totally disabled tax relief         702         648         660         600           00207         Emergency management         2,897         2,625         3,000         3,000           00208         PILOT - elderly freeze         -         2,000         -         -           00210         PILOT - veteran's exemption         5,360         6,046         6,050         6,000           00214         Other revenues - State of CT         8,844         27,639         1,000         15,000           00220         School construction grant         258,747         240,111         192,616         127,685           00220         School construction grant         519,833         526,914 <td< td=""><td></td><td></td><td>30.750</td><td>28 973</td><td>24.036</td><td>31,248</td></td<>			30.750	28 973	24.036	31,248
00202         Pedulot & Monegan         03,115			•	•		
00204         PILOT - elderly tax relief         56,853         53,389         57,500         52,000           00205         Boat registration fees         14,858         14,858         14,858         14,858           00206         PILOT - totally disabled tax relief         702         648         660         600           00207         Emergency management         2,897         2,625         3,000         3,000           00208         PILOT - elderly freeze         -         2,000         -         -           00210         PILOT - veteran's exemption         5,360         6,046         6,050         6,000           00214         Other revenues - State of CT         8,844         27,639         1,000         15,000           00216         PILOT - machinery & equipment         75,707         83,456         110,000         120,000           00220         School construction grant         258,747         240,111         192,616         127,685           Total State of CT - General Governmen         519,833         526,914         445,198         403,561           Investment Income           00401         Investment income         265,892         81,187         100,000         60,000		•	05,115	07,107	-	**
00204         PILOT - cluterly tax rener         36,000         14,858         14,858         14,858         14,858           00206         PILOT - totally disabled tax relief         702         648         660         600           00207         Emergency management         2,897         2,625         3,000         3,000           00208         PILOT - elderly freeze         -         2,000         -         -           00210         PILOT - veteran's exemption         5,360         6,046         6,050         6,000           00214         Other revenues - State of CT         8,844         27,639         1,000         15,000           00216         PILOT - machinery & equipment         75,707         83,456         110,000         120,000           00220         School construction grant         258,747         240,111         192,616         127,685           Total State of CT - General Governmen         519,833         526,914         445,198         403,561           Investment Income           00401         Investment income         265,892         81,187         100,000         60,000			56 853	53 389	57,500	52,000
00205         Boat registration fees         11,000         648         660         600           00206         PILOT - totally disabled tax relief         702         648         660         600           00207         Emergency management         2,897         2,625         3,000         3,000           00208         PILOT - elderly freeze         -         2,000         -         -           00210         PILOT - veteran's exemption         5,360         6,046         6,050         6,000           00214         Other revenues - State of CT         8,844         27,639         1,000         15,000           00216         PILOT - machinery & equipment         75,707         83,456         110,000         120,000           00220         School construction grant         258,747         240,111         192,616         127,685           Total State of CT - General Governmen         519,833         526,914         445,198         403,561           Investment Income           00401         Investment income         265,892         81,187         100,000         60,000				· ·	•	
00208         PILOT - totally disabled tax fellow         2,897         2,625         3,000         3,000           00208         PILOT - elderly freeze         -         2,000         -         -           00210         PILOT - veteran's exemption         5,360         6,046         6,050         6,000           00214         Other revenues - State of CT         8,844         27,639         1,000         15,000           00216         PILOT - machinery & equipment         75,707         83,456         110,000         120,000           00220         School construction grant         258,747         240,111         192,616         127,685           Total State of CT - General Governmen         519,833         526,914         445,198         403,561           Investment Income           00401         Investment income         265,892         81,187         100,000         60,000			•			
00207         Emergency management         -         2,000         -         -           00210         PILOT - elderly freeze         -         2,000         -         -           00210         PILOT - veteran's exemption         5,360         6,046         6,050         6,000           00214         Other revenues - State of CT         8,844         27,639         1,000         15,000           00216         PILOT - machinery & equipment         75,707         83,456         110,000         120,000           00220         School construction grant         258,747         240,111         192,616         127,685           Total State of CT - General Governmen         519,833         526,914         445,198         403,561           Investment Income           00401         Investment income         265,892         81,187         100,000         60,000		_				3,000
00210         PILOT - veteran's exemption         5,360         6,046         6,050         6,000           00214         Other revenues - State of CT         8,844         27,639         1,000         15,000           00216         PILOT - machinery & equipment         75,707         83,456         110,000         120,000           00220         School construction grant         258,747         240,111         192,616         127,685           Total State of CT - General Government         519,833         526,914         445,198         403,561           Investment Income           00401         Investment income         265,892         81,187         100,000         60,000			2,007	•	-	ж.
00210         FILOT - vectoral seatment         8,844         27,639         1,000         15,000           00216         PILOT - machinery & equipment         75,707         83,456         110,000         120,000           00220         School construction grant         258,747         240,111         192,616         127,685           Total State of CT - General Government         519,833         526,914         445,198         403,561           Investment Income           00401         Investment income         265,892         81,187         100,000         60,000		•	5 360	,	6,050	6,000
00214         Other revenues state of CT         Other revenues state				· · · · · · · · · · · · · · · · · · ·		15,000
00220       School construction grant Total State of CT - General Government       258,747       240,111       192,616       127,685         Total State of CT - General Government       519,833       526,914       445,198       403,561         Investment Income         00401       Investment income       265,892       81,187       100,000       60,000         60,000       60,000						120,000
Total State of CT - General Governmen   519,833   526,914   445,198   403,561		=	,			
Investment Income   265,892   81,187   100,000   60,000   60,000	00220	•				403,561
00401 Investment income 265,892 81,187 100,000 60,000		Total State of CT General Governmen				
00401 Investment income 265,892 81,187 100,000 60,000		Investment Income				
01.107 100.000 60.000	00401		265,892	81,187		
	~ · · · ·		265,892	81,187	100,000	60,000

## Town of Portland, Connecticut Adopted General Gov't & Board of Education Revenue Budget Detail - Fiscal Year 2010-2011 As of May 10, 2010

В	General Government & Board of Education Revenue		07-2008 Actual eceipts	2008-2009 Actual Receipts		2009-2010 Budgeted Revenue		2010-2011 Estimated Revenue	
	Charges for Services								
00301	PILOT - housing authority	\$	22,402	\$	19,712	\$	21,500	\$	19,000
00302	PILOT - telecommunications		49,555		48,662		49,000		49,000
00303	Property rental		18,037		36,997		19,000		85,000
00304	Miscellaneous Finance		3,967		20,692		4,000		5,000
00305	Pin ball permits		<u></u>		155		50		50
00306	Land use fees		-		-		50		50
00308	Chatham Health fees		5,000		8,000		m-		1,000
00309	Vendor permits		30		44		50		50
00310	Accident reimbursements		630		8,806		5,000		5,000
00311	Workers compensation reimb		38,261		22,399		25,000		20,000
00312	Conveyance tax		100,384		72,285		75,000		75,000
00313	Vital statistics		5,225		5,525		5,000		6,750
00314	Recording fees		51,432		47,796		45,000		48,500
00315	Miscellaneous Town Clerk		7,154		8,290		6,000		7,750
00316	Publication sales		1,054		361		1,050		500
00317	Licenses		1,548		1,585		1,750		1,750
00319	Fire Marshal revenue		660		1,230		700		1,000
00320	Report copies		903		4		1,250		1,250
00321	Gun permits		1,190		1,540		1,000	<u> </u>	1,250
00322	Raffle permits		60		130		185		185
00323	Miscellaneous Police		250		3,278		50		500
00324	Private duty		92,368		216,286		100,000		140,000
00325	Senior Center Program fees		1,770		1,275		2,500		1,500
00326	Demolition permits		-		-		50		50
00327	Miscellaneous Building Dept		1,550		1,053		1,000	ļ	1,000
00328	Structural permits		65,788		45,256		50,000		62,000
00329	Electrical permits		4,455		3,080		3,500	ļ	
00330	Mechanical permits		8,679		6,919		4,500	<u></u>	**
00331	Plumbing permits		1,738		1,001		1,500		_

# Town of Portland, Connecticut Adopted General Gov't & Board of Education Revenue Budget Detail - Fiscal Year 2010-2011 As of May 10, 2010

General Government & Board of Education Revenue		A	07-2008 Actual eccipts	£	08-2009 Actual eceipts	Bu	9-2010 dgeted venue	1	010-2011 Estimated Revenue
Cha	arges for Services (Continued)								
00332	Miscellaneous Public Works	\$	1,499	\$	-	\$	100	\$	100
00334	Sale - construction plans		160		425		-	ļ	100
00335	Excavation permits		435		380		650		650
00336	Zoning permit fees		2,831		2,970		3,000	<u></u>	3,000
00337	P & Z hearings		21,555		13,021		10,000		12,500
00338	ZBA applications		2,612		1,950		2,500		2,500
00339	IW applications		1,100		1,000		1,000		1,000
00340	Fines		8,307		9,077		9,500		9,500
00354	Miscellaneous		-		22,976		1,000		1,000
00405	Sale of town property		<u></u>		28,714		-		
	Total Charges for Services		522,589		662,874		451,435		563,485
	Total GG & BOE Revenue	\$ 2	7,973,464	\$ 2	8,263,938	\$ 28	3,614,953	\$	29,319,431

### ADOPTED TOWN OF PORTLAND, CONNECTICUT GENERAL GOVERNMENT EXPENDITURE BUDGET SUMMARY

			Final		Revised	%		Adopted	%
			Budget		Budget	Increase		Budget	Increase
	General Government	2	:008-2009	2	009-2010	(Decrease)		2010-2011	(Decrease)
001	Board of Selectmen	\$	15,022	\$	13,250	-11.80%	\$	14,000	5.66%
002	First Selectwoman		178,403		143,564	-19.53%		147,764	2.93%
003	Ethics Commission		1,540		2,152	39.74%	į	1,652	-23.23%
006	Probate Court		3,147		3,750	19.16%		3,825	2.00%
007	Elections		33,460		33,480	0.06%		36,000	7.53%
010	Finance Department		389,057		333,140	-14.37%		343,690	3.17%
011	Collector of Revenue		92,123		78,345	-14.96%		83,030	5.98%
012	Assessor		142,855		115,145	-19.40%		121,945	5.91%
013	Board of Assessment Appeals		707		650	-8.06%		650	0.00%
014	Town Counsel		87,500		90,000	2.86%		80,000	-11.11%
015	Town Clerk		214,482		158,350	-26.17%		173,500	9.57%
016	Central Services		49,000		118,000	140.82%		118,500	0.42%
017	Technology Department		178,375		148,215	-16.91%		162,550	9.67%
017	Total General Government		1,385,671		1,238,041	-10.65%		1,287,106	3.96%
			Final		Revised	%	1	Adopted	%
			Budget		Budget	Increase		Budget	Increase
	Public Safety		2008-2009		2009-2010	(Decrease)		2010-2011	(Decrease)
020	Fire Departments		230,567	<del></del>	263,025	14.08%		264,675	0.639
021	Fire Marshal		29,076		25,850	-11.10%		30,550	18.189
022	Emergency Dispatch		87,419		90,041	3.00%		93,000	3.29
023	Police Department		1,297,881		1,032,000	-20.49%		1,121,250	8.65
024	Emergency Management		5,705		6,795	19.11%		10,550	55.26
025	Building Department		122,847		91,010	-25.92%		89,510	-1.65
023	Total Public Safety	<u></u>	1,773,495		1,508,721	-14.93%		1,609,535	6.68

### ADOPTED TOWN OF PORTLAND, CONNECTICUT GENERAL GOVERNMENT EXPENDITURE BUDGET SUMMARY

		Final		Revised	%	Adopted	%
		Budget		Budget	Increase	Budget	Increase
	Public Works	2008-2009		2009-2010	(Decrease)	2010-2011	(Decrease)
031	Public Works Director	\$ 246,627	\$	180,205	-26.93%	\$ 192,400	6.77%
032	Highway Department	918,743		740,800	-19.37%	767,050	3.54%
033	Vehicle Maintenance	284,700		258,650	-9.15%	262,800	1.60%
034	Town Engineer	37,250		32,100	-13.83%	26,000	-19.00%
035	Street Lighting	113,303		102,000	-9.98%	121,500	19.12%
036	Grounds Maintenance	280,086		217,450	-22.36%	222,800	2.46%
037	Town Building Maintenance	389,950		310,275	-20.43%	312,425	0.69%
038	Snow Removal	103,017		90,000	-12.64%	96,500	7.22%
	Total Public Works	2,373,676		1,931,480	-18.63%	2,001,475	3.62%
	•						
		Final		Revised	%	Adopted	%
		Budget		Budget	Increase	Budget	Increase
	Planning & Development	2008-2009		2009-2010	(Decrease)	2010-2011	(Decrease)
040	Planning Department	113,844		96,500	-15.23%	99,500	3.11%
041	Zoning Enforcement	27,856		<u></u>	-100.00%	**	#DIV/0!
042	Planning & Zoning Commission	21,363		11,094	-48.07%	11,094	0.00%
043	Zoning Board of Appeals	1,900		1,900	0.00%	1,900	0.00%
044	Inland Wetlands Commission	3,789		3,674	-3.04%	3,674	0.00%
045	Conservation Commission	850		850	0.00%	850	0.00%
046	Economic Dev Commission	30,860		26,500	-14.13%	26,500	0.00%
047	Capital Expenditures Commission	220	_	300	36.36%	300	0.00%
	Total Planning & Development	200,682		140,818	-29.83%	143,818	2.13%
		Final		Revised	%	Adopted	%
		Budget		Budget	Increase	Budget	Increase
	Health & Human Services	2008-2009		2009-2010	(Decrease)	2010-2011	(Decrease)
051	Health Department	76,760		76,500	-0.34%	76,500	0.00%
052	Environmental Health	3,721		3,445	-7.42%	-	-100.00%
053	Social Services	75,619		55,005	-27.26%	54,139	-1.57%
054	Senior Citizen Center	133,350		95,550	-28.35%	97,300	1.83%
055	Municipal Agent for the Elderly	25,902		15,450	-40.35%	24,500	58.58%
	Total Health & Human Services	315,352		245,950	-22.01%	252,439	2.64%

### ADOPTED TOWN OF PORTLAND, CONNECTICUT GENERAL GOVERNMENT EXPENDITURE BUDGET SUMMARY

******		Final	Revised	%	Adopted	% Increase
		Budget 2008-2009	Budget 2009-2010	Increase (Decrease)	Budget 2010-2011	(Decrease)
	Portland Library			-24.57%	\$ 615,600	2.99%
065	Portland Library	\$ 792,505	\$ 597,750	-24.3770	3 013,000	22.7776
		Final	Revised	%	Adopted	%
		Budget	Budget	Increase	Budget	Increase
	Employee Fringe Benefits	2008-2009	2009-2010	(Decrease)	2010-2011	(Decrease)
071	Employee Fringe Benefits	971,537	2,321,200	138.92%	2,442,132	5.21%
		Final	Revised	%	Adopted	%
		Budget	Budget	Increase	Budget	Increase
	Risk Management	2008-2009	2009-2010	(Decrease)	2010-2011	(Decrease)
073	Risk Management	112,500	116,000	3.11%	120,000	3.45%
		Final	Revised	%	Adopted	%
		Budget	Budget	Increase	Budget	Increase
	Debt Service	2008-2009	2009-2010	(Decrease)	2010-2011	(Decrease)
085	Debt Service	2,537,264	2,378,646	-6.25%	2,109,434	-11.32%
	Total Debt Service	2,537,264	2,378,646	-6.25%	2,109,434	-11.32%
		Final	Revised	%	Adopted	%
		Budget	Budget	Increase	Budget	Increase
	Sundry	2008-2009	2009-2010	(Decrease)	2010-2011	(Decrease)
093	Interfund Transfers Out	603,927	540,576	-10.49%	841,580	55.68%
095	Town Contingency	73,835	100,000	35.44%	100,000	0.00%
	Total Sundry	677,762	640,576	-5.49%	941,580	46.99%
	Total General Gov't Budget	\$ 11,140,444	\$ 11,119,182	-0.19%	\$ 11,523,119	3.63%

### ADOPTED TOWN OF PORTLAND, CONNECTICUT BOARD OF EDUCATION EXPENDITURE BUDGET SUMMARY

			Actual		Adopted	%		Adopted	%
			Expended		Budget	Increase		Budget	Increase
	Salaries	2	2008-2009	2	009-2010	(Decrease)		2010-2011	(Decrease)
11011	Certified Salaries	\$	7,623,650	\$	8,101,882	6.27%	\$	8,276,086	2.15%
	Non-Certified Salaries		2,393,083		2,410,144	0.71%		2,442,733	1.35%
	Coaching Salaries		108,103		124,084	14.78%		127,806	3.00%
	Extracurricular Salaries		76,347		103,528	35.60%		123,056	18.86%
12000	Temporary Salaries		165,333		123,221	-25.47%		124,175	0.77%
12022	Substitute Salaries		165,607		90,635	-45.27%		90,635	0.00%
12023	Tutor Salaries		58,710		16,974	-71.09%		36,975	117.83%
13002	Overtime Salaries		67,430		53,117	-21.23%		53,117	0.00%
1000	Total Salaries		10,658,263		11,023,585	3.43%		11,274,583	2.28%
			Actual		Adopted	%		Adopted	%
			Expended		Budget	Increase		Budget	Increase
	Benefits		2008-2009	2	2009-2010	(Decrease)		2010-2011	(Decrease)
21001	Medical Insurance		2,548,136		2,753,886	8.07%		2,691,802	-2.25%
21002	Dental Insurance		83,559		110,900	32.72%		95,732	-13.68%
21003	Life Insurance		18,207		26,200	43.90%		20,900	-20.23%
21004	Disability		11,755		10,600	-9.83%		16,500	55.66%
21050	Tuition Reimbursement		16,414		20,500	24.89%		22,500	9.76%
22000	Social Security/Medicare		312,921		343,514	9.78%		358,079	4.24%
23001	Pension		203,479		176,236	-13.39%		246,450	39.84%
23004	Retirements		115,230		10,000	-91.32%		10,000	0.00%
26000	Workers' Compensation		127,469		131,293	3.00%	İ	145,220	10.61%
	Unemployment		9,012		2,500	-72.26%		2,500	0.00%
28001	x -				12 500	3.45%	1	13,750	1.85%
28001 29000	Longevity-Classified		13,050		13,500	3.4370		20,100	

### ADOPTED TOWN OF PORTLAND, CONNECTICUT BOARD OF EDUCATION EXPENDITURE BUDGET SUMMARY

		Actual		Adopted	%	Adopted	%
		Expended		Budget	Increase	Budget	Increase
	Purchased Services	2008-2009		2009-2010	(Decrease)	2010-2011	(Decrease)
30010	Legal Services	\$ 53,438	\$	30,899	-42.18%	\$ 34,426	11.41%
30012	Negotiation Services	14,166		-	-100.00%	20,000	#DIV/0!
30014	Audit Services	18,001		14,750	-18.06%	15,487	5.00%
30030	Purchased Services	359,726		213,881	-40.54%	219,963	2.84%
33020	Curriculum Writing	17,489	)	-	-100.00%		#DIV/0!
33030	Professional Development	6,951		3,164	-54.48%	7,794	146.33%
	Total Purchased Services	469,771		262,694	-44.08%	297,670	13.31%
		Actual		Adopted	%	Adopted	%
		Expended		Budget	Increase	Budget	Increase
	Facility Services	2008-2009		2009-2010	(Decrease)	2010-2011	(Decrease)
44003	Repairs & Maintenance	257,412	2	181,582	-29.46%	184,653	1.69%
44003	Total Facility Services	257,412		181,582	-29.46%	184,653	1.69%
		Actual		Adopted	%	Adopted	%
		Expended		Budget	Increase	Budget	Increase
	Other Services	2008-2009		2009-2010	(Decrease)	2010-2011	(Decrease)
51010	Student Transportation	579,513	3	607,491	4.83%	597,178	-1.70%
52001	Property Insurance	129,703	3	135,813	4.71%	142,605	5.00%
53001	Telephone	24,424	4	28,131	15.18%	29,100	3.44%
54000	Advertising	40	0	1,300	3150.00%	800	-38.46%
55050	Printing/Binding	11,988	8	15,355	28.09%	15,490	0.88%
56001	Tuition To LEAs in State	62,854	4	400,214	536.74%	434,650	8.60%
56003	Tuition - Private Sources	133,32	5	17,000	-87.25%	17,510	3.00%
56004	Tuition to Ed Svc Agencies	109,21	5			-	#DIV/0!
56006	•	46,92	8	69,000	47.03%	79,000	14.49%
58580		13,62	2	16,423	20.56%	16,004	-2.55%
	Total Other Services	1,111,61	2	1,290,727	16.11%	1,332,337	3.22%

### ADOPTED TOWN OF PORTLAND, CONNECTICUT BOARD OF EDUCATION EXPENDITURE BUDGET SUMMARY

		]	Actual Expended		Adopted Budget	% Increase		Adopted Budget	% Increase
	Books & Supplies	2	008-2009	2	2009-2010	(Decrease)		2010-2011	(Decrease)
61011	General Supplies	\$	292,717	\$	261,058	-10.82%	\$	250,620	-4.00%
61014	Postage		12,639		12,921	2.23%		13,070	1.15%
62001	Electricity		392,800		427,747	8.90%		449,135	5.00%
62002	Water & Sewer		21,819		21,300	-2.38%		22,366	5.00%
62004	Heating Fuel		154,824		80,000	-48.33%		84,000	5.00%
62021	Natural Gas		146,230		269,389	84.22%		282,858	5.00%
62026	Gasoline Unleaded		18,325		26,986	47.26%		28,335	5.00%
62027	Diesel		82,145		63,600	-22.58%	ļ	66,780	5.00%
64002	Resource/Media		6,921		7,755	12.05%		7,558	-2.54%
64003	Periodicals		8,251		8,164	-1.05%		7,882	-3.45%
64041	Textbooks		45,708		21,751	-52.41%		14,556	-33.08%
64043	Library Books		16,975		16,650	-1.91%		15,982	-4.01%
64045	Workbooks		25,140		25,668	2.10%		33,246	29.52%
	Total Books & Supplies		1,224,494		1,242,989	1.51%		1,276,388	2.69%
			Actual		Adopted	%		Adopted	%
			Expended		Budget	Increase		Budget	Increase
	Buildings & Equipment		2008-2009		2009-2010	(Decrease)		2010-2011	(Decrease)
73011	Equipment - Instructional		13,491		18,622	38.03%		17,329	-6.94%
73012	Equipment - Non-Instructional		2,791		3,035	8.74%		3,972	30.87%
73014	Technology - Hardware		194,238		10,746	-94.47%		12,104	12.64%
73015	Technology - Software		13,242		28,972	118.79%		32,358	11.69%
	Total Buildings & Equipment		223,762		61,375	-72.57%		65,763	7.15%
			Actual		Adopted	%	1	Adopted	%
			Expended		Budget	Increase		Budget	Increase
	Dues & Fees		2008-2009		2009-2010	(Decrease)	<u>L</u>	2010-2011	(Decrease)
81000			49,796		33,690	-32.34%		41,485	23.14%
	Total BOE Budget	_\$	17,454,342	<u>\$</u>	17,695,771	1.38%	\$	18,096,312	2.26%

# Town of Portland, Connecticut Adopted General Government Expenditure Budget Detail - Fiscal Year 2010-2011 How Every \$100 Dollars Is Spent As of May 10, 2010

Town Functions	Ac	7-2008 ctual ended	A	2008-2009 Actual Expended		Actual		9-2010 evised udget	Ad	2010-2011 Adopted Budget	
General Government Operating Functions											
General Government	\$	4.50	\$	3.98	\$	4.30	\$	4.35			
Public Safety		4.83		4.95		5.24		5.43			
Public Works (includes Buildings & Grounds)		6.76		6.69		6.70		6.76			
Planning & Development		0.64		0.68		0.49		0.49			
Health & Human Services		1.03		0.87		0.85		0.85			
Portland Library		2.21		2.15		2.07		2.08			
Employee Fringe Benefits		6.47		6.61		8.06	<u> </u>	8.25			
Risk Management		0.36		0.37		0.40		0.41			
Total Gen Govt Operating Functions		26.80		26.30		28.11		28.60			
Non-Operating Functions								•			
Debt Service		9.80		9.29		8.25		7.12			
Sundry (includes interfund xfers out & contingency)		2.92		3.11		2.22		3.18			
Total Non-Operating Functions		12.72		12.40		10.48		10.30			
Total General Government Functions		39.52		38.70		38.59		38.90			
Board of Education		60.48		61.30		61.41		61.10			
Total General Fund	\$	100.00	\$	100.00	\$	100.00	\$	100.00			

- Note 1: The Technology Department was a separate "fund", shown in the Sundry function in years prior to 2006. In 2007 and forward, this Department is part of the General Government function.
- Note 2: The Contingency line item was part of the General Government function in years prior to 2007. In 2008 and forward, this line item will be part of its own "Contingency" department, shown in Sundry function.
- Note 3: The Employee Fringe Benefits function has been allocated to all individual departments as much as possible in the 2009 fiscal year. This budgetary change is shown by a reduction in the cost for that function while most other General Government operating functions have increased.

  For fiscal year 2010, fringe benefits have been moved back to a centralized fringe benefit department.

2008-2009

Actual

2009-2010

Revised

2010-2011

Adopted

\$ Increase

(Decrease) from

General Government Budget	Expended	Expended Budget		Prior Year
O				
Operating Expenditures Personnel Expenditures	\$ 4,658,028	\$ 3,537,972	\$ 3,727,452	\$ 189,480
Employee Fringe Benefits	969,081	2,315,200	2,434,632	119,432
Contractual Services	655,747	778,021	799,175	21,154
Repairs	161,204	191,000	183,500	(7,500)
Utilities	326,928	384,615	398,860	14,245
Commodities	753,392	768,400	805,750	37,350
Equipment	198	7,350	7,850	500
Miscellaneous	113,173	117,402	114,886	(2,516)
Total Operating Expenditures	7,637,751	8,099,960	8,472,105	372,145
Non-Operating Expenditures		<del></del>		
Debt Service	2,536,253	2,378,646	2,109,434	(269,212)
Interfund Transfers Out	474,223	540,576	841,580	301,004
Contingency	•	100,000	100,000	**
Total Non-Operating Expenditures	3,010,476	3,019,222	3,051,014	31,792
<b>Total General Government</b>	\$ 10,648,227	\$ 11,119,182	\$ 11,523,119	\$ 403,937
Percentage in	ncrease/(decrease)	4.42%	3.63%	
			2010-2011	% of
			Adopted	Adopted
			Budget	Budget
Operating Expenditures				
Personnel Expenditures			\$ 3,727,452	32.35%
Employee Fringe Benefits			2,434,632	21.13%
Contractual Services			799,175	6.94%
Repairs			183,500	1.59%
Utilities			398,860	3.46%
Commodities			805,750	6.99%
Equipment			7,850	0.07%
Miscellaneous			114,886	1.00%
Total Operating Expenditures			8,472,105	73.52%
Non-Operating Expenditures				
Debt Service			2,109,434	18.31%
Interfund Transfers Out			841,580	7.30%
Contingency			100,000	0.87%
Total Non-Operating Expenditures			3,051,014	26.48%
<b>Total General Government</b>			\$ 11,523,119	100.00%

## Town of Portland, Connecticut Adopted Board of Education Expenditure Budget Organization Detail - Fiscal Year 2010-2011 As of May 10, 2010

Board of Education Budget	2008-2009 2009-2010 Actual Revised Expended Budget		2010-2011 Adopted Budget	\$ Increase (Decrease) from Prior Year
Operating Expenditures Personnel Expenditures Employee Fringe Benefits Contractual Services Repairs	\$ 10,658,263 3,459,232 469,771 257,412	\$ 11,023,585 3,599,129 262,694 181,582	\$ 11,274,583 3,623,433 297,670 184,653	\$ 250,998 24,304 34,976 3,071
Utilities Commodities Equipment Miscellaneous Total Operating Expenditures	1,111,612 1,224,494 223,762 49,796 17,454,342	1,290,727 1,242,989 61,375 33,690 17,695,771	1,332,337 1,276,388 65,763 41,485 18,096,312	41,610 33,399 4,388 7,795 400,541
Total Board of Education  Percentage	\$ 17,454,342 increase/(decrease)	\$ 17,695,771 1.38%	\$ 18,096,312	\$ 400,541
			2010-2011 Adopted Budget	% of Adopted Budget
Operating Expenditures  Personnel Expenditures  Employee Fringe Benefits  Contractual Services  Repairs  Utilities  Commodities  Equipment  Miscellaneous  Total Operating Expenditures			\$ 11,274,583 3,623,433 297,670 184,653 1,332,337 1,276,388 65,763 41,485 18,096,312	62.30% 20.02% 1.64% 1.02% 7.36% 7.05% 0.36% 0.23% 100.00%
<b>Total Board of Education</b>			\$ 18,096,312	100.00%

## Town of Portland, Connecticut Adopted Town Expenditure Budget Organization Detail - Fiscal Year 2010-2011 As of May 10, 2010

2008-2009

Actual

2009-2010

Revised

2010-2011

Adopted

\$ Increase

(Decrease) from

Town Budget	Expended	Budget	Budget	Prior Year
Operating Expenditures	A 45 A1 C A A 1	Φ 14 EC1 EE9	0 15 002 025	\$ 440,478
Personnel Expenditures	\$ 15,316,291	\$ 14,561,557	\$ 15,002,035	\$ 440,478 143,736
Employee Fringe Benefits	4,428,313	5,914,329	6,058,065	
Contractual Services	1,125,518	1,040,715	1,096,845	56,130
Repairs	418,616	372,582	368,153	(4,429)
Utilities	1,438,540	1,675,342	1,731,197	55,855
Commodities	1,977,886	2,011,389	2,082,138	70,749
Equipment	223,960	68,725	73,613	4,888
Miscellaneous	162,969	151,092	156,371	5,279
Total Operating Expenditures	25,092,093	25,795,731	26,568,417	772,686
Non-Operating Expenditures			***	
Debt Service	2,536,253	2,378,646	2,109,434	(269,212)
Interfund Transfers Out	474,223	540,576	841,580	301,004
Contingency	-	100,000	100,000	0
Total Non-Operating Expenditures	3,010,476	3,019,222	3,051,014	31,792
Total Town Budget	\$ 28,102,569	\$ 28,814,953	\$ 29,619,431	\$ 804,478
Percentage i	ncrease/(decrease)	2.53%	2.79%	
			2010-2011	% of
			Adopted	Adopted
			Budget	Budget
On anting Franco ditunes			Dunger	
Operating Expenditures Personnel Expenditures			\$ 15,002,035	50.65%
Employee Fringe Benefits			6,058,065	20.45%
Contractual Services			1,096,845	3.70%
Repairs			368,153	1.24%
Utilities			1,731,197	5.84%
Commodities			2,082,138	7.03%
			73,613	0.25%
Equipment				
Missellaneous			156,371	0.53%
Miscellaneous Total Operating Expenditures			156,371 26,568,417	<del></del>
Total Operating Expenditures			156,371 26,568,417	<del></del>
Total Operating Expenditures  Non-Operating Expenditures			26,568,417	89.70%
Total Operating Expenditures  Non-Operating Expenditures  Debt Service			26,568,417	89.70% 7.12%
Total Operating Expenditures  Non-Operating Expenditures  Debt Service Interfund Transfers Out			26,568,417 2,109,434 841,580	7.12% 2.84%
Total Operating Expenditures  Non-Operating Expenditures  Debt Service			26,568,417	0.53% 89.70% 7.12% 2.84% 0.34% 10.30%

Department Name:	Board of Selectmen	Department #:	<u>01-001</u>
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#### Mission & Purpose:

The Board of Selectmen (BOS) Department is not a Town Department but rather an elected, seven (7) member Board, including the First Selectwoman, that serves as the legislative and policymaking body for the Town of Portland. The Portland Charter vests most of the local legislative authority in the BOS. Matters that require Town Meeting approval include leases that exceed one (1) year, sale or purchase of Town owned land whose value exceeds \$10,000 and approval of supplemental appropriations that meet the criteria as stated in the Charter. The BOS adopts ordinances and resolutions. The BOS meets twice a month, once for financial matters, and the second time for general business. During budget season, more frequent meetings are held.

#### Goals & Objectives:

- 1. Provide responsible, open government.
- 2. Promote the economic growth of Portland.
- 3. Maintain fiscally responsible government.

#### Accomplishments:

• Meetings are taped and shown on local cable access channel.

#### Fiscal Notes:

> Personnel expenditures cover the annual stipend paid to six (6) members of the BOS, as well as the cost of the Board Clerk.

01-001	Board of Selectmen		2007-2008 Actual Expended		Actual Actual		Actual Actual		R	09-2010 evised sudget	A	10-2011 dopted sudget
	1.4		•									
14001	Personnel Expenditures  Board clerk payroll	\$	2,584	\$	2,004	\$	3,750	\$	4,000			
14001	Charter revision clerk payroll	Ψ	738	•		•	,		_			
14002	School building committee clerk		7.50		-		-					
1.4000	•		6,333		6,000		6,000		6,000			
14008	Selectmen stipends		0,555		559		-					
22000	FICA/Medicare		9,655		8,563	<del></del>	9,750	ļ	10,000			
	Total Personnel Expenditures	<u> </u>	9,033		8,505	<u></u>	7,750		10,000			
	Miscellaneous											
88001	Program services		2,796		3,338		2,500		3,000			
88004	Project graduation		1,500		1,500		1,000		1,000			
88021	Charter revision commission		6,000		-				-			
	Total Miscellaneous Expenditures		10,296		4,838		3,500		4,000			
01-001	Total Board of Selectmen	\$	19,951		13,401		13,250	\$	14,000			
				Pe	ercentage in	ocreas	e/(decrease)	)	5.66%			

Department Name:	First Selectwoman	Department #:	01-002
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#### Mission & Purpose:

The First Selectwoman Department is comprised of the First Selectwoman and the Executive Assistant. The First Selectwoman is the Town's Chief Executive Officer (CEO) and is responsible for the day-to-day management of the Town, and preparation of the annual budget, with the assistance of the Finance Director. The First Selectwoman oversees the operations of most Town Departments, boards, and commissions, except the Board of Education.

#### Goals & Objectives:

- 1. Respond to the needs and concerns of the public and address each issue to some closure.
- 2. Assist with implementation of the Goals & Objectives as adopted by the Board of Selectmen (BOS).
- 3. Identify and secure funds from outside of the municipal tax base to achieve Goals & Objectives.
- 4. Give technical and clerical assistance to the Board of Selectmen (BOS) and any board or commission as necessary to continue the formulation of municipal policies.
- 5. Follow all Federal, State and local statutes, laws and ordinances.
- 6. Follow and inform Town residents of Town ordinances and State statutes upon request.
- 7. Promote inter-departmental communications and relations via staff meetings and training.
- 8. Operate Town functions within financially sound fiscal principles.

#### Accomplishments:

- Enhanced the community's access to grant and bonding funds for which it is eligible from State and Federal agencies.
- Assisted the BOS with implementation of their stated Goals & Objectives.

#### Fiscal Notes:

- > Personnel expenditures cover two (2) full-time employees.
- > Program services, account number 88001, includes the cost of human resources materials and costs associated with hosting meetings.
- > All other line items provide for memberships and professional dues requiring a fee to join.

01-002	First Selectwoman	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
	Personnel Expenditures				
11001	Regular payroll	\$ 128,683	\$ 132,293	\$ 131,300	\$ 136,000
19002	Longevity	-	<del></del>	<del></del>	<b></b>
21001	Medical insurance	-	26,627	864	-
22000	FICA/Medicare	-	9,781	<u></u>	
	Total Personnel Expenditures	128,683	168,701	131,300	136,000
	Contractual Services				
32000	Conferences, meetings, dues	303	258	1,000	500
	Total Contractual Services	303	258	1,000	500
	Commodities				
54000	Advertising & publications	_	958	ine .	_
61000	Office supplies		178		***
	Total Commodities		1,136		-
	Miscellaneous				
86003	CT Conf of Municipalities	5,720	5,839	5,839	5,839
86004	CT Council of Small Towns	825	825	825	825
86005	Middlesex Chamber	597	507	600	600
88001	Program services	2,351	1,136	2,500	2,500
88010	Safety committee	-	-	_	
88022	Town report	1,170		1,500	1,500
	Total Miscellaneous Expenditures	10,663	8,307	11,264	11,264
01-002	Total First Selectwoman	\$ 139,649	\$ 178,402	\$ 143,564	\$ 147,764

Percentage increase/(decrease) 2.93%

Department Name:	Ethics Commission	Department #:	<u>01-003</u>

#### Mission & Purpose:

The five (5) member Ethics Commission is charged with reviewing and enforcing the Town of Portland, CT ethics ordinance as found in the Town ordinance book at Chapter 2 – Administration; Article II – Officers and Employees; Div. I – Generally; §2-33. The Commission was created by Charter vote of the Electors on November 2, 2004.

#### Goals & Objectives:

- 1. Conduct hearings as needed to hear and decide specific cases in which a violation of this Ordinance is alleged, whether such cases arise from a complaint or are brought on the Commission's own motion.
- 2. The Commission issues advisory opinions on request from public officials and employees.
- 3. Systematically and regularly evaluate all significant aspects of the administration and implementation of the Ethics Ordinance, which shall include an annual review of the full scope of the operations and procedures of the Commission.
- 4. Serve as legal custodian of the Commission's records, and accept, file, maintain and administer, in accordance with all applicable laws, any information related to the purposes of this Ordinance.
- 5. In coordination with appropriate Town personnel, arrange for an annual training session on this Ordinance for all Town representatives hired, appointed, or elected since the last training session.

#### Accomplishments:

- 1. A Training Program on the Ethics Ordinance has been developed and is presented as needed to members of Boards and Commissions.
- 2. Meetings have been held and rulings have been issued.

#### Fiscal Notes:

Miscellaneous (88016) has been reduced due to lack of current expenditure activity.

01-003	Ethics Commission	2007- Act Expe	ual	A	8-2009 ctual ended	R	9-2010 evised udget	A	0-2011 lopted udget
	Personnel Expenditures								
14001	Board clerk payroll	\$	-	\$	352	\$	1,152	\$	1,152
22000	FICA/Medicare		-		10				
,	Total Personnel Expenditures				362	<del>,,,,</del>	1,152		1,152
	Miscellaneous								
88016	Miscellaneous	•••			314_		1,000		500
	Total Miscellaneous				314		1,000		500
01-003	Total Ethics Commission	\$	<del></del>	\$	676	\$	2,152	\$	1,652

Department Name:	Probate Court	Department #:	<u>01-006</u>

#### Mission & Purpose:

The Town is required by the State of Connecticut General Statutes to provide for the expenditures of the Probate Court, as deemed necessary by the Court. The Judge of Probate is elected every four (4) years.

Effective January 2011, the Courts of Portland, East Hampton, East Haddam and Marlborough will be merged into one Probate Court, located in East Hampton.

#### Goals & Objectives:

1. To address the needs of all citizens involved in matters of this Court legally, equitably, conscientiously, and expeditiously.

#### Accomplishments:

• The Court has achieved its goals and objectives in this current fiscal year, at very little expenditure to the taxpayers.

#### Fiscal Notes:

> The budget reflects the changes in the Probate Court system. Portland will provide approximately 23% of the expenditures of the new regional Probate Court.

01-006	Probate Court	2007-2008 Actual Expended		Actual		Actual		Actual		A	8-2009 ctual pended	Re	9-2010 evised udget	A	10-2011 dopted sudget
	Contractual Services	<del></del>													
31000	Service contracts	\$	_	\$	-	\$	_	\$	2,300						
31001	Office equip repair & maint		1,070		310		1,250		325						
33002	Indexing and recording		1,161		2,068		2,500		1,200						
	Total Contractual Services		2,231		2,378		3,750		3,825						
	Commodities	_													
61000	Office supplies				768		**								
	Total Commodities		_		768		<del></del>		H4						
01-006	Total Probate Court		2,231		3,146	\$	3,750	\$_	3,825						

Percentage increase/(decrease) 2.00%

Department Name:	Elections	Department #:	01-007

The Registrar of Voters and Town Clerk Department's maintain the Elections portion of the budget. The purpose is to plan, direct, and provide service for all elections, Federal, State, and local. The budget covers the cost associated with running all general elections and referendums in the Town of Portland.

#### Goals & Objectives:

1. Maintain updated and accurate voting lists.

2. Continue enlisting and training moderators and election workers.

3. Ensure compliance with all laws and regulations.

- 4. Reorganize the filing system to adhere to requirements set by the Secretary of the State of Connecticut.
- 5. Reach out to the public for assistance in making changes to their registration, i.e. address, telephones, etc.

#### Accomplishments:

• Created a new canvass system where ALL Town residents MUST confirm they still live in Town.

#### Fiscal Notes:

- Budget details the costs for one (1) election, one (1) referendum, and one (1) primary. Should more than one (1) of any of these items be needed, additional costs will be incurred and additional funding will be necessary.
- > Personnel costs cover quarterly stipend paid to one (1) Democratic Registrar and one (1) Republican Registrar.
- > Election workers stipend, account number 14007 is the cost of stipends paid to moderators and poll workers.

01-007	Elections	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
	Personnel Expenditures	• 11050	\$ 3,856	\$ 9,230	\$ 9,500
11003	Part-time payroll	\$ 11,050	•	4,250	4,500
14006	Voter canvassing	3,975	1,675	,	14,000
14007	Election workers stipends	8,839	15,889	11,500	14,000
22000	FICA/Medicare		1,129		
	Total Personnel Expenditures	23,864	22,549	24,980	28,000
	Contractual Services				
31003	Voting machine maint	900	<b></b>	-	-
32000	Conferences, meetings, dues	356	358	500	500
22000	Total Contractual Services	1,256	358	500	500
	Commodities				
61007	Voting mach supplies	<del>-</del>	***	2,000	
69000	Election supplies	5,944	4,086	6,000	7,500
	Total Commodities	5,944	4,086	8,000	7,500
	Miscellaneous				
<u> </u>	Voter canvassing				-
	Total Miscellaneous	jun			***
01-007	Total Elections	\$ 31,064	\$ 26,993	\$ 33,480	\$ 36,000

Percentage increase/(decrease) 7.53%

Department Name: Finance Dep	artment Department #:	<u>01-010</u>
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#### Mission & Purpose:

The Finance Department is responsible for maintaining all Town financial records in accordance with "Generally Accepted Accounting Principles" (GAAP). In addition to payroll, accounts payable, cash receipts, investments, and general ledger maintenance, the Department is responsible for the compilation of the Annual Financial Statement, Town grants financial administration and reporting, rehabilitation loan account maintenance and budget preparation. The Department processes all Board of Education (BOE) financial payments, payroll and accounts payable. The Department is also responsible for the pricing and administration of all Town insurances. General oversight is provided over the Collector of Revenue and Assessor Departments.

#### Goals & Objectives:

Provide financial information to the Town in an accurate and cost efficient manner.

#### Accomplishments:

Issued financial statements with an unqualified opinion December 31, 2009.

#### <u> Fiscal Notes:</u>

- > Personnel expenditures cover four (4) full-time employees and one (1) part-time benefits coordinator. A portion, approximately 33%, of the Director of Finance's salary is included in the BOE budget.
- Service contracts, account number 31000 contains the maintenance fees of the general ledger and payroll systems.

01-010	Finance Department	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
	Personnel Expenditures				
11001	Regular payroll	\$ 212,378	\$ 219,114	\$ 215,700	\$ 226,000
11003	Part-time payroll	20,660	19,829	23,200	25,000
14020	Rental use of buildings	4,627	5,739	4,750	6,000
19002	Longevity	-	1,100	her	
21001	Medical insurance	_	37,544	<u></u>	•••
22000	FICA/Medicare		20,457	_	
	Total Personnel Expenditures	237,665	303,783	243,650	257,000
	Contractual Services				40.500
31000	Service contracts	-	23,473	27,000	28,500
32000	Conferences, meetings, dues	737	521	4,250	4,250
33001	Audit fees	15,050	15,399	14,000	14,700
33005	Bank fees		<del></del>	12,000	7,000
34001	Data processing	15,207	2,717	7,000	7,000
	Total Contractual Services	30,994	42,110	64,250	61,450
	Commodities		2.462		
54000	Advertising & publications	ш.	2,462	•••	
61000	Office supplies	-	1,607		
	Total Commodities	944	4,069		
	Miscellaneous	0.400	0.400	5 240	5,240
88015	BOE admin life insurance	9,402	9,402	5,240	20,000
88016	Miscellaneous	21,438	10,206	20,000	25,240
	Total Miscellaneous Expenditures	30,840	19,608	25,240	25,240
01-010	Total Finance Department	\$ 299,499	\$ 369,570	\$ 333,140	\$ 343,690

Percentage increase/(decrease) 3.17%

Department Name: Collector of Revenue Department #:	<u>01-011</u>
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#### Mission & Purpose:

The Collector of Revenue Department covers the costs of collecting municipal revenue including personnel expenditures, data processing costs, equipment, and other necessary expenditures. The Department is responsible for billing and collecting property taxes, sewer usage and assessment fees, and water user charges.

#### Goals & Objectives:

1. Maintain level of revenue collection during these budgetary difficulties.

2. Explore the collection of payments on-line as well as credit card payments at windows.

#### Accomplishments:

- Fiscal year end June 30, 2008 had a 98.35% collection rate; June 30, 2009 the collection rate was 97.70.
- Added a link on the Town's website to a database that includes taxes owed and paid by each entity.

#### Fiscal Notes:

> Personnel expenditures cover one (1) full-time employee.

> Water and sewer collection clerk is paid out of the water and sewer budgets; not included in this budget.

01-011	Collector of Revenue	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
	Personnel Expenditures				
11001	Regular payroll	\$ 59,206	\$ 61,296	\$ 60,845	\$ 63,000
11003	Part-time payroll	•••	-	-	_
19002	Longevity	-	550	-	,
21001	Medical insurance	-	8,204	-	-
22000	FICA/Medicare		5,342		_
	Total Personnel Expenditures	59,206	75,392	60,845	63,000
	Contractual Services				
31000	Service contracts	<u> </u>	12,027	15,000	17,400
32000	Conferences, meetings, dues	379	523	700	830
34001	Data processing	7,240	-	-	
36005	DMV delinquent charge	1,684	1,753	1,800	1,800
	Total Contractual Services	9,303	14,303	17,500	20,030
	Commodities				
54000	Advertising & publications	<del></del>	313	-	H.
61000	Office supplies	<b></b>	675		
	Total Commodities	***************************************	988		
01-011	Total Collector of Revenue	\$ 68,509	\$ 90,683	\$ 78,345	\$ 83,030

Percentage increase/(decrease) 5.98%

Department Name:	Assessor	Department #:	01-012
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#### Mission & Purpose:

The purpose of the Assessor's Department is to discover, list and value all real estate, business personal property, and motor vehicles in a uniform, equitable manner, conforming to State and Federal standards and mandates. Assessment information and technical assistance are provided to property owners, attorneys, developers, realtors, other departments, and the Board of Assessment Appeals on a frequent and regular basis.

#### Goals & Objectives:

1. Continue to administer the tax relief programs for the elderly, disabled, and military veterans.

#### Accomplishments:

Office hours increased to forty (40) per week; open late on Tuesday for better public access.

#### Fiscal Notes:

- > Personnel expenditures cover one (1) full-time employee.
- > Additional support services are provided by the part time clerical floater position.

01-012	Assessor	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
V1-V12	Assessor	Барописи			
	Personnel Expenditures				
11001	Regular payroll	\$ 68,414	\$ 98,302	\$ 99,300	\$ 103,500
11003	Part-time payroll	-	3,224	<del></del>	<b>N</b>
19002	Longevity	***	-	<b></b>	-
21001	Medical insurance	-	16,709	-	
22000	FICA/Medicare	-	7,488		
	Total Personnel Expenditures	68,414	125,723	99,300	103,500
	Contractual Services	_			
31000	Service contracts	5,655	12,213	14,295	14,295
32000	Conferences, meetings, dues	560	776	1,550	1,650
33001	Audit fees	-			2,500
34001	Data processing	6,025	<del>-</del>		
	Total Contractual Services	12,240	12,989	15,845	18,445
	Commodities	-			
54000	Advertising & publications	-	425	-	
61000	Office supplies		639		_
	Total Commodities		1,064		
01-012	Total Assessor	\$ 80,654	\$ 139,776	\$ 115,145	\$ 121,945

Percentage increase/(decrease) \_\_\_\_\_\_\_5.91%

Department Name: Board of Assessment Appeals Department #: 01-013

### Mission & Purpose:

The Board of Assessment Appeals is not a Town Department but rather an official municipal agency created as the first level in the appeal process for a property owner to appeal values assessed on the property by the Assessor. The Board functions at an intermediary level between the Assessor and the courts. Since members of the Board are generally laymen, the Board provides taxpayers with the opportunity to be heard by their peers at no expenditure to themselves. The three (3) member Board of Assessment Appeals derives its legal authority from the Connecticut General Statutes, municipal charter or from special acts of the General Assembly.

### Goals & Objectives:

- 1. Conduct organizational meetings.
- 2. Review mandated statute and procedural changes.
- 3. Schedule appointments for applicants appealing assessments.

#### Accomplishments:

 Conformance to statutory requirements to provide hearing opportunities to aggrieved taxpayers with minimum effect to Grand List totals.

#### Fiscal Notes:

Member stipends, account number 14011, cover the cost of stipends to members.

01-013	3 Board of Assessment Appeals		2007-2008 Actual Expended		2008-2009 Actual Expended		2009-2010 Revised Budget		2010-2011 Adopted Budget	
14011	Personnel Expenditures  Member stipends	\$	650	\$	706		650 650	\$	650 650	
	Total Personnel Expenditures  Total Board of Assessment Appeals	\$	650	\$	706 706	\$	650	\$	650	

Percentage increase/(decrease) \_\_\_\_\_\_0.00%

Department Name:	Town Counsel	Department #:	<u>01-014</u>

The Town Counsel Department is not a Town Department but rather an activity or portion of the budget used to show the costs associated with ensuring that the legal interests of the Town are protected and maintained in a variety of areas. The funds are used to represent the Town in legal, judicial and administrative matters that include the interpretation of Local, State and Federal laws, labor matters, civil suits, planning, building, zoning, foreclosures and land use legal matters.

### Goals & Objectives:

1. Continue to operate in the same manner as prior years while holding the costs to a minimum.

### <u>Accomplishments:</u>

Ongoing labor, building, foreclosures, land use, and negotiations resolved in a timely fashion.

#### Fiscal Notes:

> Costs are difficult to budget since they depend on the number and complexity of legal issues, lawsuits, and problems affecting the Town. The budget has been reduced by \$10,000.

01-014	Town Counsel	A	07-2008 Actual pended	Ac	3-2009 ctual ended	2009- Rev Bud		Ad	0-2011 lopted udget
	Contractual Services								
-	Charter revision	\$	2,940	\$	-	\$		\$	
-	Lawsuits		2,400		**		-		-
-	Pensions		237		-		-	<u> </u>	-
-	Planning & Zoning matters		3,104		-				-
	Public Works matters		510		un		-		_
<u></u>	Social Services matters		3,075		-		-		-
-	Tax foreclosure		440		-				
***	Zoning Board of Appeals		135		wa		-		_
_	Zoning enforcement		120		-		-		-
37002	Labor & pension matters		15,312		26,038	2	9,000		24,000
37006	Freedom of information		33		57.5		2,000		2,000
37012	Suits & settlements						-		
37013	General Town Counsel				20,448	2	28,000		25,500
37019	Planning & development matters		11,241		31,410	2	28,000		25,500
37025	Tax matters		2,107		1,783		3,000		3,000
37029	Miscellaneous matters		14,906		•••		_		-
2,0-2	Total Contractual Services		56,560		80,254	9	90,000		80,000
01-014	Total Town Counsel	\$	56,560	\$	80,254	\$ 9	90,000	\$	80,000

Percentage increase/(decrease) \_\_\_\_\_-11.11%

Department Name:	Town Clerk	Department #:	01-015
Department Name: -	1 own Cierk	Берантені #.	

The Town Clerk Department serves as the official records manager for the Town while maintaining and distributing all land records, liquor permits, dog licenses, sportsmen licenses, trade names, servicemen discharges, minutes of various Boards and commissions, election and voter records, notary public records, insurance claim notices, parking permits, and passports.

### Goals & Objectives:

- 1. Continue to serve the public in an efficient and effective manner.
- 2. Computerize and update the office for better records administration.

### Accomplishments:

Reorganized vault area for easier access to Town records.

- Personnel expenditures cover one (1) elected full-time Town Clerk and one (1) full-time Assistant Town Clerk.
- > Indexing and recording expenditures are increased due to new procedures required by State Law.

		2007-2008 Actual	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
01-015	Town Clerk	Expended	Expended	Duaget	Dunger
	Personnel Expenditures				
11001	Regular payroll	\$ 121,275	\$ 142,670	\$ 129,550	\$ 135,000
19002	Longevity	-	_	Pen	
21001	Medical insurance	-	31,947	-	
22000	FICA/Medicare	on.	9,182	-	-
	Total Personnel Expenditures	121,275	183,799	129,550	135,000
	Contractual Services				
31000	Service contracts	347	164	750	750
32000	Conferences, meetings, dues	1,048	1,227	1,250	1,250
33002	Indexing & recording	24,262	25,364	25,000	35,500
-	Ordinance preparation	-	-	***	
34001	Data processing	-	•••	500	b
35000	Vital statistics	246	548	1,300	1,000
	Total Contractual Services	25,903	27,303	28,800	38,500
	Commodities				
54000	Advertising & publications	<del>-</del>	1,489	-	
61000	Office supplies	196	1,891	-	-
	~~				
	Total Commodities	196_	3,380		
01-015	Total Town Clerk	\$ 147,374	\$ 214,482	\$ 158,350	\$ 173,500

Percentage increase/(decrease) \_\_\_\_\_\_9.57%

Department Name:	Central Services	Department #:	01-016

The Central Services Department is not a Town Department but rather an activity or portion of the budget used to detail costs that cannot be or are difficult to departmentalize such as the rental cost of the postage machine equipment, Town-wide equipment related service contracts, the cost of postage, advertising/publications and office supplies.

### Goals & Objectives:

1. Continue to operate in a cost-efficient manner in order to provide optimum services to Town residents.

### Accomplishments:

### Fiscal Notes:

> No significant changes.

01-016	Central Services	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
	Personnel Expenditures				
11003	Part-time payroll	\$ 24,240	\$ -	\$ -	\$ -
22000	FICA/Medicare		•	<del>-</del>	-
	Total Personnel Expenditures	24,240	-		
	Contractual Services				
31000	Service contracts	20,473	20,596	30,000	31,000
31001	Office equip repair & maint	<b></b> -	126	2,000	1,500
34001	Data processing supplies	1,392	-	2,500	2,500
_	Publication costs	850			-
	Total Contractual Services	22,715	20,722	34,500	35,000
	- ·				
	Repairs	163			
_	Equipment repairs	163		-	-
	Total Repairs			<u></u>	
	<b>Utilities</b>				
53000	Postage	21,158	20,912	23,500	24,500
54000	Advertising, printing & publications	27,508		35,000	35,000
	Printing	8,628	-	-	-
58580	Travel and mileage expense	2,478		3,500	3,500
	Total Utilities	59,772	20,912	62,000	63,000
	Commodities	10.000		16,000	15,000
61000	Office supplies	12,097	010	16,000 5,500	5,500
61005	Copier/printing supplies	1,107	919	3,300	3,300
-	Subscriptions & publications	550	919	21,500	20,500
	Total Commodities	13,754	919	21,300	20,500
	Equipment				
<u></u>	Equipment	-			levil
	Total Equipment		-	<del></del>	,_
	· ·	o 100 644	e 12552	\$ 118,000	\$ 118,500
01-016	6 Total Central Services	\$ 120,644	\$ 42,553	φ 110,000	Ψ 110,000

Percentage increase/(decrease) \_\_\_\_\_\_0.42%

Department Name:	Technology Department	Department #:	<u>01-017</u>
Depui mem mame.	2001110108.j = 1		

The Technology Department is responsible for maintaining and enhancing Town-wide (excluding the Board of Education) computer systems and providing technical support to Departments with their software/hardware problems. In addition, it ensures the proper retention of electronic data and records to facilitate qualitative and quantitative analysis of municipal information.

### Goals & Objectives:

- 1. Continue the upgrade process of hardware and software in Town Departments.
- 2. Purchase new servers as necessary.
- 3. Upgrade existing backup equipment and procedures.

### Accomplishments:

- All BOS meetings are taped and broadcast on Comcast Cable public access.
- Updated most departments to Windows XP Professional Operating System.
- Upgraded and enhanced the Town's website.

- > Personnel expenditures cover one (1) full-time employee. Overtime expenditures are increased to reflect usage.
- Computer network maintenance, account number 36050 allows the Town to investigate and resolve computer problems and issues as well as review and implement computer related security and back-up procedures.

01-017	Technology Department	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
01-01/	Technology Department	23.poxuou			
	Personnel Expenditures				
11001	Regular payroll	\$ 68,069	\$ 70,342	\$ 69,805	\$ 72,500
11003	Part-time payroll	8,315	7,500	7,500	8,000
13002	Overtime	7,504	7,075	1,000	6,500
19002	Longevity	-	550	-	-
21001	Medical insurance	-	17,174		par
22000	FICA/Medicare	44	6,427		
	Total Personnel Expenditures	83,888	109,068	78,305	87,000
	Contractual Services				
31000	Service contracts	-	_	1,000	1,000
31001	Office equip repair & maint		105	1,500	1,500
31008	Licensing software	5,212	11,432	20,000	21,000
32000	Conferences, meetings, dues	-	293	500	500
34001	Data processing supplies	3,020	728	6,000	6,000
36004	Telecommunications	3,233	1,904	2,000	2,000
36050	Computer network maintenance	35,684	33,303	35,360	40,000
	Total Contractual Services	47,149	47,765	66,360	72,000
	Repairs				
44003	Equipment repair/rental	56	<del>-</del> _		-
	Total Repairs	56	-		-
	Utilities				
51001	Gas & diesel fuel	1,048	191	1,100	1,100
	Total Utilities	1,048	191	1,100	1,100
	Commodities				
61000			200	Pres	-
61001	Uniforms	400	448	450	450
-	Equipment supplies	_	905		_
	Total Commodities	400	1,553	450	450
	Equipment				
73000		2,095		2,000	2,000
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Total Equipment	2,095	-	2,000	2,000
	Miscellaneous				
88016		***	••	-	_
V0010	Total Miscellaneous Expenditures		-		
01-01	7 Total Technology Department	\$ 134,636	\$ 158,577	\$ 148,215	\$ 162,550

Department Name:	Fire Department	Department #:	<u>01-020</u>
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The Fire Departments budget supports the three (3) volunteer Fire Companies, emergency medical services, including annual medical testing and inoculations for all required members, fire-police services, haz-mat response and a rapid response dive team. In addition, the Department serves as mutual aid responders with surrounding Towns, including the response to all water emergencies along the Connecticut River, protecting the most shoreline in the State.

### Goals & Objectives:

1. Recruit, retain, and retire all members in an on-going membership drive.

2. Actively pursue every grant possibility to offset increased costs in providing a safe community for our residents.

3. Continue to train our firefighters on the latest in Occupational Safety and Health Administration (OSHA) and National Fire Protection Association (NFPA) standards.

### <u>Accomplishments:</u>

- Purchased new protective gear for a portion of the members.
- Responded to 972 calls during calendar year 2009.

### <u>Fiscal Notes:</u>

- > Personnel expenditures include 10% of the full-time salary of a secretary shared with the Police Department #01-023 and stipends paid to the Fire Chief's office including department clerks.
- > Personnel costs relate to the Fire Chief's office. Approximately 15-20 hours per week are spent on administrative, fire operation, and training duties, among other things.

		2007-2008	2008-2009 Actual	2009-2010 Revised	2010-2011 Adopted
	70. 70. 44-	Actual Expended	Actual Expended	Budget	Budget
01-020	Fire Departments	Expended	Expended	Z Kugu.	
	Personnel Expenditures				
11001	Regular payroll	\$ 5,102	\$ 5,400	\$ 5,400	\$ 5,600
11002	Clerical payroll	2,158	1,813	1,750	1,900
11003	Part-time payroll	7,500	8,700	9,500	10,000
_	Watchmen		<b>"</b>	-	-
21001	Medical insurance	-	1,778	-	-
22000	FICA/Medicare		327_		
	Total Personnel Expenditures	14,760	18,018	16,650	17,500
	Contractual Services				
30000	Training	15,820	12,386	15,000	15,000
31000	Service contracts	9,452	9,008	10,000	10,000
32000	Conferences, meetings, dues	1,244	1,866	1,500	1,500
34000	Equipment testing	17,984	11,732	13,000	13,000
34001	Data processing supplies	2,197	1,531	2,500	2,500
35001	Medical exams & supplies	14,961	20,944	20,000	20,000
36004	Telecommunications	_	_	-	2,500
30004	Total Contractual Services	61,658	57,467	62,000	64,500
	<b>.</b>				
	Repairs	7 170	11,568	10,000	8,50
44003	Equipment repair/rental	7,179	11,568	10,000	8,50
	Total Repairs	7,179	11,500	10,000	3,50
	Utilities			2.55	10.50
51001	Gas & diesel fuel	6,701	10,365	8,250	10,50
54000	Advertising & publications	409	-	1,000	1,00
57000	Firefighters banquet	7,000	7,000	5,000	6,50
	Total Utilities	14,110	17,365	14,250	18,00
	Commodities				
61000	Office supplies	-	346	-	
61001	Uniforms	109	3,471	3,000	1,60
61003	Equipment supplies	48,337	46,231	80,000	80,00
62001	Electricity	27,084	23,339	32,550	27,00
62002	Water & sewer	1,370	2,704	3,200	3,20
62004		31,911	45,942	37,000	40,00
63001	Emergency food fund	684	1,714	1,500	1,50
67000		382	525	1,000	1,00
	Total Commodities	109,877	124,272	158,250	154,30
	Miscellaneous				
88002		42,451	-	-	
88013	, -	1,775	1,877	1,875	1,8
00013	Total Miscellaneous Expenditures	44,226	1,877	1,875	1,8'
	) Total Fire Departments	\$ 251,810	\$ 230,567	\$ 263,025	\$ 264,6

Percentage increase/(decrease)

Department Name:	Fire Marshal	Department #:	01-021

The Fire Marshal's Department has the responsibility of investigating fire of suspicious origin to determine probable cause. The Department also has the responsibility for reviewing construction plans and specifications for certain development projects, including Town and BOE projects.

Other responsibilities include the inspection of underground oil tanks, yearly inspection of oil delivery trucks, storage permits, blasting permits, open burning permits and overseeing the fireworks displays.

### Goals & Objectives:

1. Continue training to meet State Fire Code mandates.

2. Work with the Fire, Police and Building Departments to ensure accurate records and maps are kept.

### Accomplishments:

- Increased training/certification hours to stay up to date with State Fire Code mandates.
- Over the past year communications and response time to citizens' needs has greatly improved.

- > Personnel expenditures cover three (3) part-time positions of Fire Marshal, Deputy Fire Marshal, and Assistant Fire Marshal.
- Additional hours are budgeted for FY2010-2011.

01-021 Fire Marshal	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
***				3
Personnel Expenditures		\$ 24,415	\$ 23,400	\$ 28,000
11003 Part-time payroll	\$ 22,000		\$ 23, <del>400</del>	20,000
22000 FICA/Medicare		2,170	23,400	28,000
Total Personnel Expenditures	22,000	26,585	23,400	20,000
Contractual Services				
32000 Conferences, meetings, dues	580	695	500	600
Total Contractual Services	580	695	500	600
Utilities				
51001 Gas & diesel fuel	161	199	250	250
55000 Fire prevention week	390	491	600	600
Total Utilities	551	690	850	850
Commodities				i i
61000 Office supplies	-	192	-	***
61001 Uniforms	100	524	500	500
61003 Equipment supplies	538	389	600	600
Total Commodities	638	1,105	1,100	1,100
01-021 Total Fire Marshal	\$ 23,769	\$ 29,075	\$ 25,850	\$ 30,550
				.) 10 100/

Percentage increase/(decrease) \_\_\_\_\_18.18%

Department Name:	Emergency Dispatch	Department #:	01-022
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The Emergency Dispatch Department is not a Town Department but rather an activity or portion of the budget used to detail the contractual obligation with the City of Middletown to provide emergency dispatch services.

### Goals & Objectives:

1. To ensure emergency dispatch services are provided in the most cost effective manner.

### Accomplishments:

Improvements made to the Town's alarm system housed at the Middletown Dispatch Center.

### Fiscal Notes:

> Budget includes the contractual obligation.

01-022	Emergency Dispatch	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
	Contractual Services			<b>.</b>	0.02.000
31000	Service contract	\$ 86,145	\$ 86,145	\$ 90,041	\$ 93,000
•	Total Contractual Services	86,145	86,145	90,041	93,000
01-022	Total Emergency Dispatch	\$ 86,145	\$ 86,145	\$ 90,041	\$ 93,000
			Percentage in	crease/(decrease	3.29%

Department Name: Police Departm	ent Department #: 01-023
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The Police Department's purpose is to ensure the protection and safety of our Town residents. Our eleven (11) member department is charged with allowing the residents of Portland to have the highest quality of life and peace of mind with regard to public safety.

### Goals & Objectives:

1. Continue to protect our residents in a cost effective manner.

2. Continue to maintain all records internally as we have since 1997.

3. Make improvements to traffic enforcements as the budget allows.

- 4. Reduce the number of motor vehicle accidents with a more proactive approach including radar speed checks, sobriety checkpoints, and cell phone use violations.
- 5. Reduce the drug activity in the town.

6. Work to secure more grant funds.

7. Educate general public on computer and Internet safety.

### Accomplishments:

Responded to 4931 calls during calendar year 2009, not including walk-in assistance.

• Received approximately \$30,000 in Justice Assistance Grant (JAG) - American Resource & Recovery Act (ARRA) monies this year for 11 new police computers, 11 newservice weapons & holsters and one set of night vision goggles.

- Personnel expenditures covers eleven (11) full-time officers, including one (1) Lieutenant, two (2) Sergeants, eight (8) Police Officers, and 90% of the full-time salary of a secretary shared with the Fire Department #01-020.
- Private Police duty, account #14014 is the cost of having officers working on special projects that require an officers' presence, such as construction activities or traffic control. This cost is offset by a revenue amount at account #00324.

01-023	Police Department	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
	Personnel Expenditures				
11001	Regular payroli	\$ 586,274	\$ 675,174	\$ 701,500	\$ 731,000
11002	Clerical payroll	45,922	48,014	48,250	50,500
11003	Part-time payroll	70	133	1,000	1,000
13002	Overtime	72,778	75,457	80,000	80,000
14014	Private Police duty	71,097	163,854	75,000	130,000
-	Holiday payroll	37,180		-	
19002	Longevity	-	3,300	-	
21001	Medical insurance	-	148,310	-	-
22000	FICA/Medicare		70,494	-	
•	Total Personnel Expenditures	813,321	1,184,736	905,750	992,500
	Contractual Services				11000
31000	Service contracts	9,440	5,494	12,000	14,000
32000	Conferences, meetings, dues	1,215	2,003	3,550	3,550
34002	Cruiser computer support	10,555	11,543	13,000	13,000
36004	Telecommunications	-		* 000	1 000
36012	Examination services		955	1,000	1,000
	Total Contractual Services	21,210	19,995	29,550	31,550
	Repairs				2.000
44003	Equipment repair/rental	2,569	1,886	3,000	3,000
	Total Repairs	2,569	1,886	3,000	3,000
	Utilities				
51001	Gas & diesel fuel	37,621	44,229	44,000	44,000
59002	Canine program	743	325	800	800
	Total Utilities	38,364	44,554	44,800	44,800
	Commodities				
61000	Office supplies	<b></b>	2,369	***	10.500
61001	Uniforms	15,835	17,459	18,500	18,500
61003	Equipment supplies	6,113	5,366	6,000	6,000 16,750
62001	Electricity	14,097	15,732	16,750 1,000	1,000
62002	Water & sewer	646	818	5,500	6,000
62004		3,679	4,755	47,750	48,250
	Total Commodities	40,370	46,499	47,730	70,250
	Equipment				
73000	·				
	Total Equipment				
	Miscellaneous			* 1.50	1 150
88016			210	1,150	1,150
	Total Miscellaneous Expenditures		210	1,150	1,150
01-023	3 Total Police Department	\$ 915,834	\$ 1,297,880	\$ 1,032,000	\$ 1,121,250
			Percentage	increase/(decrease	e) <u>8.65%</u>

Department Name: Emergency Management Department #: 01-024

### Mission & Purpose:

The Emergency Management Department ensures the public's well being and safety during civil emergencies, such as storms, hurricanes, floods, natural disasters, or acts of terrorism.

#### Goals & Objectives:

1. To review and update the planning documents, an on-going process.

- 2. To develop new plans or annexes to existing plans to respond to the threat of bio-terrorism and weapons of mass destruction through an all-hazards approach.
- 3. To ensure there is sufficient personal protective equipment (PPE) for all local first responders.

4. To ensure the emergency shelter at Portland High School is ready at all times.

5. To provide appropriate training, drills and emergency responses with the Citizens Emergency Response Team (CERT).

#### Accomplishments:

- Assisted Chatham Health District with several H1N1 flu clinics held in Portland and throughout the Health District
- Provided assistance to Middletown during the Kleen Energy explosion.

- > Personnel expenditures cover the annual stipend cost of our Emergency Management Director and Clinic Coordinator.
- > A portion of costs associated with this budget are offset by a grant from the State of CT and additional funds allocated from the Chatham Health District.

01-024	Emergency Management	A	)7-2008 Actual pended	A	08-2009 ctual pended	R	09-2010 evised audget	A	10-2011 dopted Budget
	Personnel Expenditures								
14005	Emergency man stipend	\$	3,895	\$	5,050	\$	3,995	\$	5,500
22000	FICA/Medicare		<u></u>		320_				
	Total Personnel Expenditures		3,895		5,370		3,995		5,500
	Contractual Services								
32000	Conferences, meetings, dues		262		Me		250		250
34001	Data processing						-		500
	Total Contractual Services		262			<del>.,,,</del>	250	-	750
	Repairs								
44003	Equipment repair/rental		97_		-		500		1,000
	Total Repairs		97				500		1,000
	Utilities								
53001	Telephone		-				1,200		
53003	Cell phones		-		-				1,300
57001	Emergency drill		-				350		1,000
	Total Utilities						1,550		2,300
	Commodities								
61001	Uniforms	•	•		-		-	<u> </u>	
61003	Equipment supplies		237		9		500		1,000
63001	Emergency food fund		-					<u> </u>	
	Total Commodities		237		9	***************************************	500		1,000
01-024	Total Emergency Management	\$	4,491	\$	5,379	\$	6,795	\$	10,550

Percentage increase/(decrease) \_\_\_\_\_55.26%

Department Name:	Building Department	Department #:	<u>01-025</u>
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The Building Department is responsible for the administration and enforcement of the Connecticut State Building Code as adopted by the State Legislature. The responsibilities range from providing services to the general public relative to the mode, manner of construction or materials to be used in the construction or alteration of buildings or structures, receiving applications, issuing permits, conducting inspections, enforcing compliance, issuing certificates of use and occupancy and examining unsafe structures.

### Goals & Objectives:

1. To make most forms and applications available on-line to smooth and expedite the application process.

2. Continue to ensure the health, safety, and welfare of the public as it relates to building occupants.

### Accomplishments:

• The Building Official is accessible to the building industry and tax paying public during Town Hall office hours, as well as on an emergency 24-hour basis.

 Permit forms are on the Town website along with information on various topics pertinent to seasonal changes.

ADA compliance improvements were made to Town facilities.

- > Personnel expenditures cover one (1) full-time Building Official/Inland Wetlands Agent and 50% of the full-time salary of the Department secretary shared with the Planning Department #01-040.
- The Building Official serves as the Inland Wetland Enforcement Agent and assists with Zoning Enforcement.

01-025	Building Department	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
11001	Personnel Expenditures	\$ 84,781	\$ 87,999	\$ 87,000	\$ 85,500
11001	Regular payroll	180	ψ 07,222	Ψ <b>07,000</b>	-
11003	Part-time payroll	100	194	_	
19002	Longevity	<b>5-7</b>	23,113	_	-
21001	Medical insurance	-	6,611		
22000	FICA/Medicare	94.061	117,917	87,000	85,500
	Total Personnel Expenditures	84,961	117,717	07,000	00,200
	Contractual Services				
32000	Conferences, meetings, dues	1,261	1,399	1,750	1,750
22000	Total Contractual Services	1,261	1,399	1,750	1,750
	Total Contractade Sol (1905)				
	<b>Utilities</b>				
51001	Gas & diesel fuel	1,261	1,109	1,260	1,260
	Total Utilities	1,261_	1,109	1,260	1,260
	Commodities				
54000	Advertising & publications	-	1,052	-	_
61000	Office supplies		428	-	1 000
61003	Equipment supplies	24	941	1,000	1,000
	Total Commodities	24	2,421	1,000	1,000
	Minnellancong				
00016	Miscellaneous		_		_
88016	State training fee				
	Total Miscellaneous Expenditures				
01-025	Total Building Department	\$ 87,507	\$ 122,846	\$ 91,010	\$ 89,510

Department Name:	Public Works Director	Department #:	<u>01-031</u>
Depui michi Aunici		_	

The Director's Office oversees the Public Works Department including the Highway Department, Vehicle Maintenance, Grounds Maintenance, Town Building Maintenance, and Snow Removal. The Director also oversees the Sewer, Water, Town Aid Road and Resource Recovery Funds. The Director also works directly with the Town Engineer.

#### Goals & Objectives:

- 1. Complete the Main Street Streetscape Improvements grants project.
- 2. Complete Level A mapping for Glastonbury Turnpike well.
- 3. Implement the *Drinking Water State Revolving Loan Fund* water projects High Street Water Main and Water Storage Tanks.
- 4. Complete the Brownstone Avenue Extension Project Phase II.
- 5. Assist as needed with the Portland TownPlace development project.
- 6. Oversee the ARRA/CL&P funded Energy Efficiency Project at the Portland Library.
- 7. Assist with the establishment of the procedures associated with the Low Pressure Sewer System.

### Accomplishments:

- Completed Phase III of the Sewer System Mapping, TV Inspection, and Cleaning Program.
- Completed the Brownstone Avenue Phase I Project.
- Completed guardrail improvements throughout the town.
- Completed improvements to town owned buildings, including the following:
  - 1. trim painting at Town Hall,
  - 2. security improvements to the Collector of Revenue's Counter at Town Hall,
  - 3. FD Company 1 lights,
  - 4. replacement of the entry doors at the Senior Center,
  - 5. gas pump replacement at the Highway Garage,
  - 6. oil tank replacement at the Sewer Plant,
  - 7. Police Department ramp addition,
  - 8. carpet replacement at the Buck-Foreman building, and
  - 9. replacement of the furnace at the Animal Control Shelter.

- Personnel expenditures cover two (2) full-time employees; the Director and the Secretary to the Director, and 50% of the full-time salary of the Supervisor of Operations shared with the Resource Recovery Department #09-120.
- > Overtime is added to the budget for expected additional administrative work associated with the numerous projects that Public Works is overseeing.

01-031	Public Works Director	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
	Personnel Expenditures				
11001	Regular payroll	\$ 177,905	\$ 173,552	\$ 170,900	\$ 178,000
13002	Overtime	••	-	aux	5,000
19002	Longevity	_	150	-	
21001	Medical insurance	-	36,336	PATE TO SERVICE STATE OF THE S	-
22000	FICA/Medicare		12,631		
	Total Personnel Expenditures	177,905	222,669	170,900	183,000
	Contractual Services				
31000	Service contracts		1,203	<del>-</del>	1 - 1
32000	Conferences, meetings, dues	424	60	350	250
36013	Hazardous waste	4,801	5,017	5,350	6,000
30013	Total Contractual Services	5,225	6,280	5,700	6,250
	Utilities				1
51001	Gas & diesel fuel	2,591	2,074	3,255	2,600
	Total Utilities	2,591	2,074	3,255	2,600
	Commodities				
61000	Office supplies		1,357	-	_
61001	Uniforms	-	***	-	200
	Total Commodities	-	1,357		200
	Capital Expenditures				
73000	Equipment purchases		173	350	350
	Total Capital Expenditures		173	350	350
01-031	Total Public Works Director	\$ 185,721	\$ 232,553	\$ 180,205	\$ 192,400

Percentage increase/(decrease) 6.77%

Department Name:	Highway Department	Department #:	<u>01-032</u>
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The Highway Department is responsible for maintaining approximately sixty-three (63) miles of road. Normal maintenance items include snow and ice removal (Department #01-038), pavement and curb repair, mowing, catch basin cleaning, crack and chip sealing, paving, tree trimming and removal, traffic sign placement, traffic signal repairs, Christmas tree pickup, leaf collection, brush pickup, street sweeping, line painting, and flag/banner changing. In addition, the Department performs general roadway construction projects including storm drain installations, guardrail improvements, and road reconstruction.

### Goals & Objectives:

- 1. To ensure all Town roads are safe to travel.
- 2. Conduct the Traffic Sign Inspection/Removal and/or Replacement Program.
- 3. Continue crack sealing roads as weather permits.
- 4. Continue with Riverfront Park improvements.
- 5. Adjust sewer manholes to the correct pavement grades.
- 6. Replace guardrails that are in poor condition.
- 7. Continue with roadside shoulder improvements.
- 8. Assist with the ARRA Pavement Preservation Project.

### Accomplishments:

- The Department had another successful year of the chip sealing program.
- Maintained roads throughout the town.

### <u> Fiscal Notes:</u>

- > Personnel expenditures allow for nine (9) full-time employees.
- > Tree removal/replacement, Account #36003, has been increased by \$5,000 due to the high number of insurance claims involving falling trees. Continual funding will be needed to improve our tree program.
- Road materials remain constant due to the ARRA funded Pavement Preservation Project.

01-032	Highway Department	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
	Personnel Expenditures				
11001	Regular payroll	\$ 528,174	\$ 479,002	\$ 478,200	\$ 496,000
13002	Overtime	5,918	4,990	9,500	9,500
19002	Longevity		4,550	***	-
21001	Medical insurance	-	149,448	-	_
22000	FICA/Medicare	-	35,259	-	-
	Total Personnel Expenditures	534,092	673,249	487,700	505,500
	Contractual Services				
31000	Service contracts	2,079	3,442	2,500	4,000
32000	Conferences, meetings, dues	685	418	500	750
36001	Traffic signals	3,940	4,573	5,000	5,000
36003	Tree removal/replacement	5,800	6,570	10,000	15,000
36006	Line painting contract	4,068	5,528	6,200	6,500
36007	Storm water monitoring	1,585	288	1,750	2,000
36008	Waste services	73		1,000	500
	Total Contractual Services	18,230	20,819	26,950	33,750
	Repairs				
44003	Equipment repair/rental	5,371	6,562	7,000	7,000
44005	Storm drain cleaning	25,117	24,633	27,000	26,000
	Total Repairs	30,488	31,195	34,000	33,000
	Utilities				
51001	Gas & diesel fuel	43,012	63,695	51,000	54,000
53001	Telephone	629	621	800	800
	Total Utilities	43,641	64,316	51,800	54,800
	Commodities				
61001	Uniforms	4,161	4,151	4,550	4,050
61003	Equipment supplies	4,263	4,792	6,000	6,500
62001	Electricity	9,963	10,778	14,000	12,000
62002	Water & sewer	2,330	3,548	3,750	4,000
62004	Heating fuel	22,061	29,178	25,000	27,500
65001	Road materials	54,658	72,724	75,000	75,000
67000	Small tools	67	421	1,200	1,200
69001	Street signs	3,763	2,045	4,250	3,250
	Total Commodities	101,266	127,637	133,750	133,500
	Capital Expenditures				
73000	Equipment purchases	4,807		2,500	2,500
	Total Capital Expenditures	4,807		2,500	2,500
	Miscellaneous				
88016	Miscellaneous fees	4,703	1,526	4,100	4,000
	Total Miscellaneous Expenditures	4,703	1,526	4,100	4,000
01-032	2 Total Highway Department	\$ 737,227	\$ 918,742	\$ 740,800	\$ 767,050

Department Name:	Vehicle Maintenance	<u>01-033</u>

The Vehicle Maintenance Department maintains and repairs approximately ninety (90) pieces of Town owned vehicles and equipment including cars, vans, pickup trucks, dump trucks, fire trucks, excavators, backhoes, bulldozers, and tractors. In addition, non-motorized equipment such as plows and sanders, in all totaling more than thirty (30) pieces, are maintained and repaired. This DOES NOT include small-motorized equipment such as pumps, compressors, compactors, chainsaws, and mowers. The majority of any repairs are performed in the Highway Garage.

### Goals & Objectives:

1. Maintain all Town owned vehicles and equipment ensuring longer life and increased safety.

### Accomplishments:

Ongoing maintenance of vehicles has been accomplished.

- > Personnel expenditures are comprised of the full-time salaries of one (1) mechanic and one (1) assistant mechanic.
- > No significant changes proposed for this department.

01-033	Vehicle Maintenance	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Budget
	Personnel Expenditures				1
11001	Regular payroll	\$ 103,244	\$ 108,149	\$ 108,050	\$ 113,000
13002	Overtime	1,334	1,241	5,500	4,000
19002	Longevity		350	, <u>-</u>	
21001	Medical insurance	-	30,000	-	-
22000	FICA/Medicare	_	11,047	-	***
	Total Personnel Expenditures	104,578	150,787	113,550	117,000
	Contractual Services			200	200
32000	Conferences, meetings, dues			300	300
	Total Contractual Services			300	300
	Repairs		105.010	105.000	125,000
44003	Equipment repair/rental	121,977	105,919	125,000	125,000
	Total Repairs	121,977	105,919	125,000	125,000
	Utilities				
51001	Gas & diesel fuel	2,127	1,601	2,300	2,000
51003	Fuel additives	<del>-</del>	1,627	500	1,500
51004	Motor vehicle oil	3,571	4,461	4,500	4,500
	Total Utilities	5,698	7,689	7,300	8,000
	Commodities		4.77.0	000	900
61001	Uniforms	829	450	900	8,000
61003	Equipment supplies	5,327	4,318	8,000	2,000
67000	Small tools	340	937	2,000	10,900
	Total Commodities	6,496	5,705	10,900	10,500
	Capital Expenditures	1.045		1.000	1,000
73000	* *	1,947		1,000	1,000
	Total Capital Expenditures	1,947		1,000	1,000
	Miscellaneous		32	600	600
88016		50		600	600
	Total Miscellaneous Expenditures	50	32	UUV	000
01-033	Total Vehicle Maintenance	\$ 240,746	\$ 270,132	\$ 258,650	\$ 262,800
			Percentage in	ncrease/(decrease	1.60%

Department Name: Town Engineer D	)epartment #:	<u> </u>
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The Town Engineer Department is the cost of contracting with a firm of professional engineers, as the Town does not have a full-time, on-site Engineer. The firm provides the Town with civil engineering services, subdivision and site plan inspections and review, development bonds, and erosion and sedimentation review. Work also includes preparing specifications and plans for road drainage work and parks and recreation engineering.

### Goals & Objectives:

1. To provide excellent service at a minimal cost to residents.

2. Continue to meet once a week with the Public Works Director and Town Planner for on-going dialogue.

### Accomplishments:

Have provided on-going assistance with general town development and special grant projects.

### Fiscal Notes:

> No significant changes proposed for this department.

01-034	Town Engineer	A	07-2008 Actual pended	A	8-2009 ctual pended	R	09-2010 evised Budget	A	l0-2011 lopted udget
	Contractual Services								
38001	Residential plan review/inspect	\$	490	\$	579	\$	1,000	\$	1,000
38002	Subdivision inspection/review		8,059		5,210		8,000		6,000
38003	Public Works engineering		1,604		5,326		2,000		2,500
38004	Site plan review		15,587		14,094		10,000		9,000
38005	Road drainage		-		-		5,000	<u></u>	2,500
38006	Mapping services		***		-		500		500
38007	General services		2,210		3,278		2,000		2,000
38008	Plan & Zoning/Inland Wetlands		581		953		1,000		500
38009	Erosion/sedimentation review		2,179		1,168		1,800		1,000
38010	Miscellaneous		335		1,410		500		500
38011	Public safety engineering		-		829		300		500
	Total Contractual Services		31,045		32,847	***************************************	32,100		26,000
01-034	Total Town Engineer	<u>\$</u>	31,045	\$	32,847	\$	32,100	\$_	26,000

Percentage increase/(decrease) \_\_\_\_\_-19.00%

Department Name:	Street Lighting	Department #:	01-035
Department Name:	Street Lighting	Department #:	

The Street Lighting Department maintains lighting for all Town streets and installs new streetlights as needed with the approval of the Board of Selectmen.

## Goals & Objectives:

1. To ensure all streetlights are in working condition.

### Accomplishments:

- > Town has entered into a fixed rate contract for supplier charges however, delivery charges continue to escalate.
- > Streetlights have not been eliminated, thus the budget has proposed increases.

01-035 Street Lighting	2007-2008	2008-2009	2009-2010	2010-2011
	Actual	Actual	Revised	Adopted
	Expended	Expended	Budget	Budget
Commodities  62001 Electricity Total Commodities	\$ 111,667	\$ 113,303	\$ 102,000	\$ 121,500
	111,667	113,303	102,000	121,500
01-035 Total Street Lighting	\$ 111,667	\$ 113,303	\$ 102,000	\$ 121,500
		Percentage in	ncrease/(decrease	19.12%

Department Name:	Grounds Maintenance	Department #:	<u>01-036</u>
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The Grounds Maintenance Department, in a cooperative partnership with the Board of Education (BOE), maintains Town owned parks and play areas. Duties include landscaping, mowing of approximately ninety (90) acres of lawn and athletic fields, as well as daily field preparation for over 380 sport events.

### Goals & Objectives:

- 1. To maintain all Town owned property and keep fields in playing condition.
- 2. Continue with the organic lawn care program at all facilities to assure a pesticide free environment.

### Accomplishments:

• Major improvements at Brownstone Park.

### Fiscal Notes:

> Personnel expenditures include the full-time salaries of three (3) employees plus approximately 10% of the full-time Grounds Maintenance Supervisor salary shared with the BOE.

		2007-2008	2008-2009	2009-2010	2010-2011
		Actual	Actual	Revised	Adopted
01-036	Grounds Maintenance	Expended	Expended	Budget	Budget
	Personnel Expenditures				
11001	Regular payroll	\$ 117,085	\$ 148,129	\$ 148,000	\$ 153,350
11003	Part-time payroll	23,445	5,714	~	_
13002	Overtime	8,408	7,196	10,000	9,000
19002	Longevity	-	700	-	••
21001	Medical insurance	-	43,135		
22000	FICA/Medicare		12,089		
	Total Personnel Expenditures	148,938	216,963	158,000	162,350
	Contractual Services				
36002	General contract work	2,074	7,011	7,800	7,000
36008	Waste services	14_		500	600
	Total Contractual Services	2,088	7,011	8,300	7,600
	Repairs				
44003	Equipment repair/rental	858	3,535	6,000	6,000
	Total Repairs	858	3,535	6,000	6,000
	Utilities				
51001	Gas & diesel fuel	11,215	13,225	15,500	15,000
5,001	Total Utilities	11,215	13,225	15,500	15,000
	Commodities			1.050	1 250
61001	Uniforms	1,044	1,301	1,350	1,350
61003	Equipment supplies	793	2,181	4,000	4,000
61004		16,829	12,568	20,500	22,000
67000		62	1,332	2,000	2,000
	Total Commodities	18,728	17,382	27,850	29,350
	Capital Expenditures				
73000	Equipment purchases		25	1,500	2,000
	Total Capital Expenditures		25	1,500	2,000
	Miscellaneous				
88016	Miscellaneous		-	300	500
	Total Miscellaneous Expenditures			300	500
01-036	6 Total Grounds Maintenance	\$ 181,827	\$ 258,141	\$ 217,450	\$ 222,800

Percentage increase/(decrease) 2.46%

Department Name: Town Buildings Maintenance Department #: 01-037

#### Mission & Purpose:

The Town Buildings Maintenance Department is responsible for cleaning, repairing, and maintaining all Town Buildings, excluding the BOE. In addition to cleaning, duties include the transfer of materials to the recycling center.

### Goals & Objectives:

1. To maintain all Town owned buildings in peak working order to provide a safe working environment for Town staff and residents who can take pride in our buildings.

### Accomplishments:

- 1. Replaced windows at Fire Company #1.
- 2. Replaced defective windows in Town Hall.
- 3. Refinished wood floors at Town Hall.
- 4. Installed a more secure counter in the Office of the Collector of Revenue.
- 5. Replaced doors at Senior Center west entrance.

- Personnel expenditures include the full-time salaries of three (3) employees. A part time position was eliminated in FY2010.
- > Custodial supplies has a proposed increase due to escalation of product costs.

04 02=	The State of Maintenance	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
01-037	Town Buildings Maintenance	Ехрениеи	Баренией	Daugu	
	Personnel Expenditures				
11001	Regular payroll	\$ 133,598	\$ 147,119	\$ 146,750	\$ 152,500
11003	Part-time payroll	21,133	4,441		**
13002	Overtime	2,423	4,759	4,000	5,000
19002	Longevity	-	800	-	-
21001	Medical insurance	-	54,314	_	
22000	FICA/Medicare	-	10,950		-
	Total Personnel Expenditures	157,154	222,383	150,750	157,500
21000	Contractual Services	21,432	23,733	22,000	24,000
31000	Service contracts	103	23,133	175	175
36008	Waste services Total Contractual Services	21,535	23,733	22,175	24,175
	Total Coltractual Services	<u> </u>			
	Repairs				
44003	Equipment repair/rental	16,545	6,569	10,000	6,000
	Total Repairs	16,545	6,569	10,000	6,000
	********				
61001	Utilities Gas & diesel fuel	1,100	2,237	2,500	2,500
51001		46,060	37,031	44,100	45,000
53001 53002	Telephone Pagers	2,686	2,577	. ,	
53002	Cell phones	6,068	5,290	7,750	8,000
33003	Total Utilities	55,914	47,135	54,350	55,500
	Total Common				
	Commodities		4 000	1.250	1 250
61001	Uniforms	2,000	1,098	1,350	1,350
61003	Equipment supplies	599	545	1,000	1,000
61004	<del>-</del> -	128	- - 504	5,000	3,000
61006		4,041	5,504 38,721	42,500	41,000
62001	Electricity	38,407 1,341	1,310	1,500	1,750
62002		3,058	3,680	10,000	6,500
62004	-	540	612	650	650
67000		9,982	9,238	11,000	14,000
68000	Custodial supplies Total Commodities	60,096	60,708	73,000	69,250
	Total Commodities	00,070	2491		
	Capital Expenditures				1.
***	Capital/ADA compliance	<u></u>			hab
	Total Capital Expenditures	-	100 Marie 1 Ma		64
01-037	7 Total Town Buildings Maintenance	\$ 311,244	\$ 360,528	\$ 310,275	\$ 312,425

Percentage increase/(decrease)

0.69%

Department Name:	Snow Removal	Department #:	<u>01-038</u>
Department Name:	Snow Removal		

The Snow Removal Department ensures public safety by plowing, sanding, and salting approximately sixty-three (63) miles of Town roads, clearing sidewalks and all Town owned parking lots.

## Goals & Objectives:

1. Continue training on snowplow safety.

## Accomplishments:

Department was created for budgeting purposes only in 2008 as a way to better track expenditures.

## Fiscal Notes:

> Climate plays a major role as to whether or not this budget is spent.

01-038 Snow Removal	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
Personnel Expenditures				
13002 Overtime	\$ 30,420	\$ 40,296	\$ 44,250	\$ 46,500
Total Personnel Expenditures	30,420	40,296	44,250	46,500
Commodities				
65001 Road materials	29,367	62,721	45,750	50,000
Total Commodities	29,367	62,721	45,750	50,000
01-038 Total Snow Removal	\$ 59,787	\$ 103,017	\$ 90,000	\$ 96,500
		Percentage in	7.22%	

Department Name:	Planning Department	Department #:	<u>01-040</u>
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The Planning and Land Use Administrator provides assistance to the Planning and Zoning Commission, Zoning Board of Appeals, Economic Development Commission, Conservation Commission, Brownstone Quorum, the First Selectwoman, Superintendent of Schools and other Town departments.

#### Goals & Objectives:

- 1. Complete the State of CT grant-funded study of the Incentive Housing Overlay Zones.
- 2. Begin the process of creating new assessor maps.

#### Accomplishments:

> Assisted the Planning and Zoning Commission with applications for the Portland TownPlace, among other development projects.

#### Fiscal Notes:

Personnel expenditures include the full-time salary of the Town Planning and Land Use Administrator and 50% of the full-time salary of the Department secretary shared with the Building Department #01-025.

01-040 Planning Department		2007-2008 Actual rtment Expended		2009-2010 Revised Budget	2010-2011 Adopted Budget
	Personnel Expenditures		a	ቀ የሰ ለሰስ	\$ 92,000
11001	Regular payroll	\$ 84,61		\$ 89,000	\$ 92,000
19002	Longevity		_ 194		
21001	Medical insurance		- 4,102	-	-
22000	FICA/Medicare		- 6,569		
	Total Personnel Expenditures	84,61	96,957	89,000	92,000
	Contractual Services		•		
31002	Plan consultant	5,40		6,500	6,000
32000	Conferences, meetings, dues	1,30	54 1,142	1,000	1,500
2	Total Contractual Services	6,70	1,142	7,500	7,500
	Commodities				
54000	Advertising & publications	-	- 5,989	***	-
61000	Office supplies		- 464		
0.000	Total Commodities		- 6,453		
01-040	<b>Total Planning Department</b>	\$ 91,3	77 \$ 104,552	\$ 96,500	\$ 99,500

Percentage increase/(decrease) 3.11%

Department Name: Zoning Enforcement Department Department #: 01-041

## Mission & Purpose:

The Zoning Enforcement Department pursues zoning violations and provides staff assistance to the Zoning Board of Appeals and Planning and Zoning Commission. This position also investigates and tracks properties in violation of the Abandoned and Inoperable Vehicles Ordinance.

## Goals & Objectives:

## Accomplishments:

#### Fiscal Notes:

> This Department is not funded in this year's budget.

01-041	Zoning Enforce Department	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
	Personnel Expenditures	ф <b>21</b> 490	e 22.69A	\$ -	<b>s</b> -
11001	Regular payroll	\$ 21,489	\$ 22,680	Ф =	9
19002	Longevity	-	31	-	
21001	Medical insurance	-	. 0.60		-
22000	FICA/Medicare		1,860		
	Total Personnel Expenditures	21,489	24,571		
	Contractual Services				
32000	Conferences, meetings, dues	1,310_	120		-
	Total Contractual Services	1,310	120		-
	Utilities				
51001	Gas & diesel fuel	680	108		
	Total Utilities	680	108	-	-
	Commodities				
61003	Equipment supplies	250	117		
<del></del>	Total Commodities	250	117	***	_
01-041	<b>Total Zoning Enforce Department</b>	\$ 23,729	\$ 24,916	\$ -	\$

Percentage increase/(decrease) 0.00%

Department Name: Planning & Zoning Commission Department #: 01-042

## Mission & Purpose:

The Planning & Zoning Commission (P&Z) is responsible for ensuring compliance with zoning and subdivision regulations. The Commission also has the responsibility for land use planning and for development and adoption of the Plan of Conservation and Development. The Commission prepares revisions to the subdivision and zoning regulations when necessary. The Commission members are also appointed as the Town's Aquifer Protection Agency. The Planning and Land Use Administrator and Town Engineer provide staff assistance to the Commission. The five person and three alternate board meets at least twice a month.

## Goals & Objectives:

1. Revise the subdivision regulations.

Revise text in zoning regulations as needed.

3. Consider the development of the Incentive Housing Zones.

- 4. Work with the Economic Development Commission to encourage the highest and best use of properties located in commercial and industrial areas.
- 5. Consider issues relative to regionalization.

## Accomplishments:

## Fiscal Notes:

> No change is proposed to this year's budget.

01-042	01-042 Plan & Zoning Commission		2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
· · · · · · · · · · · · · · · · · · ·					
	Personnel Expenditures				
14001	Board clerk	\$ 2,898	\$ 2,285	\$ 3,000	\$ 3,000
22000	FICA/Medicare	-	158_		
	Total Personnel Expenditures	2,898	2,443	3,000	3,000
	Contractual Services				
31002	Plan consultant	11,230	96		-
31002	Court transcriptions	_	150	1,000	1,000
32000	Conferences, meetings, dues	220	243	300	300
J000	Outside services	292	₩.	<del>-</del>	-
_	Total Contractual Services	11,742	489	1,300	1,300
	Miscellaneous				
0/015	Midstate Regional Plan Agency	6,298	6,333	6,294	6,294
86015	-	1,500	500	500	500
86016	CT River Assembly Total Miscellaneous	7,798	6,833	6,794	6,794
01-042	Total Plan & Zoning Commission	\$ 22,438	\$ 9,765	\$ 11,094	\$ 11,094

Percentage increase/(decrease) \_\_\_\_\_\_\_0.00%

Department Name:	Zoning Board of Appeals	_ Department #:	01-043
Denarment Punc.	Zoning Doura of 1xpp-	· X	

The Zoning Board of Appeals (ZBA) is charged with decision making relative to requests for variances from the requirements of the Zoning Regulations and appeals of Zoning Enforcement Officer orders. The Board is also responsible for approving the location of gas stations and auto repair/sales dealerships. The five member board is scheduled to meet monthly. The Planning Department will provide assistance to the Board.

## Goals & Objectives:

## Accomplishments:

## Fiscal Notes:

> No change is proposed to this year's budget.

01-043 Zoning Board of Appeals  Personnel Expenditures		2007-2008 Actual Expended		2008-2009 Actual Expended		2009-2010 Revised Budget		2010-2011 Adopted Budget	
			<i></i>	ф	240	ø	<b>600</b>		600
14001	Board clerk	\$	676	\$	349	\$	600	\$	000
22000	FICA/Medicare		<u></u>		12			ļ	
	Total Personnel Expenditures		676		361		600		600
	Contractual Services						1 000		1 000
31004	Court transcriptions		-		••		1,000		1,000
32000	Conferences, meetings, dues		256				300		300
-	Outside services				-		**		
	Total Contractual Services		256				1,300		1,300
01-043	Total Zoning Board of Appeals	\$	932	\$	361	\$	1,900	\$	1,900

Percentage increase/(decrease) \_\_\_\_\_\_0.00%

Department Name: Inland Wetlands Commission Department #: 01-044

## Mission & Purpose:

The five (5) member and two (2) alternate Inland Wetlands Commission (IWC) is charged with protecting the Towns inland wetlands and watercourses. The IWC meets monthly and is appointed by the BOS. The IWC has the power to review subdivisions and other development projects that may affect wetlands.

## Goals & Objectives:

1. Review and revise the IWC fee schedule.

Accomplishments:

- > Revised the Inland-Wetland Regulations to conform with the updated Connecticut model regulations.
- > Sponsored several public awareness seminars.

## Fiscal Notes:

> No change is proposed to this year's budget.

01-044	01-044 Inland Wetlands Commission		2007-2008 Actual Expended		2008-2009 Actual Expended		2009-2010 Revised Budget		0-2011 lopted udget
	Personnel Expenditures								
14001	Board clerk	\$	1,093	\$	337	\$	1,500	\$	1,500
-	Enforcement officer		-				-		-
22000	FICA/Medicare		_	***********	4				
ı	Total Personnel Expenditures		1,093		341		1,500		1,500
32000	Contractual Services  Conferences, meetings, dues  Total Contractual Services		140		150 150		350 350		350 350
	Miscellaneous								
86001	CT Coastal Conservation Dist		1,742		1,824		1,824		1,824
	Total Miscellaneous		1,742		1,824		1,824		1,824
01-044	Total Inland Wetlands Commission	\$	2,975	\$	2,315		3,674	\$	3,674
		Percentage increase/(decrease)						0.00%	

Department Name:	Conservation	Commission	Department #:	01-045
1.7 C1/W1 \$111C1+P x * V*****			-	

The Conservation Commission duties include reviewing and commenting on subdivision and earth removal applications that may be pending before the Planning & Zoning Commission and/or Inland Wetlands Commission. They develop and maintain an inventory of open space property and educate the public on various conservation and environmental issues. The Planning and Land Use Administrator provides assistance to the five member Commission.

Goals & Objectives:

1. Obtain State approval to construct a walking trail along the rim of the Portland Reservoir.

## Accomplishments:

#### Fiscal Notes:

> No change is proposed to this year's budget.

01-045	Conservation Commission	200 A vation Commission Ex		Ac	8-2009 ctual ended	ıal Revised		2010-2011 Adopted Budget	
	Personnel Expenditures								
14001	Board clerk	\$	777	\$	368	\$	600	\$	600
22000	FICA/Medicare		_		28				-
	Total Personnel Expenditures		777		396		600		600
	Contractual Services								~
32000	Conferences, meetings, dues		160_		**		250		250
	Total Contractual Services		160		<del>,</del>		250		250
	Miscellaneous								
86002	Reservoir Trail Project				_				. н
	Total Miscellaneous		-						***
01-045	<b>Total Conservation Commission</b>	\$	937	\$	396	\$	850	\$	850

Percentage increase/(decrease) \_\_\_\_\_\_\_0.00%

Department Name: \_\_Economic Development Comm\_\_ Department #: \_\_01-046

## Mission & Purpose:

The Economic Development Commission, consisting of five (5) members, meets monthly to study conditions affecting Portland businesses. Commission activities include promoting new businesses and a positive business climate. The Commission has implemented a business recognition program to support this goal. The Planning and Land Use Administrator and the EDC Consultant provide assistance to the Commission.

#### Goals & Objectives:

1. Continue to promote the Town of Portland and bring new businesses to Town.

## Accomplishments:

• Implemented a business recognition program.

### Fiscal Notes:

> No change is proposed to this year's budget.

01-046 Economic Dev Commission		2007-2008 Actual Expended		2008-2009 Actual Expended		2009-2010 Revised Budget		2010-201 Adopted Budget	
	Personnel Expenditures								
14001	Board clerk	\$	718	\$	277	\$	750	\$	750
22000	FICA/Medicare		-		36				
	Total Personnel Expenditures	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	718		313		750		750
	Contractual Services								
31005	Grants consultant contract		22,518		18,000		22,000		22,000
32000	Conferences, meetings, dues		234		325		150		150
~ · · · · · · · · · · · · · · · · · · ·	Total Contractual Services		22,752		18,325		22,150		22,150
	Utilities								
59001	Marketing program		1,301		1,739		3,600		3,600
37001	Total Utilities	4,	1,301		1,739		3,600		3,600
01-046	<b>Total Economic Dev Commission</b>	\$	24,771		20,377		26,500	\$	26,500

Percentage increase/(decrease) 0.00%

Department Name: Capital Expenditure Comm Department #	#: _	01-047
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The five (5) member Capital Expenditure Commission has the responsibility for preparing the five-year capital improvement plan detailed in Department #08-141. The Commission is appointed by the BOS and reviews departmental requests for submission to the First Selectwoman. The full BOS then approves a one-year funding program.

#### Goals & Objectives:

1. To ensure the Towns capital infrastructure is maintained and in good working order.

## Accomplishments:

• Instrumental in getting two new police cruisers, sand spreader, making facility improvements at the transfer station, improvements to technology and numerous Local Capital Improvement Projects (LOCIP).

### Fiscal Notes:

> No change is proposed to this year's budget.

01-047	Capital Expend Commission	A	7-2008 ctual ended	Ac	3-2009 tual ended	Re	9-2010 vised idget	Ad	0-2011 opted idget
14001 22000	Personnel Expenditures  Board clerk  FICA/Medicare	\$	209	\$	63	\$	300	\$	300
	Total Personnel Expenditures		209		63		300		300
01-047	Total Capital Expend Commission	\$	209	\$	63	\$	300	\$	300

Percentage increase/(decrease) \_\_\_\_\_\_\_0.00%

Department Name:	Health Department	Department #:	01-051
Department Name:	Heaun Department		

The Health Department prevents and suppresses disease; protects, preserves, and enhances the health of the community. The Town contracts with the Chatham Health District to provide these services.

#### Goals & Objectives:

1. To continue providing the Town of Portland residents health services in the most cost effective manner.

## Accomplishments:

- > Permits are issued for septic systems, water supply wells, soil testing, B-100a and Engineering Plan Reviews and Food Service Establishments.
- Inspections are completed for day care centers, campgrounds, housing code enforcement, lead paint, public health complaints, food service establishments and temporary food service events.

## Fiscal Notes:

> This budget is based on a per capita rate.

01-051	Health Department	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
-	Contractual Services CT Visiting Nurses Assoc	 \$ - 74,435	\$ - 76,760	\$ - 76,500	\$ - 76,500
36009	Chatham Health District Total Contractual Services	74,435	76,760	76,500	76,500
01-051	Total Health Department	\$ 74,435	\$ 76,760	\$ 76,500	\$ 76,500

Department Name:	Environmental Health	Department #:	01-052
Department Name:	Environmental Health	Department #:	

The Environmental Health Department shows the Town administrative cost of the duties of the Sanitarian. The Sanitarian duties were absorbed by the Chatham Health District when the Town joined the District. The Town's Director became an employee of the District but continues to provide services in the areas of sewage system site testing, including deep site testing, deep test pits, and perc test for subdivisions and building lots.

#### Goals & Objectives:

## Accomplishments:

## Fiscal Notes:

> This department is not funded in this year's budget.

01-052	Environmental Health	A	07-2008 Actual pended	A	08-2009 Actual pended	R	09-2010 Levised Budget	2010- Adoj Bud	pted
11001	Personnel Expenditures	<del></del> \$	3,324	\$	3,497	\$	3,445	s	_
11001 19002	Regular payroll  Longevity	Φ	3,324	Ψ	J,477	Ψ	J, 11J	Ψ	pa.
22000	FICA/Medicare						_		-
	Total Personnel Expenditures		3,324		3,497		3,445		<b>,</b>
01-052	Total Environmental Health	_\$_	3,324		3,497	\$	3,445	\$	_

Percentage increase/(decrease) \_\_-100.00%

Department Name:	Social Services	Department #:	<u>01-053</u>
escour michiel a venico.		-	

The Social Services Department is not a Town Department but rather an activity or portion of the budget used to detail which agencies receive Town of Portland funding contributions. These agencies provide services that the Town of Portland government does not.

## Goals & Objectives:

1. To provide Town residents from all areas of Portland and other local area Towns with the opportunity to have services provided as needed.

## Accomplishments:

> Provided funds to various organizations to assist the citizens of the Town of Portland.

## Fiscal Notes:

- > A contribution of \$500 is proposed for Rushford Center, which specializes in drug and alcohol rehabilitation services.
- ➤ An additional amount of \$1,500 is proposed for Veterans' Activities, including the annual engraving of names on the Veterans' Memorial and flags.
- > The contribution to the Memorial Day parade has been reduced by \$3,700.

01-053	Social Services	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
	Miscellaneous	Φ	φ	\$ 500	\$ 500
86007	MCSAAC	\$ 500	\$ -	\$ 500 500	500
86008	Community Health Center	2,000	2,000	500	500
86009	Community Renewal Team	2,000	2,000		505
86010	Regional Mental Health Board	505	505	505	
86011	Rushford Center	2,000		-	500
86013	Red Cross Dial-a-Ride	27,717	27,717	27,800	28,634
86014	Rural Transit Program	10,677	10,677	11,000	11,000
86017	Sexual Assault Crisis Center	-	147	<del>-</del>	
86019	Family Access	-	1,200	500	500
86029	Brownstone Quorum	2,000	2,000	500	500
87004	Emergency Shelter	1,502	523	3,000	3,000
87005	Clinical social worker	2,620	_	-	
87006	Connection Emergency Shelter	•••	3,500	2,000	2,000
88001	Program services	100	***	-	
88005	Memorial Day parade	6,186	6,698	4,700	1,000
88007	Veteran's activities	6,540	4,114	3,500	5,000
88008	Quarry project	1,207	-	-	***
88009	Brownstone Quorum Arch Fund	7,925	-	-	-
	Quarryside Downtown	—	-	-	-
88020	Portland Fair	3,500	4,000		M44
00020	Total Miscellaneous	76,979	64,934	55,005	54,139
01-053	<b>Total Social Services</b>	\$ 76,979	\$ 64,934	\$ 55,005	\$ 54,139

Percentage increase/(decrease) \_\_\_\_\_-1.57%

Department Name:	Senior Citizen Center	Department #:	01-054
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The Senior Citizens Center provides programming to adults, fifty (50) years or older, that encompass education, opportunities for the arts, health, social, and recreational services.

#### Goals & Objectives:

1. Continue work on the accreditation process.

2. Continue outreach to other groups in town (library, youth services, housing, schools, clubs and organizations) to work cooperatively.

3. Establish more evening and weekend programs to attract younger, working seniors.

4. Develop a volunteer-run "Friendly Visitor" program to provide contact with homebound seniors for socialization and safety checks.

5. Draft plans for the following:

- Replacement of the floor in the large Mary Lou Rice Room and kitchen. The recent health inspection raised particular concerns with the kitchen floor tile conditions.
- Replacement of the dishwasher, also as noted by the health inspection of the kitchen.
- Refurbishment of the wooden sign on Waverly Avenue.
- Installation of ceiling fans for better circulation, particularly in the Rice Room.

## Accomplishments:

- Publish frequent Senior News items on The Courant's ITowns website.
- Provide frequent e-mail and Facebook updates to seniors.
- Publish the Senior Newsletter each month via e-mail and hard copy.
- Held monthly birthday celebrations, men's breakfasts, and dining excursions.
- Provided day trips at low cost options.
- Conducted outreach and volunteer activities at Chatham Court, Quarry Heights and Greystone Retirement Home.
- Home visits, frequent phone contact and referrals are made by the staff on an on-going basis.
- Average daytime attendance is 45 people.
- Total evening and weekend attendance was +2,500 for the 2009 calendar year.
- The Community Renewal Team lunch is available 5 days per week.
- Award -winning ArtVan Program has had monthly outings to cultural venues.

## <u> Fiscal Notes:</u>

Personnel expenditures cover one (1) full-time Director and 50% of the full-time salary of the Assistant, shared with the Parks & Recreation Department #12-130.

01-054	Senior Citizen Center	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
	Personnel Expenditures				
11001	Regular payroll	\$ 40,497	\$ 44,870	\$ 44,100	\$ 46,000
11003	Part-time payroll	22,244	24,272	17,250	17,750
19002	Longevity	-	350	<del></del>	-
21001	Medical insurance	-	19,245	_	
22000	FICA/Medicare	***	6,822	-	-
	Total Personnel Expenditures	62,741	95,559	61,350	63,750
	Contractual Services				
31000	Service contracts	4,974	5,095	5,500	6,000
31006	Instructor fees	3,850	3,896	4,750	4,000
32000	Conferences, meetings, dues	192	320	300	350
	Total Contractual Services	9,016	9,311	10,550	10,350
	Commodities				
61000	Office supplies	_	490	-	-
62001	Electricity	10,500	10,503	13,000	12,500
62002	Water & sewer	666	586	700	700
62004	Heating fuel	6,581	8,331	7,200	8,000
02001	Total Commodities	17,747	19,910	20,900	21,200
	Capital Expenditures				
73000	Capital purchases		-	-	-
75000	Total Capital Expenditures		-	-	
	Miscellaneous				
88001	Program services	2,150	1,553	2,750	2,000
	Total Miscellaneous	2,150	1,553	2,750	2,000
01-054	Total Senior Citizen Center	\$ 91,654	\$ 126,333	\$ 95,550	\$ 97,300

Percentage increase/(decrease) 1.83%

Department Name: Municipal Agent for the Elderly Department #: 01-055

## Mission & Purpose:

The Municipal Agent for the Elderly is the Senior Citizen Center Director. This Department funds the costs associated with transportation of the residents, who have no other means of transportation, to and from various locations and attractions in the area. The van program is designed to enhance the quality of life of senior citizens by allowing them to get out of their home for shopping, church, appointments, and to participate in community events.

#### Goals & Objectives:

1. To provide transportation to needed residents as a quality of life issue.

## Accomplishments:

- More than 300 contacts were made by the Municipal Agent (Director of Senior Services) in the 2009 calendar year.
- A total of 1,396 rides were provided to seniors during calendar year 2009.

#### Fiscal Notes:

- > Personnel expenditures cover multiple van drivers with costs varying depending on use of the van service.
- > A regional grant provides additional funding for the van driver costs.

01-055 Municipal Agent for Elderly	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
Personnel Expenditures				
14010 Van drivers stipends	\$ 10,269_	\$ 18,662	\$ 12,000	\$ 20,000
Total Personnel Expenditures	10,269	18,662	12,000	20,000
Contractual Services				
31007 Tax incentive program	1,811	3,282	**	-
Total Contractual Services	1,811	3,282		-
Utilities				
51001 Gas & diesel fuel	2,806	3,957	3,450	4,500
Total Utilities	2,806	3,957	3,450	4,500
Miscellaneous				
88011 Veteran's relief		-	-	-
Total Miscellaneous	WA			
01-055 Total Munic Agent for the Elderly	\$ 14,886	\$ 25,901	\$ 15,450	\$ 24,500
		D	(/doomoogo	50 E09/.

Percentage increase/(decrease) 58.58%

Department Name: Portland Library Departmen	<i>t</i> #:	01-065
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The Portland Library serves as a community center and an outstanding facility utilizing both technology and a personal touch to offer services to members of the community.

## Goals & Objectives:

- 1. Improve accessibility to library services for disabled individuals.
- 2. Continue efforts toward school readiness and early literacy.
- 3. Continue our collaboration with the BOE and all Town Departments.

## Accomplishments:

• Library is rated in the 91st percentile in a national rating of public libraries.

## Fiscal Notes:

- > Funding is provided for a Children's Librarian for one half year.
- Monies for Books and Disc & Videos have been reinstituted in the budget proposal.
- > Electricity (62001) has been reduced due to expected savings from an energy efficiency project, funded by the American Resource and Recovery Act (ARRA).

01-065	Portland Library	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
	*				
44004	Personnel Expenditures	\$ 282,539	\$ 282,425	\$ 300,250	\$ 289,000
11001	Regular payroll	116,742	123,815	123,000	133,000
11003	Part-time payroll	270	811	750	800
14001	Board clerk	270	150	,,,,	
19002	Longevity		100,577	-	_
21001	Medical insurance		29,468	<b></b>	
22000	FICA/Medicare	399,551	537,246	424,000	422,800
	Total Personnel Expenditures	399,331	337,240	721,000	
	Contractual Services				1
31000	Service contracts	12,375	9,163	13,500	15,000
32000	Conferences, meetings, dues	1,956	1,635	2,000	2,000
36010	Contract - data bases	3,197	3,577	3,500	4,500
36011	Data processing - Library Connection	27,527	26,962	31,000	30,000
	Total Contractual Services	45,055	41,337	50,000	51,500
	Repairs				
44003	Equipment repair/rental	-	532	2,500	1,000
44005	Total Repairs		532	2,500	1,000
	-				
	Utilities	2.002	1 200	2.750	2,750
53000	Postage	2,082	1,390	2,750 800	800
59000	Cataloging	239	477	3,550	3,550
	Total Utilities	2,321	1,867	3,330	3,330
	Commodities				
61000	Office supplies	6,758	7,254	6,000	6,000
62001	Electricity	49,922	49,123	51,500	48,500
62002	Water & sewer	1,020	1,424	1,200	1,750
62004	Heating fuel	29,792	44,783	33,000	37,500
64001	Books	46,198	31,916	16,000	32,000
64002	Discs & videos	4,455	3,502	<del>-</del>	3,000
64003	Periodicals	6,959	7,828	8,000	7,000
	Total Commodities	145,104	145,830	115,700	135,750
	Miscellaneous				
88001	Program services	1,628	1,317	2,000	1,000
00001	Total Miscellaneous Expenditures	1,628	1,317	2,000	1,000
01-065	Total Portland Library	\$ 593,659	\$ 728,129	\$ 597,750	\$ 615,600

Department Name: Employee Fringe Benefus Department #01-0	Department Name:	Employee Fringe Benefits	Department #:	01-071
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The Fringe Benefits Department is not a Town Department but rather an activity or portion of the budget used to detail the cost of all non-BOE Town employees' fringe benefits, not specifically allocated to an individual Department, as provided by union contracts and/or personnel manual.

#### Goals & Objectives:

1. To provide fringe benefits as required by union contract and/or personnel manual for all non-BOE Town employees.

## Accomplishments:

Provided for health and welfare of all non-BOE Town employees and their dependents.

## Fiscal Notes:

> Medical insurance is expected to increase 6.4%. An allowance for insurance waivers is included in this year's number.

01-071	Employee Fringe Benefits	2007-2008 Actual Expended		Actual Actual		2009-2010 Revised Budget		2010-2011 Adopted Budget	
	Personnel Expenditures								
19001	Vacation pay	\$	18,710	\$	26,208	\$	22,000	\$	28,000
19002	Longevity		13,500		-		14,000		15,000
19003	Sick pay		88,253		82,680		96,000		93,000
19004	Termination benefits pay		55,384		59,221		75,000		72,000
21001	Medical insurance		742,540		77,191		828,000		926,000
21002	Dental insurance		16,710		16,180		20,000		21,500
21003	Life insurance		7,254		7,864		10,500		11,000
21004	Long-term disability insurance		5,225		10,718		12,000		12,500
22000	FICA/Medicare		249,473		694		272,000		302,000
23001	Town pension contributions		236,921		273,220		376,000		424,343
23002	Police pension contribution		212,241		235,000		303,200		285,467
23003	Volunteer Fire pension contribution		38,500		38,500		50,000		60,222
26000	Workers' compensation		139,000		140,660		201,500		178,600
28001	Unemployment compensation		1,900		945		35,000		5,000
	Total Personnel Expenditures		1,825,611		969,081	<del>- , , , ,</del>	2,315,200		2,434,632
	Contractual Services								
37029	Collective bargaining		2,500		_		6,000		7,500
	Total Contractual Services		2,500	<u></u>			6,000		7,500
01-071	<b>Total Employee Fringe Benefits</b>	\$	1,828,111	\$	969,081	\$	2,321,200	\$	2,442,132

Percentage increase/(decrease) 5.21%

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The Risk Management Department provides for various types of insurance including general liability, automobile, express umbrella, law enforcement, professional, public employees' blanket, bond, property, and boilers/machinery.

## Goals & Objectives:

- 1. Continue to seek out possible savings in areas of duplicate and excessive insurance coverage.
- 2. Continue to act on recommendations of employee safety and health committee.

## Accomplishments:

• Entered into fixed rate contracts for most insurance policies.

#### Fiscal Notes:

> Minimal increase in liability and property premiums due to good claim history.

01-073	Risk Management	2007-2008 Actual Expended		2008-2009 Actual Expended		2009-2010 Revised Budget		2010-2011 Adopted Budget	
	Utilities	······				Ф			
-	General liability	\$	6,237	\$	•	\$	***	\$	
-	Public officials liability		12,937		-		-		
	Automobile insurance		35,549		•		-		-
_	Contractors equipment		-		Marin .				
-	Fire/extended coverage		14,344		-		-		-
-	Machinery & equipment		2,358		•		<del></del>		
_	Surety bonds		-		-		-		_
	Crime & theft		2,941		-		-		-
	Umbrella		2,870		we.		-		
_	Volunteer Firemen		11,967		-		-		-
-	Law enforcement liability		10,067		-		-		-
	Self-insured accidents		2,138		***		~		-
_	Probate Court liability		· -		_		-		-
52001	Municipal insurance		•••		99,997	11	6,000	12	20,000
32001	Total Utilities		101,408		99,997		6,000	12	20,000
	iotai Omitios	<del>, ,</del>							
01-073	Total Risk Management		101,408	\$	99,997	\$ 11	6,000	\$ 1	20,000

Percentage increase/(decrease) 3.45%

Debt Service	Department #:	01-085
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	4	

Department Name:

The Debt Service Department is not a Town Department but rather an activity or portion of the budget used to detail the cost of all General Fund debt principal and interest payments payable during the fiscal year as well as miscellaneous bank charges associated with these issues. Debt issuances include general obligation bonds (GENOB) and capital leases.

## Goals & Objectives:

1. To fund required capital projects paid through bond offerings while maintaining level funding from the general budget.

## Accomplishments:

Made all bond payments in a timely fashion.

## Fiscal Notes:

> Detail of all General Fund debt payments by offering is as follows. BOE related debt is reimbursed by the State of CT to a varying percentage with the "budgeted amount" shown on the revenue detail budget account number 00220 School Construction Grant.

			Bonds Principal #83001		Bonds Interest #83002		Cap Lease Principal #83003	_	Cap Lease Interest #83004
*		\$		\$		\$	_	\$	•••
*	2003 GENOB BOE \$9.475M H/MS	_	525,000		214,331		-		_
*	1999 GENOB Town & BOE \$7.105M		420,000		90,718		***		_
	2004 GENOB BOE \$9.47M H/MS		485,000		286,943		ш.		<del></del>
*	Fire Department ladder truck (4 <sup>th</sup> of 10		,		•				
•	annual payments)		~		_		37,123		20,356
*	Fire Department rescue boat (3 <sup>rd</sup> of 5			•					
•	annual payments)		un.		_		25,446		3,509
*	Rounding								
•	Kounding		_		8		544		-
		\$	1,430,000	\$	592,000	\$	62,569	\$	23,865
		•		500	<u> </u>	,		. =	
									Misc
									#83005
*	Miscellaneous (estimated bank fees)							\$	1,000

Miscellaneous (estimated bank fees)

01-085	Debt Service	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
	Debt Service				
83001	Bonds - principal	\$ 1,750,000	\$ 1,725,000	\$ 1,615,000	\$ 1,430,000
83002	Bonds - interest	797,766	719,799	648,711	592,000
83003	Capital leases - principal	20,000	68,456	89,033	62,569
83004	Capital leases - interest	· <u>-</u>	22,998	24,902	23,865
83005	Miscellaneous	-	· •	1,000	1,000
	Total Debt Service	2,567,766	2,536,253	2,378,646	2,109,434
01-085	Total Debt Service	\$ 2,567,766	\$ 2,536,253	\$ 2,378,646	\$ 2,109,434

Percentage increase/(decrease) \_\_\_\_\_\_-11.32%

Department Name: \_\_\_ Interfund Transfers Out \_\_\_ Department #: \_\_01-093

### Mission & Purpose:

The Interfund Transfers Out Department is not a Town Department but rather an activity or portion of the budget used to detail the cost of interfund transfers out of the Town General Fund to other non-budgetary funds of the Town that require Town funding.

### Goals & Objectives:

- 1. To provide a non-operating revenue source for the Animal Control Fund.
- 2. To provide a non-operating revenue source for the Youth Services Fund.
- 3. To provide a non-operating revenue source for the Maintenance Fund.
- 4. To provide a non-operating revenue source for the Resource Recovery Fund.
- 5. To provide a non-operating revenue source for the Parks & Recreation Fund.
- 6. To provide a non-operating revenue source for the Land Purchase Fund.
- 7. To provide a non-operating revenue source for the Renewable Energy Fund.
- 8. To provide a revenue stream to fund future capital improvement leases/purchases for the Capital Non-Recurring Fund (CIP).

### Accomplishments:

 Activity shows the transfers out to the above listed funds to comply with Generally Accepted Accounting Principles (GAAP).

#### Fiscal Notes:

- > Several transfers have increased as the anticipated revenues have been below expectations.
- > Transfer out Renewable Energy Account Number 90014 shows level funding to reinforce the Town's commitment to renewable energy.
- > Detail of Capital Non-recurring Town, Account Number 90012 is as follows:

*	One (1) fully equipped cruiser - Police Department	\$ 22,500
	Grounds Maintenance F-350 Pick-up	42,000
	Revaluation	150,000
	Computers – Town-wide	 16,000
	Total Transfer In – General Fund Town	 230,500

Detail of Capital Non-recurring Town, Account Number 90013 is as follows:
 Gildersleeve Bus Loop

> Transfer out – Other - \$30,898 are transfers to help close out funds that no longer are operational and in a deficit position.

## Town of Portland, Connecticut Adopted General Government Expenditure Budget Detail - Fiscal Year 2010-2011 As of May 10, 2010

01-093	Interfund Transfers Out	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
	Transfers Out				
90001	Transfer out - Animal Control	\$ 50,971	\$ 53,025	\$ 73,215	\$ 74,415
90002	Transfer out - Youth Services	100,028	107,242	55,105	105,686
90003	Transfer out - Bldg Maintenance	101,000	49,000	64,000	60,000
90004	Transfer out - Town Aid Road	25,910	75,000	**	-
90005	Transfer out - Resource Recov	109,416	-	110,300	169,125
90006	Transfer out - Other	-	***	-	30,898
90007	Transfer out - Park & Rec	111,865	-	73,000	95,000
90008	Transfer out - Open Space	55,956	55,956	55,956	55,956
90012	Transfer out - Cap Non rec Town	226,600	109,000	104,000	230,500
90013	Transfer out - Cap Non rec BOE	42,500	20,000	***	15,000
90014	Transfer out - Renewable Energy	, <u>-</u>	5,000	5,000	5,000
	Total Transfers Out	824,246	474,223	540,576	841,580
01-093	Total Interfund Transfers Out	\$ 824,246	\$ 474,223	\$ 540,576	\$ 841,580

Percentage increase/(decrease) \_\_\_\_\_55.68%

Department Name:	Town Contingency	Department #:	<u>01-095</u>
Department Name:	10wn Contingency	Department	

### Mission & Purpose:

The Town Contingency Department is not a Town Department but rather an activity or portion of the budget used to detail the cost of unanticipated expenditures not budgeted for that could occur during the fiscal year regarding the Town of Portland General Government budget.

### Goals & Objectives:

1. To provide a "cushion" for extraordinary occurrences and unanticipated obligations during this budget year.

### Accomplishments:

#### Fiscal Notes:

- > The increase in the account is due to the volatility of the current economy.
- > Any amounts not used or transferred to other Town General Government accounts at year-end return to the Town Fund Balance, which will be used for future needs.

## Town of Portland, Connecticut Adopted General Government Expenditure Budget Detail - Fiscal Year 2010-2011 As of May 10, 2010

01-095 Town Contingency	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
Miscellaneous  84001 Contingency Total Miscellaneous	\$ 35,257 35,257	<u>\$ -</u>	\$ 100,000 100,000	\$ 100,000 100,000
01-095 Total Town Contingency	\$ 35,257	<u>\$</u>	\$ 100,000	\$ 100,000

Percentage increase/(decrease) 0.00%

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### Other Special Revenue Funds

The Other Special Revenue Funds budgets, consisting of the Sewer Department, Water Department, Animal Control Department, Town Aid Road Fund, Youth Services Department, Resource Recovery Department, Building Maintenance Fund, and the Parks & Recreation Department, are prepared in the same manner as the General Fund operating budgets. However, these budgets are *NOT* subject to referendum but *ARE* approved by the Board of Selectmen after the General Fund Operating budgets are approved by taxpayers, except for the Sewer and Water budgets, which must be approved no later than May 1st by Town Charter. Brief descriptions of each of the budgets/funds are shown below.

Department Name:	Sewer Department	Department #:	02-139					
and 50% of the full-time salary	e Sewer Department include the full-time of the billing/collection agent shared will led in 2001. Wastewater is collected from a tely twenty-two (22) miles of sewer materials are charges.	th the water Department in 1,450 users through a	a collection					
Department Name:	Water Department	Department #:	03-135					
Personnel expenditures for the Water Department include the full-time salaries of three (3) employees plus 50% of the full-time salary of the billing/collection agent shared with the Sewer Department #02-139. The Department maintains approximately 40 miles of water mains serving approximately 25% of our total Town population. Over the past several years, the Department has seen a reduction in revenues due to the Town losing major users. The entire budget is funded through user charges.								
Department Name:	Animal Control Department	Department #:	04-140					
Control Officer plus the part	e Animal Control Department include the t-time salary of our weekend/call-in ense the Facility to impound animals. The contion of \$74,415, or approximately 67%	ployee. The Towns of the stimated budget for FY	or Portiana,					
Department Name:	Town Aid Road Fund	Department #:	06-030					
This budget provides for road	maintenance, repair, purchases of salt for	or the winter months, ar	nd purchases					

of materials for road maintenance projects. This fund is funded by a State of CT grant. The grant is

expected to decrease to \$121,415 for Fiscal Year 2010-2011.

### TOWN OF PORTLAND, CONNECTICUT

OTHER SPECIAL REVENUE FUNDS

SEWER DEPARTMENT

WATER DEPARTMENT

ANIMAL CONTROL DEPARTMENT

TOWN AID ROAD FUND

YOUTH SERVICES DEPARTMENT

RESOURCE RECOVERY DEPARTMENT

BUILDING MAINTENANCE FUND

PARKS & RECREATION DEPARTMENT

ADOPTED BUDGETS FISCAL YEAR 2010 - 2011

### Other Special Revenue Funds (Continued)

Department Name: Youth Services Department Department #: 07-110

Personnel expenditures for the Youth Services Department (YSB) include the full-time salary of one (1) Director, the part-time salary of an administrative assistant, plus numerous temporary/part-time staff. The YSB is continuing to build understanding of the Search Institutes "40 Developmental Asset" model. This is the model used to develop all programs for the Town. The school based programs focus on social skill building, defining healthy relationships and developing decision-making strategies. The estimated budget for FY 2010-2011 shows a State of CT grant for \$22,500 with the rest of the budget funded by user charges of \$138,220, or 52% of the total budget, and a contribution from the General Fund of \$105,686, or approximately 40% of the total budget.

Department Name: Resource Recovery Dept. Department #: 09-120

Personnel expenditures for the Resource Recovery Department include two full-time salaried employees, plus 50% of the full-time salary of the Supervisor of Operations shared with the Public Works Director Department #01-031. The Resource Recovery Department allows residents to bring municipal solid waste (MSW) and recyclables for disposal. The Department assists residents with recycling, bag sales for MSW, bulky waste disposal, brush burning, leaf composting, and transfer of MSW to disposal centers utilizing the roll-off container vehicle. The General Fund contribution is \$169,125, or 46% of the total budget.

Department Name: Building Maintenance Fund Department #: 11-037

This budget provides for maintenance and repair projects in Town buildings and schools that do not meet the criteria of the five (5) year capital improvement plan. The estimated budget for FY 2010-2011 shows a contribution from the General Fund of \$60,000, or approximately 100% of the total budget.

Department Name: Parks & Rec Department Department #: 12-130

Personnel expenditures for the Parks & Recreation Department include the full-time salary of one (1) Director, 50% of the full-time salary of an administrative assistant shared with the Senior Citizen Center Department #01-054, plus numerous temporary/seasonal employees. The Department is responsible for offering many recreational and community programs such as holiday tree lighting, Easter-egg hunt, road race and other town-wide activities. The General Fund contribution budgeted in Fiscal Year 2011 is \$95,000, or 24% of the total budget.

### Town of Portland, Connecticut Adopted Other Funds Revenue Budget Detail - Fiscal Year 2010 - 2011 - Sewer Department As of May 10, 2010

Sewer Department			2007-2008 Actual Revenue		2008-2009 Actual Revenue		2009-2010 Budgeted Revenue		110-2011 stimated kevenue
	Charges for Services								
00350	User charges	\$	781,599	\$	744,636	\$	891,158	\$	937,066
00351	User charges - interest & lien fees		21,778		29,309		25,000		30,000
00352	Sale of nitrogen credits		4,138		1,643		1,600		1,000
00353	Process material		5,041		4,080		5,500		4,500
00354	Other revenue sources		276		1,388		300		1,000
00355	PILOT payment				-		-		
00406	Demand Response		3,091		5,676		4,000		3,500
	Total Charges for Services		815,923		786,732		927,558		977,066
	Investment Income								
00401	Investment income		14,000		4,837		5,000		4,000
	Total Investment Income		14,000		4,837		5,000		4,000
	Total Sewer Department Revenue	\$_	829,923	\$	791,569	\$	932,558	\$	981,066

## Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2010 - 2011 - Sewer Department As of May 10, 2010

02-139	Sewer Department	A	7-2008 ctual cended	2008-2009 Actual Expended	2009-2010 Revised Budget	A	10-2011 dopted Budget
	Personnel Expenditures						
11001	Regular payroll	\$	191,202	\$ 202,628	\$ 215,000	\$	210,000
13002	Overtime		9,937	7,281	11,000		11,000
14001	Board clerk		131	48	150		150
-	Unused vacation pay		-	-			_
19002	Longevity		1,450	1,450	1,450		1,450
19003	Sick pay		15,131	10,338	15,000		12,500
21001	Medical insurance		50,023	72,715	77,000		78,600
21002	Dental insurance		985	1,096	1,200		1,500
21003	Life insurance		442	506	510		600
21004	Long-term disability insurance		269	543	510		675
22000	FICA/Medicare		10,418	15,227	18,960		18,250
23001	Town pension contribution		21,500	26,021	23,075		21,100
	Total Personnel Expenditures		301,488	337,853	363,855		355,825
	Contractual Services						
31000	Service contracts		38,374	36,639	46,000		46,000
32000	Conferences, meetings, dues		463	949	1,200		1,200
33001	Audit services		6,400	6,999	6,000		6,300
34001	Data processing		,	412	750		1,000
37013	Legal fees		_	2,906	2,500	<u> </u>	3,000
5,015	Total Contractual Services		45,237	47,905	56,450		57,500
		•	<del></del>				
	Repairs						
44003	Equipment repair/rental		30,578	14,406	30,000		30,000
	Total Repairs		30,578	14,406	30,000		30,000
	-						
	Utilities						
51001	Gas & diesel fuel		1,888	2,327	2,000		2,400
52001	Municipal insurance		16,476	16,572	17,500		18,375
53000	Postage		3,600	4,060	4,250		4,500
53001	Telephone		4,675	5,051	4,850	<u> </u>	5,500
	Total Utilities		26,639	28,010	28,600		30,775

## Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2010 - 2011 - Sewer Department As of May 10, 2010

02-139	Sewer Department	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
	Commodities			4 1000	
61000	Office supplies	\$ 578	\$ 579	\$ 1,000	\$ 1,000
61001	Uniforms	1,191	1,348	1,350	1,300
62001	Electricity	114,423	121,836	127,000	127,500
62002	Water & sewer	13,172	10,692	15,500	13,500
62004	Heating fuel	12,300	15,395	14,500	15,000
65002	Sewer supplies	5,743	6,387	8,500	8,500
68000	Custodial supplies	-	-	250	250
69002	Chemicals	5,552	2,301	6,000	4,000
	Total Commodities	152,959	158,538	174,100	171,050
	Equipment				
73000	Equipment purchases	3,720_	2,572	5,000	5,000
	Total Equipment	3,720	2,572	5,000	5,000
	Miscellaneous				
83006	CWF notes - principal	198,406	202,170	206,039	209,958
83007	CWF notes - interest	57,326	53,192	49,114	44,958
88016	Miscellaneous	4,485	2,322	6,500	6,500
	Total Miscellaneous	260,217	257,684	261,653	261,416
	Transfers Out				
90015	Transfer out - Cap Non rec Town	40,000	40,000	-	58,000
90016	Transfer out - Workers' comp	7,800	9,000	12,900	11,500
	Total Transfers Out	47,800	49,000	12,900	69,500
02-139	Total Sewer Department	\$ 868,638	\$ 895,968	\$ 932,558	\$ 981,066
			Percentage in	ncrease/(decrease)	5.20%

## Town of Portland, Connecticut Adopted Other Funds Revenue Budget Detail - Fiscal Year 2010 - 2011 - Water Department As of May 10, 2010

	Water Department	A	07-2008 Actual evenue		008-2009 Actual Revenue	В	09-2010 udgeted Revenue	E	010-2011 stimated Revenue
	Charges for Services	ø	40.744	\$	34,404	\$	45,454	\$	37,500
00351	User charges - interest & lien fees	\$	40,744	Ф	·	Ψ	•	-	4,000
00354	Miscellaneous		3,140		5,833		4,000		
00356	Meter charges		140,231		139,733		144,000		144,000
00357	Unmetered sales		13,694		13,576		16,000		16,000
00358	Metered sales		832,252		739,075		856,750		998,434
00359	Private fire protection		7,902		13,782		8,500		14,000
00359	Service connections		_		450		1,000		1,000
00361	Sales to public authorities		28,473		50,663		32,500		51,000
00362	Cross connection fees		6,075		5,500		6,250		6,250
00502	Total Charges for Services		1,072,511		1,003,016		1,114,454		1,272,184
	Investment Income								
00401	Investment income		5,226		1,429		4,250		1,000
00401	Total Investment Income		5,226		1,429		4,250		1,000
	Total Water Department Revenue	\$	1,077,737		1,004,445	\$	1,118,704	\$	1,273,184

## Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2010 - 2011 - Water Department As of May 10, 2010

03-135	Water Department		007-2008 Actual xpended		008-2009 Actual xpended	I	009-2010 Revised Budget	A	10-2011 dopted Budget
05-155	water Department		<u> </u>	****					
	Personnel Expenditures								
11001	Regular payroll	\$	184,523	\$	130,585	\$	192,000	\$	197,800
13002	Overtime		11,010		17,556		25,000		22,500
14001	Board clerk		93		143		100		175
_	Unused vacation pay		•				_		
19002	Longevity		550		550		550		550
19003	Sick pay		16,269		5,951		17,250		7,500
21001	Medical insurance		56,301		41,409		62,750		67,100
21002	Dental insurance		766		877		1,150	<b>_</b>	1,250
21003	Life insurance		315		313		675		700
21004	Long-term disability insurance		207		367		675	<b> </b>	700
22000	FICA/Medicare		14,184		10,766		19,000		18,500
23001	Town pension contribution		28,554		31,171		12,830	<u> </u>	12,400
	Total Personnel Expenditures		312,772		239,688		331,980		329,175
	Contractual Services								
31000	Service contracts		23,583		17,297		25,000	<u> </u>	20,000
32000	Conferences, meetings, dues		570		955		850	ļ	850
33001	Audit services		7,900		8,601		8,000	ļ	8,400
34001	Data processing		1,255		742		1,500		1,500
37013	Legal fees				5,235		2,500		5,000
38010	Miscellaneous engineering		6,668		9,961		5,000		5,000
38012	MDC water contract		425,371	•	446,046		450,000		487,000
	Total Contractual Services		465,347		488,837		492,850		527,750
	Repairs								
44003	Equipment repair/rental		4,244		6,224		6,000	<u> </u>	6,000
	Total Repairs		4,244		6,224		6,000		6,000
	Utilities								10.000
51001	Gas & diesel fuel		5,331		11,637		6,615		10,000
52001	Municipal insurance		7,482		7,527		7,900	<u> </u>	8,250
53000	Postage		4,800		5,055		5,250	ļ	5,750
53001	<u>-</u>		5,867		5,213		6,300		6,500
	Total Utilities	,	23,480		29,432		26,065	<u> </u>	30,500

### Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2010 - 2011 - Water Department As of May 10, 2010

03-135	Water Department	2007-2008 Actual Expended		2008-2009 Actual Expended		2009-2010 Revised Budget		2010-2011 Adopted Budget	
	Commodities								
61000	Office supplies	\$	489	\$	1,234	\$	2,000	\$	2,000
61001	Uniforms		1,121		893		1,400		1,300
62001	Electricity		36,662		32,262		40,000		41,500
65003	Water supplies		13,379		7,340		34,000		40,000
69002	Chemicals		2,062		2,672		2,750		3,000
	Total Commodities		53,713		44,401		80,150		87,800
	Equipment								
73000	Equipment purchases		8,053		10,955	,	6,500		6,500
	Total Equipment		8,053		10,955		6,500		6,500
	Miscellaneous								
83001	Bonds - principal		125,000		125,000		-	-	
83002	Bonds - interest		13,594		4,531		100.040		105 175
83006	CWF notes - principal		106,537		119,038		122,049	-	125,135
83007	CWF notes - interest		37,524		38,120		35,110		32,024
88016	Miscellaneous		3,056		3,005		7,000		7,000
	Total Miscellaneous		285,711		289,694	<u></u>	164,159	<u> </u>	164,159
	Transfers Out								111,500
90015	Transfer out - Cap Non rec Town		11.000		12 700		11,000	<b></b>	9,800
90016	Transfer out - Workers' comp	<u></u>	11,900		13,700		11,000		121,300
	Total Transfers Out		11,900		13,700	<del>,,,</del>	11,000	-	141,000
03-135	Total Water Department	\$ 1	,165,220	\$	1,122,931	\$	1,118,704	\$	1,273,184

Percentage increase/(decrease) 13.81%

## Town of Portland, Connecticut Adopted Other Funds Revenue Budget Detail - Fiscal Year 2010 - 2011 - Animal Control Department As of May 10, 2010

Animal Control Department		2007-2008 Actual Revenue		2008-2009 Actual Revenue		2009-2010 Budgeted Revenue		10-2011 timated evenue
Charges for Services								1
00303 Property rental	\$	27,202	\$	27,430	\$	28,000	\$	28,850
00317 Sale of dog licenses	•	5,165		4,174		5,250		5,250
00354 Miscellaneous		475		731		500		500
00363 Dog surcharge		1,672		1,344		1,750		1,750
Total Charges for Services		34,514		33,679		35,500		36,350
Investment Income								
00401 Investment income		1,200	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<del></del>				
Total Investment Income		1,200		-				
Subtotal Operating Income		35,714		33,679		35,500		36,350
Interfund Transfers In								
00501 Transfer in - General Fund		50,971		53,025		73,215		74,415
Total Interfund Transfers In		50,971		53,025		73,215	ļ	74,415
Total Animal Control Dept Revenue	\$	86,685	\$	86,704	_\$	108,715	\$	110,765

### Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2010 - 2011 - Animal Control Department As of May 10, 2010

			07-2008		08-2009		09-2010	1	10-2011
			Actual		<b>xetual</b>		evised		dopted
04-140	Animal Control Department	Ex	pended	Ex	pended	В	udget	<u>t</u>	Budget
	Personnel Expenditures	ø	40.006	\$	42,418	\$	42,150	\$	43,500
11001	Regular payroll	\$	40,825	Ф	•	Φ	11,500	9	12,000
11003	Part-time payroll		11,486		8,659		-		3,250
13002	Overtime		3,578		3,083		2,500		350
19002	Longevity		150		250		150		
19003	Sick pay		1,272		1,943		1,500		2,500
21001	Medical insurance		7,110		8,204		8,900	-	9,025
21002	Dental insurance		219		219		300		300
21003	Life insurance		95		108		145		150
21004	Long-term disability insurance		72		122		210		210
22000	FICA/Medicare		3,688		4,082		4,600	ļ	4,500
23001	Town pension contribution		3,800		4,100		4,800		4,400
	Total Personnel Expenditures		72,295		73,188		76,755		80,185
									ĺ
	Contractual Services								
31000	Service contracts		~		1,598		1,750		1,750
32000	Conferences, meetings, dues		-		-		-		-
33001	Audit services		-		-		-		
33004	Veterinarian fees		957		2,940		2,000		2,000
-	Data processing		_		-	<b>-</b>			-
	Total Contractual Services		957		4,538		3,750		3,750
	Repairs								
44003	Equipment repair/rental	***************************************	1,572		896		1,750	<u> </u>	1,750
	Total Repairs		1,572		896	,	1,750	_	1,750
	Utilities								
51001	Gas & diesel fuel		2,436		2,499		2,600	-	2,600
52001	Municipal insurance		811		816		860		860
53000	Postage		500		650		650	_	650
53001	Telephone		-		-		250		720
54000	Advertising & publications	Marian	-		150		150	_	150
	Total Utilities		3,747		4,115		4,510	<u> </u>	4,980

Town of Portland, Connecticut

Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2010 - 2011 - Animal Control Department

As of May 10, 2010

04-140	Animal Control Department	2007-20 Actua Expend	1	2008-2009 Actual Expended		2009-2010 Revised Budget		A	l0-2011 dopted udget
	Commodities								
61000	Office supplies	\$	202	\$	109	\$	400	\$	250
61001	Uniforms	:	599		574		1,000		750
61003	Equipment supplies	,	702		1,150		2,000		1,500
62001	Electricity	3,	021		2,910		3,500		3,500
62002	Water & sewer	2,	399		971		2,750		2,250
62004	Heating fuel	1,	202		2,017		2,000		2,250
63002	Dog food		966		988		1,200		1,200
68000	Custodial supplies	1,	383		109		1,400		900
	Total Commodities	10,	474	•	8,828		14,250		12,600
	Miscellaneous								
	Fee share to State	7,	454		4,250		4,500	<u> </u>	4,600
_	Miscellaneous				•				
	Total Miscellaneous	7,	454	<u></u>	4,250	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	4,500	ļ	4,600
	Transfers Out								
90016	Transfer out - Workers' comp	2,	,000		2,300		3,200		2,900
	Total Transfers Out	2,	,000		2,300		3,200		2,900
04-140	Total Animal Control Department	\$ 98	,499	\$	98,115	\$	108,715	\$	110,765

Percentage increase/(decrease) \_\_\_\_\_\_1.89%

### Town of Portland, Connecticut Adopted Other Funds Revenue Budget Detail - Fiscal Year 2010 - 2011 - Town Aid Road Fund As of May 10, 2010

Town Aid Road Fund	A	7-2008 ctual evenue	Ā	2008-2009 Actual Revenue		09-2010 idgeted evenue	Es	10-2011 stimated evenue				
Intergovernmental	\$ 49,831											
00221 State of CT - TAR	\$	49,831	\$	180,889	\$	89,567	\$	121,415				
Total Intergovernmental		49,831		180,889		89,567		121,415				
Investment Income												
00401 Investment income		1,000				**						
Total Investment Income		1,000		-		-						
Subtotal Operating Income		50,831		180,889		89,567		121,415				
Interfund Transfers In												
00501 Transfer in - General Fund		25,910		75,000		-	<u></u>	_				
Total Interfund Transfers In		25,910		75,000		•		,				
Total Town Aid Road Fund Revenue	\$	76,741	\$	255,889	\$	89,567	\$	121,415				

### Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2010 - 2011 - Town Aid Road Fund

06-030	Actual Ac		2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget	
65001	Commodities  Road materials  Total Commodities		49,831 49,831	\$ 242,673 242,673	\$ 89,567 89,567	\$ 121,415 121,415
06-030 T	Total Town Aid Road Fund		49,831	\$ 242,673	\$ 89,567	\$ 121,415
				Percentage in	ncrease/(decrease)	35.56%

### Town of Portland, Connecticut Adopted Other Funds Revenue Budget Detail - Fiscal Year 2010 - 2011 - Youth Services Department As of May 10, 2010

Youth Services Department	2007-2008 Actual Revenue		2008-2009 Actual Revenue		Bı	09-2010 idgeted evenue	Est	10-2011 timated evenue
Intergovernmental								
00222 State of CT - YSB	\$	19,000	\$	19,000	\$	14,000	\$	14,000
00223 State of CT - DSS		+		6,411		4,000		8,500
Total Intergovernmental		19,000		25,411		18,000		22,500
Charges for Services								
00354 Miscellaneous		_		1,907		500		500
00364 Program fees - school year		25,319		23,380		83,000		127,720
00365 Resource center fees		2,390		2,895		8,000		8,000
00366 Contributions/donations		2,000		1,144		3,000		2,000
Total Charges for Services		29,709		29,326		94,500		138,220
<b>Investment Income</b>								
00401 Investment income		2,500				-		-
Total Investment Income		2,500		_		_		···
Subtotal Operating Income		51,209		54,737		112,500		160,720
Interfund Transfers In								
00501 Transfer in - General Fund		100,028		107,242		55,105		105,686
Total Interfund Transfers In		100,028		107,242		55,105		105,686
Total Youth Services Dept Revenue	\$	151,237	\$	161,979	\$	167,605	\$	266,406

## Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2010 - 2011 - Youth Services Department As of May 10, 2010

		A	07-2008 Actual	A	08-2009 Actual	R	09-2010 Revised	A	10-2011 dopted Budget
07-110	Youth Services Department	,KX	pended	EX	pended	T	Budget	,	Suugei
	Personnel Expenditures								
11001	Regular payroll	\$	45,745	\$	47,059	\$	47,000	\$	48,300
11002	Clerical payroll		6,091		6,573		7,000		7,250
12000	Temporary payroll		27,793		34,650		30,000		115,100
19002	Longevity		150		-		150		250
19003	Sick pay		2,016		2,694		2,250	ļ	2,750
21001	Medical insurance		15,028		16,709		17,800		18,500
21002	Dental insurance		219		219		350		300
21003	Life insurance		106		118		135	<u> </u>	150
21004	Long-term disability insurance		81		135		150		175
22000	FICA/Medicare		3,902		6,774		7,200		13,400
23001	Town pension contribution		3,300_		4,000	,,,,	5,400		4,900
	Total Personnel Expenditures		104,431		118,931		117,435		211,075
	Contractual Services								
32000	Conferences, meetings, & dues		535		560		650		700
	Total Contractual Services		535		560		650		700
	Repairs						077.5		
44003	Equipment repair/rental		<u></u>				875	-	-
	Total Repairs						875	<u> </u>	
	Utilities								
52001	Municipal insurance		1,770		1,781		1,850		1,906
53000	Postage		105		155		155		175
53001	Telephone		_		_		850		_
55001	Total Utilities		1,875	<del></del>	1,936	<del></del>	2,855		2,081
	Total Othlass								
	Commodities								
61000	Office supplies		544		985		750		750
61006			-		-		500		500
62001	Electricity		3,955		4,558		4,250		4,800
62002	-		-		208		85		250
62004			1,065	<b></b>	682		1,655		1,300
	Total Commodities		5,564		6,433		7,240		7,600

Town of Portland, Connecticut

Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2010 - 2011 - Youth Services Department

As of May 10, 2010

07-110	Youth Services Department	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
	Programs/Activities				
88038	Miscellaneous programs	\$ -	\$ -	\$ -	\$ -
88039	CRC consulting	26,000	27,830	25,000	25,000
88040	Activity funds	4,900	5,766	7,000	14,000
88041	Activity supplies	1,060	881	1,250_	1,250
,	Total Programs/Activities	31,960	34,477	33,250	40,250
	Transfers Out				
90016	Transfer out - Workers' comp	1,985	2,300_	5,300	4,700
•	Total Transfers Out	1,985	2,300	5,300	4,700
07-110	Total Youth Services Department	\$ 146,350	\$ 164,637	\$ 167,605	\$ 266,406
			Percentage in	crease/(decrease	58.95%

### Town of Portland, Connecticut Adopted Other Funds Revenue Budget Detail - Fiscal Year 2010 - 2011 - Resource Recovery Department As of May 10, 2010

Re	source Recovery Department	Å	07-2008 Actual evenue	A	08-2009 Actual evenue	Bu	09-2010 idgeted evenue	Est	0-2011 imated evenue
	Charges for Services								
00354	Miscellaneous	\$	149,918	\$	2,934	\$	-	\$	500
00367	Tire fees	4	684	•	1,065		1,000		1,100
00368	Sale of newsprint		2,024		186		2,345		_
00369	Battery recycling		101		73		125		125
00370	Sale of metal		44,341		21,107		32,500		10,000
00371	Facility use permits		15,302		20,414		31,875		25,000
00372	Freon appliance permits		2,485		4,896		2,500		4,000
00373	15 gallon bags to residents		1,944		3,236		2,450		3,500
00374	30 gallon bags to residents		21,947		20,835		27,500		24,000
00375	45 gallon bags to residents		42,028		40,168		52,500		44,000
00376	15 gallon bags to distributors		313		313		400		400
00377	30 gallon bags to distributors		3,000		3,480		3,750		4,250
00378	45 gallon bags to distributors		6,480		6,376		8,250		7,500
00379	Bulky waste		55,521		53,628		70,000		60,000
00380	Anti-freeze disposal		12		85		50		50
00381	Mixed paper		8,352		1,730		7,000		
00382	Cardboard sales		2,634		24		2,750		-
00383	Town demolition		2,221		373		2,500		1,000
00384	Propane tank disposal		17		272		250		275
00399	Single stream recyclables		<u></u>		_		-		12,500
	Total Charges for Services		359,324		181,195		247,745		198,200
	Investment Income								
00401	Investment income		2,000		1,521		-		•••
00401	Total Investment Income		2,000		1,521				-
	Subtotal Operating Income		361,324		182,716		247,745		198,200
	Interfund Transfers In								
00501	Transfer in - General Fund		109,416		-		110,300		169,125
00001	Total Interfund Transfers In		109,416		-		110,300		169,125
	Total Resource Recovery Dept Rev	\$	470,740	\$	182,716		358,045	\$	367,325

## Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2010 - 2011 - Resource Recovery Dept As of May 10, 2010

09-120	Resource Recovery Dept	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
	Personnel Expenditures				
11001	Regular payroll	\$ 112,629	\$ 137,428	\$ 129,000	\$ 143,500
12000	Temporary payroll	948	-	-	treat.
13002	Overtime	14,539	9,566	12,500	12,500
19002	Longevity	450	450	1,275	825
19003	Sick pay	5,186	5,196	7,000	6,000
21001	Medical insurance	25,386	34,294	44,300	46,500
21002	Dental insurance	318	647	850	775
21003	Life insurance	158	210	340	475
21004	Long-term disability insurance	184	166	530	475
22000	FICA/Medicare	5,593	10,966	12,000	12,000
23001	Town pension contribution	15,000	15,001	12,000	11,000
	Total Personnel Expenditures	180,391	213,924	219,795	234,050
	Contractual Services				
31000	Service contracts	-	-	5,000	3,750
34001	Data processing	-	607	1,400	1,000
36004	Telecommunications				1,000
	Total Contractual Services		607	6,400	5,750
	Repairs				
44003	Equipment repair/rental	598	2,316	5,500	5,500
	Total Repairs	598	2,316	5,500	5,500
	Utilities				
51001	Gas & diesel fuel	6,025	7,235	8,500	7,300
52001	Municipal insurance	2,067	2,080	2,200	2,225
53001	Telephone	_		300	300
	Total Utilities	8,092	9,315	11,000	9,825
	Commodities				
61001	Uniforms	1,253	1,125	1,200	1,100
61003	Equipment supplies	277	1,855	1,500	1,500
61006	Building supplies	121	2,890	500	500
62001	Electricity	1,877	1,485	3,000	3,000
62002	Water & sewer	236	267	300	350
62004	Heating fuel	925	1,082	1,500	1,250
69003	Bags and stickers	7,533	9,977	9,000	9,000
	Total Commodities	12,222	18,681	17,000	16,700

### Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2010 - 2011 - Resource Recovery Dept As of May 10, 2010

Resource Recovery Dept	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
Equipment				
	\$ 10,530	\$ -	\$	<u>s</u> -
Total Equipment	10,530	-	-	
Miscellaneous				
Program services	599	107	1,000	1,000
Permits - State of CT	725	1,858	1,500	1,500
MSW disposal fees	31,750	33,711	36,000	36,000
•	41,823	35,680	45,000	42,500
	500	2,195	1,200	1,500
<del>-</del> -	3,525	4,445	5,850	6,000
Total Miscellaneous	78,922	77,996	90,550	88,500
Transfers Out				
Transfer out - Cap Non rec Town	-	10,000	pro-	-
Transfer out - Workers' comp	7,600	8,740_	7,800	7,000
Total Transfers Out	7,600	18,740	7,800	7,000
Total Resource Recovery Dept	\$ 298,355	\$ 341,579	\$ 358,045	\$ 367,325
	Equipment Equipment purchases Total Equipment  Miscellaneous Program services Permits - State of CT MSW disposal fees BW disposal fees Hauling expense Recycling Total Miscellaneous  Transfers Out Transfer out - Cap Non rec Town Transfer out - Workers' comp Total Transfers Out	Equipment         \$ 10,530           Total Equipment         10,530           Miscellaneous         599           Permits - State of CT         725           MSW disposal fees         31,750           BW disposal fees         41,823           Hauling expense         500           Recycling         3,525           Total Miscellaneous         78,922           Transfer out - Cap Non rec Town         -           Transfer out - Workers' comp         7,600           Total Transfers Out         7,600	Resource Recovery Dept         Actual Expended         Actual Expended           Equipment         \$ 10,530         \$ -           Total Equipment         \$ 10,530         \$ -           Miscellaneous         \$ 10,530         -           Program services         \$ 99         \$ 107           Permits - State of CT         725         \$ 1,858           MSW disposal fees         \$ 31,750         \$ 33,711           BW disposal fees         \$ 41,823         \$ 35,680           Hauling expense         \$ 500         \$ 2,195           Recycling         \$ 3,525         \$ 4,445           Total Miscellaneous         78,922         77,996           Transfers Out         -         \$ 10,000           Transfer out - Cap Non rec Town         -         \$ 10,000           Transfers Out - Workers' comp         7,600         \$ 8,740           Total Transfers Out         7,600         \$ 18,740	Resource Recovery Dept         Actual Expended         Actual Expended         Revised Budget           Equipment           Equipment purchases         \$ 10,530         \$ -         \$ -           Total Equipment         10,530         -         -         -           Miscellaneous           Program services         599         107         1,000           Permits - State of CT         725         1,858         1,500           MSW disposal fees         31,750         33,711         36,000           BW disposal fees         41,823         35,680         45,000           Hauling expense         500         2,195         1,200           Recycling         3,525         4,445         5,850           Total Miscellaneous         78,922         77,996         90,550           Transfers Out           Transfer out - Cap Non rec Town         -         10,000         -           Transfer out - Workers' comp         7,600         8,740         7,800           Total Transfers Out         7,600         18,740         7,800

Percentage increase/(decrease) 2.59%

## Town of Portland, Connecticut Adopted Other Funds Revenue Budget Detail - Fiscal Year 2010 - 2011 - Building Maintenance Fund As of May 10, 2010

Building Maintenance Fund	2007-2008 Actual Revenue		2008-2009 Actual Revenue		2009-2010 Budgeted Revenue		Est	imated evenue
Miscellaneous								
00354 Miscellaneous	\$	-	\$	8,939	\$	•••	\$	
00366 Contributions/donations		7,301		-				-
Total Miscellaneous		7,301		8,939		-		-
Investment Income								
00401 Investment income		1,000		-	" <del>,</del>	-		-
Total Investment Income		1,000		-				<u></u>
Subtotal Operating Income		8,301	MARKET	8,939				
Interfund Transfers In								
00501 Transfer in - General Fund		101,000		49,500		64,000		60,000
Total Interfund Transfers In		101,000		49,500		64,000		60,000
Total Building Maint Fund Revenue	\$	109,301	\$	58,439	\$	64,000	\$	60,000

Town of Portland, Connecticut

Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2010 - 2011 - Building Maintenance Fund

As of May 10, 2010

11-037	Building Maintenance Fund		Building Maintenance Fund		2007-2008 Actual Expended		2008-2009 Actual Expended		2009-2010 Revised Budget		10-2011 dopted Budget
	Repairs										
44006	Town maintenance	\$	3,510	\$	17,011	\$	36,000	\$	30,000		
44007	BOE maintenance		69,045		56,566		28,000		30,000		
	Total Repairs		72,555		73,577		64,000	-	60,000		
	Transfers Out										
90015	Transfer out - Cap Non rec Town		26,013		**	WAR-1977	-				
	Total Transfers Out		26,013				**				
11-037	Total Building Maintenance Fund	\$	98,568	\$	73,577	\$	64,000	\$	60,000		

Percentage increase/(decrease) \_\_\_\_\_\_\_-6.25%

## Town of Portland, Connecticut Adopted Other Funds Revenue Budget Detail - Fiscal Year 2010 - 2011 - Parks & Recreation Department As of May 10, 2010

Par	rks & Recreation Department	Ė	07-2008 Actual evenue	Ā	08-2009 Actual evenue	Bu	09-2010 idgeted evenue	Est	0-2011 imated evenue
	Charges for Services								
00354	Miscellaneous	\$	1,464	\$	620	\$	350	\$	3,500
00385	Program fees - adult		9,049		6,491		12,000		12,000
00386	Program fees - youth		199,656		139,616		183,000		74,000
00387	Tee ball fees		2,658		4,961		2,800		4,000
00388	Adult softball fees		13,117		7,010		7,000		8,500
00389	Summer playground fees		188,259		93,734		87,000		125,725
00390	Program fees - vacation		12,303		7,818		12,365		3,500
00391	Summer sports camp				37,138		40,000		42,500
00392	CT Track club		11,534		4,470		5,000		5,000
00393	Skateboard park		111		43		-		-
00394	5k race fees		4,589		1,975		2,000		2,500
00395	Trips		29,732		10,215		30,000		12,500
00000	Total Charges for Services		472,472		314,091		381,515		293,725
	Investment Income								
00401	Investment income		8,000		3,994		-		
	Total Investment Income	<u> </u>	8,000		3,994		-		-
	Subtotal Operating Income		480,472		318,085		381,515	<u> </u>	293,725
	Interfund Transfers In								
00501	Transfer in - General Fund		111,865		-		73,000		95,000
*****	Total Interfund Transfers In		111,865		-		73,000		95,000
	Total Parks & Rec Dept Revenue		592,337	\$	318,085	\$	454,515	\$	388,725

### Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2010 - 2011 - Parks & Rec Department As of May 10, 2010

		2007-2008	2008-2009	2009-2010	2010-2011
		Actual	Actual	Revised	Adopted Budget
12-130	Parks & Recreation Dept	Expended	Expended	Budget	Duuget
	Personnel Expenditures				
11001	Regular payroll	\$ 53,422	\$ 43,420	\$ 54,750	\$ 56,500
11002	Clerical payroll	9,533	13,865	17,500	17,750
12001	Teen recreation payroll	142,201	157,706	135,000	97,500
13002	Overtime	4,125	-	6,000	5,000
14001	Board clerk	259	404	600	600
19002	Longevity	250	500	175	175
19003	Sick pay	3,069	985	3,000	1,400
21001	Medical insurance	-	11,799	13,500	11,750
21002	Dental insurance		169	750	200
21003	Life insurance	125	107	225	225
21004	Long-term disability insurance	95	104	250	250
22000	FICA/Medicare	12,320	15,392	16,500	14,900
23001	Town pension contribution	5,600	6,591	4,760	3,100
	Total Personnel Expenditures	230,999	251,042	253,010	209,350
	Contractual Services				
32000	Conferences, meetings, & dues	2,557	220	650	650
32000	Total Contractual Services	2,557	220	650	650
	Total Contractual Solvices				
	Repairs		4.600	0.000	7,000
44003	Equipment repair/rentals	6,451	4,690	9,000	7,000
	Total Repairs	6,451	4,690	9,000	7,000
	Utilities				
51001	Gas & diesel fuel	710	352	975	975
52001	Municipal insurance	1,853	1,864	3,000	3,000
53000	•	100	155	200	200
53001	Telephone	-		700	700
22001	Total Utilities	2,663	2,371	4,875	4,875
	Commodities				
61000	• •	1,253	816	1,500	1,500
61003	Equipment supplies	309	560	2,000	2,000
62001	Electricity	11,748	19,784	15,000	21,000
62002	Water & sewer	2,314	1,348	2,080	2,000
62004	Heating fuel	1,065	682	1,500	1,400
	Total Commodities	16,689	23,190	22,080	27,900

### Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2010 - 2011 - Parks & Rec Department As of May 10, 2010

12-130	Parks & Recreation Dept	2007-2008 Actual Expended	2008-2009 Actual Expended	2009-2010 Revised Budget	2010-2011 Adopted Budget
	Equipment				
73000	Equipment purchases	\$ 50,576	\$ 13,215	\$ 35,000	\$ 17,500
-	Total Equipment	50,576	13,215	35,000	17,500
	Miscellaneous				
88001	Program services	658_	130	700	***
,	Total Miscellaneous	658	130	700	-
	Programs/Activities				
88023	Youth tee ball	1,277	1,332	1,500	1,500
88024	Youth basketball	4,002	4,212	3,500	4,500
88025	Youth fitness	6,611	384	3,000	•••
88026	Summer playground	19,335	25,933	19,000	26,000
88027	Youth programs	17,847	15,859	15,000	20,000
88028	Vacation programs	3,289	139	3,500	1,500
88029	Other recreation programs	2,649	2,656	3,500	1,000
88030	Adult softball	7,841	8,102	7,000	8,500
88031	Adult fitness	6,701	3,529	2,800	4,000
88032	Holiday tree lighting	359	722	1,000	750
88033	Town concerts	<del></del>	<del></del>	500	
88034	Trips	27,284	15,773	25,000	10,000
88035	Summer sports camp	-	23,300	35,000	35,000
88036	CT Track club	7,294	5,307	3,000	3,000
88037	Community events	548	761	500	500
88038	Miscellaneous programs	-	70	100	100
88051	5K Road Race	855	1,307	1,000	1,250
	Total Programs/Activities	105,892	109,386	124,900	117,600
	Transfers Out				
90016	Transfer out - Workers' comp	4,600	5,300	4,300	3,850
	Total Transfers Out	4,600	5,300	4,300	3,850
12-130	Total Parks & Rec Department	\$ 421,085	\$ 409,544	\$ 454,515	\$ 388,725

Percentage increase/(decrease) \_\_\_\_-14.47%

### Capital Improvement Plan

The Capital Improvement Plan (CIP) is a five (5) year plan identifying items that require major repair or replacement with regard to the Town's infrastructure. Items can include but are not limited to buildings, parks, roads, sidewalks, water and sewer systems, vehicles, trucks, etc. Of the five years, only the first year is approved by the Board of Selectmen with the remaining years more of a "wish list" which will be looked at and reviewed annually prior to actual budget adoption. The Capital Improvement Commission is charged with pulling this document together with the input of all Town and Board of Education departments.

The revenue sources are not known for the majority of these items with a great deal of certainty other than the first year; this is the main reason for reviewing the document annually. Taxation or transfers in from the General Fund are a last resort to funding the cost of these items. All other revenue sources are looked at before defaulting to taxation and are subject to change at any time.

The amount identified in the CIP for FY's 2011 through 2015 is \$8,958,508 with \$435,203 specifically approved for FY 2010-2011. Of the \$435,203, \$245,500 is estimated to be funded through taxation. The following list of projects detail this amount:

*	One (1) fully equipped cruiser - Police Department	\$ 22,500
	Bus Loop Improvement - Gildersleeve School	15,000
	Ford F-350 pickup – Grounds	42,000
	Computer equipment – Town-wide	16,000
	Revaluation	 150,000
	Total Transfer In – General Fund Town	\$ 245,500

If approved, the State-funded Local Capital Improvement Program (LOCIP) will include:

*	Park and Field Improvements	\$ 10,000
**	Repair Library Entrance	10,000
*	Municipal Parking Lot Improvements	30,000
**	Replace Guardrails	 17,703
	Total LOCIP-funded projects	\$ 67,703

### TOWN OF PORTLAND, CONNECTICUT

# CAPITAL IMPROVEMENT PLAN

					Fis	cal Years					
•	Capital Improvement Plan	20	10-2011	2011-2012	20	2012-2013		13-2014	20	014-2015	 Total
			Es	timated Revenue	Sour	ces					 
00114	Federal grants	\$	•	\$ -	\$	-	\$	-	\$	-	\$ 
00214	State of CT grants		67,703	67,703		65,000		65,000		65,000	330,406
00354	Other		-	-						-	-
00501	Transfer in - General Fund Town		245,500	650,000		650,000		650,000		650,000	2,845,500
00502	Transfer in - Parks & Rec Dept		-	50,000		50,000		50,000		50,000	200,000
00502	Transfer in - Res Rec Dept		-	~		~		-		-	-
00502	Transfer in - Sewer Department		58,000	191,000		145,000		65,000		65,000	524,000
00502	Transfer in - Water Department		111,500	110,500		96,000		62,500		63,000	443,500
00503	General obligation bonds		-	1,525,594		1,063,408		1,459,900		573,700	 4,622,602
	stimated Revenue Sources	\$	482,703	\$ 2,594,797	\$	2,069,408	\$ 2	2,352,400	\$	1,466,700	\$ 8,966,008

						Fise	cal Years						
08-141	Capital Improvement Plan	201	10-2011	20	11-2012	20	12-2013	20	13-2014	2	014-2015		Total
					Expenditur						0.41.500	<u></u>	1.012.000
89010	Board of Education	\$	15,000	\$	150,500	\$	220,000	\$	386,000	\$	241,500	\$	1,013,000
89020	Building/Planning Depts		~		90,000		90,000		45,000		45,000		270,000
89030	Emergency Management		-		16,500		14,500		14,000		4,500		49,500
89040	Fire Department		-		176,000		110,000		130,000		142,000		558,000
89050	Grounds Maintenance		42,000		92,300		62,900		52,400		72,300		321,900
89060	Library		-		38,700		30,500		40,500		6,000		115,700
89070	Parks & Recreation		10,000		507,000		598,308		961,000		397,000		2,473,308
89080	Police Department		22,500		122,000		65,000		83,000		102,500		395,000
89090	Public Works		57,703		809,797		507,200		415,000		203,400		1,993,100
89100	Resource Recovery		-		40,000		32,000		2,000		34,000		108,000
89110	Sewer Department		58,000		191,000		145,000		65,000		65,000		524,000
89120	Town-Wide Improvements		166,000		250,500		98,000		96,000		90,500		701,000
89130	Water Department		111,500		110,500		96,000		62,500		63,000		443,500
	epartmental Summary	\$	482,703	\$ :	2,594,797	\$	2,069,408	\$	2,352,400	\$	1,466,700		8,966,008
		······											
			Depart	menta	l Expendit	ure l	Detail						
89010	Board of Education												
	Brownstone School								<- = = 0.0	ats.	(0.500	d)	250,000
	Replace boys lavatory (1931-32)	\$	**	\$	62,500	\$	62,500	\$	62,500	\$	,	\$	250,000
	Replacement of basement flooring		-				in the		-		17,500		17,500
	Paving										25,000		25,000
	Removal/replacement asbestos tile				20,000						*****		20,000
	Replace windows & frames								100,000		100,000		200,000
	Roof repairs/replacement		-		-		107,500		108,000		<del>-</del>		215,500
	Total Brownstone School				82,500		170,000		270,500		205,000		728,000
	Gildersleeve School				10,000		10,000		20,000				40,000
	Removal/replacement asbestos tile		15 000		10,000		10,000		_		_		15,000
	Bus loop improvement		15,000		25,000		_		_		-		25,000
	Paving		16,000				10,000		20,000				80,000
	Total Gildersleeve School		15,000		35,000		10,000		20,000				
	High/Middle School												
	Rubber track improvements				10,000		_			_			10,000
	Total High/Middle School		-		10,000		-				-	. —	10,000
	Cycetom Wide DOF												
***************************************	System Wide BOE  Van replacement - wheelchair		_		-		-		39,000		-		39,000
	Van replacement - maintenance		•				15,000				_		15,000
					_		,		24,000		24,000		48,000
	Van replacement - student					-	15,000		63,000	-	24,000	-	102,000
	Total System Wide			**********	-		12,000		02,000				

L

0 1 4 1	Conital Improvement Dian	2010-2011	2011-2012	Fiscal Years 2012-2013	2013-2014	2014-2015	Total
8-141	Capital Improvement Plan	2010-2011	2011-2012	2011			
		Departmental	Expenditure D	etail (Continued)			
	Valley View School						
	Removal/replacement asbestos tile	\$ -	\$ 23,000	\$ -	\$ -	\$ -	\$ 23,00
	Modular improvements	_	-	_	25,000	-	25,00
	Field Guard Rail	-	<del></del>	-	7,500	7,500	15,0
	Paving	_		25,000	-	5,000	30,0
	Total Valley View School	-	23,000	25,000	32,500	12,500	93,0
	Total Board of Education	15,000	150,500	220,000	386,000	241,500	1,013,0
	75 41 11 (70)						
9020	Building/Planning Depts		50,000	50,000	25,000	25,000	150,0
	Grant match/leverage funds	-	40,000	40,000	20,000	20,000	120,0
	Land acquisition		90,000	90,000	45,000	45,000	270,0
	Total Building/Planning Depts		90,000	20,000	43,000	10,000	
9030	Emergency Management			* **00	2.000	2.000	o 0 (
-	EOC equipment	-	2,500	1,500	2,000	2,000	\$ 8,0
	Communication - radios	-	3,000	2,000	2,000	2,500	9,5
	Emergency equipment		11,000	11,000	10,000	4 700	32,
	Total Emergency Management	**	16,500	14,500	14,000	4,500	49,5
39040	Fire/Fire Marshal Department						
	Refurbish/replace apparatus	-	125,000	75,000	100,000	100,000	400,
	Equipment replacement	-	34,500	15,000	-	**	49,
	Replace Co #3 Zodiac boat	-	6,500	-	-	-	6,
	Replace Chief's 4X4 vehicle	-	-	-	-	30,000	30,
	SCBA bottle replacement	-	-	-	10,000	12,000	22,
	Thermal imaging cameras	-	10,000	10,000	10,000	-	30,
	Used pick up truck w/ cap-fire marsha			10,000	10,000		20,
	Total Fire/Fire Marshal Department	M**	176,000	110,000	130,000	142,000	558,
89050	Grounds Maintenance						
	Ride on mower replacement	**	11,200	5,700	5,800	-	22,
	Paint sprayer replacement	_	2,100	2,000	3,600	3,600	11,
	Walk behind mower replacement	-	3,500	3,700	481	3,700	10,
	Miscellaneous grounds equipment	-	10,000	3,500	5,000	5,000	23,
	Infield groomer replacement	_	17,500	-	-	***	17,
	1997 Ford F-350 pickup replace	42,000				-	42,
	Replace 1995 box van	r m	10,000	10,000	-	-	20,
	Replace 2004 F550 truck	_	-	-	-	60,000	60,
	1976 JD 301 utility tractor replace	<del></del>	15,000	15,000	15,000	-	45,
	Toro 580 16' mower replacement	_	23,000		23,000	w-	69,
	Total Ground Maintenance	42,000	92,300		52,400	72,300	321,

8-141	Capital Improvement Plan	2010-2011	20	11-2012	201	12-2013	2013-2014		014 2014-2015			Total
~ x = x	Capital Improvement Flan	2010-2011	20	111-20012	20	LD DOLO						
		Departmenta	ıl Expe	enditure De	tail (C	Continued)						
9060	Library											
	Computers and printers	\$ -	\$	13,000	\$	13,000	\$	15,000	\$	6,000	\$	47,00
	Server replacement	-		6,200				6,500		-		12,70
	Furnishings	-		13,000		5,000		5,000		-		23,00
	Security cameras	_		-		12,500		=				12,50
	Installation of cable/internet	-		2,500		-		-		-		2,50
	Security system replacement			4,000		-		14,000		-		18,00
	Total Library		******	38,700		30,500		40,500		6,000		115,70
39070	Parks & Recreation											
	Landscape architect	-		7,000		7,000				-		14,00
	Gildersleeve School field renov	-		20,000		236,000		236,000		236,000		728,00
	Tennis & Bball courts - Main St.	_		20,000				544,000				564,00
	Valley View field renovation	-		***		279,308		140,000		140,000		559,30
	Riverfront Park	-		150,000		50,000		_				200,00
	Goodrich property improvements	-		-		5,000		20,000				25,00
	Park and field improvements	10,000		310,000		21,000		21,000		21,000		383,00
	Total Parks & Recreation	10,000		507,000		598,308		961,000		397,000		2,473,30
89080	Police Department									0.5 #0.0	•	0.55.00
	Equipped cruiser replacement	22,500	\$	116,000	\$	59,000	\$	82,000	\$	96,500	\$	376,00
	Radio replacement program	-		6,000		6,000		4 000		6,000		18,00
	Office equipment	_		-				1,000		100 500		1,00
	Total Police Department	22,500		122,000		65,000		83,000		102,500		395,00
89090	Public Works											
	Office of the Director											
	Office of the Director  Replace supervisor vehicle	-		16,000		-		-		~		16,00
_ 1000-000	Replace supervisor vehicle	-		16,000		-		- 25,000				
			A	16,000				25,000 25,000		**************************************	and the second	25,00
	Replace supervisor vehicle Replacement of Director's vehicle Total Office of the Director		na sunnanna	-	MARGINE TO THE STATE OF THE STA						***************************************	25,0
	Replace supervisor vehicle Replacement of Director's vehicle Total Office of the Director  Building Maintenance			-						- - -	***************************************	25,0 41,0
	Replace supervisor vehicle Replacement of Director's vehicle Total Office of the Director  Building Maintenance Carpeting in planning development	10,000	L	16,000	- MARINE CONTROL OF THE PROPERTY OF THE PROPER				- Market day should die.	- - -		25,0 41,0 5,0
4 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	Replace supervisor vehicle Replacement of Director's vehicle Total Office of the Director  Building Maintenance Carpeting in planning development Repair Library Entrance	10,000	L	16,000	Angel					- - - -		25,0 41,0 5,0 10,0 210,0
Language Control of the Control of t	Replace supervisor vehicle Replacement of Director's vehicle Total Office of the Director  Building Maintenance  Carpeting in planning development Repair Library Entrance Library roof (start)	10,000	L	5,000	- Associa	- - - 60,000 25,000		25,000		- - -		25,0 41,0 5,0 10,0 210,0
	Replace supervisor vehicle Replacement of Director's vehicle Total Office of the Director  Building Maintenance  Carpeting in planning development Repair Library Entrance Library roof (start) Library carpet replacement	10,000	L	5,000 80,000				25,000 - 70,000		- - - -	5700000000	25,0 41,0 5,0 10,0 210,0 108,0
	Replace supervisor vehicle Replacement of Director's vehicle Total Office of the Director  Building Maintenance  Carpeting in planning development Repair Library Entrance Library roof (start) Library carpet replacement Construct storage addition-salt shed	10,000	L	5,000 5,000 80,000 28,000	Assistan			25,000 - 70,000	walker face that the		andstroop	25,0 41,0 5,0 10,0 210,0 108,0 25,0
	Replace supervisor vehicle Replacement of Director's vehicle Total Office of the Director  Building Maintenance Carpeting in planning development Repair Library Entrance Library roof (start) Library carpet replacement Construct storage addition-salt shed Replace windows/paint Co. #3	- - -		5,000 5,000 80,000 28,000 25,000 15,000				25,000 - 70,000			BERTSTON	25,0 41,0 5,0 10,0 210,0 108,0 25,0 15,0
	Replace supervisor vehicle Replacement of Director's vehicle Total Office of the Director  Building Maintenance Carpeting in planning development Repair Library Entrance Library roof (start) Library carpet replacement Construct storage addition-salt shed Replace windows/paint Co. #3 Municipal parking lot improvements	- - -		5,000 5,000 80,000 28,000 25,000 15,000 30,000	- wheelesson or some	25,000 - - 30,000	***************************************	25,000 - 70,000 55,000		30,000		25,00 41,00 5,00 10,00 210,00 108,00 25,00 15,00
	Replace supervisor vehicle Replacement of Director's vehicle Total Office of the Director  Building Maintenance Carpeting in planning development Repair Library Entrance Library roof (start) Library carpet replacement Construct storage addition-salt shed Replace windows/paint Co. #3	- - -		5,000 5,000 80,000 28,000 25,000 15,000		25,000	MAGAGE	25,000 - 70,000 55,000		30,000	summer	16,00 25,00 41,00 5,00 10,00 210,00 108,00 25,00 15,00 30,00 20,00

NO 4 44	Coulted Immuration and Diag	2010 2011	21	011_2012			201	3-2014	2.0	14-2015		Total	
8-141	Capital Improvement Plan	ZVIV-ZVII	20	U.I4U.I.4	∠V1.4~-	WULJ	#U)	(U"#VXT		LI MUSU	<u> </u>	A 4442	
Departmental Expenditure Detail (Continued)													
	Highway Division												
************	Replace mechanics truck	\$ -	\$	-		-	\$	-	\$	-	\$	15,000	
	Replace excavator			-		-		30,000				150,000	
	Plow replacements	-				-		-		-		24,60	
	Large dump trucks replacement	-		-						75,000		600,00	
	Large roller replacement	••		· ·		-		20,000		-		60,00	
	Tractor for low bed replacement	-		•		-		-		-		40,00	
	Tractor replacement	-		-		-				=		60,00	
	Sidewalk repair/construction	-		50,000								125,00	
	Replace street signs	-		20,000	2	20,000		20,000		10,000		70,00	
	·	-			2	20,000		-		<del></del>		40,00	
	Purchase used forklift	~		12,500				-		-		12,50	
	Purchase sand spreader	-		18,000	1	9,000		20,000		-		57,00	
	Repair/replace guardrails	17,703	L	32,297	2	25,000		25,000				125,00	
	Total Highway Division	17,703		595,797	35	7,200		235,000				1,379,10	
	Total Public Works	57,703		809,797	50	7,200		415,000		203,400		1,993,10	
9100	Resource Recovery												
	······································	·-		28,000	3	30,000		-		32,000		90,00	
	<del>-</del>	_		12,000		2,000		2,000		2,000		18,00	
	* *	**		40,000	2	32,000		2,000		34,000		108,0	
89110	Sewer Department										•		
<i></i>		30,000		_		-		-		•		30,00	
		•		50,000	3	30,000		30,000		30,000		155,00	
		•				· -		_		-		13,00	
	<del>-</del>	,		80,000	:	80,000		_		_		160,00	
	- ·	_				•		35,000		35,000		140,00	
	<u>-</u>	-				´ -		_		-		26,00	
	Total Sewer Department	58,000		191,000	14	45,000		65,000		65,000		524,0	
39120	Town-Wide Improvements												
7/ 1/U	Computers incl periferals/printers	16,000		24,000	;	27,000		26,000		24,000		117,0	
	Upgrade computers - Fire	* W, O V V		2,500	,	2,500		3,000		4,000		12,0	
	Upgrade computers - Police			_,,,,,,		10,000		. ,		2,500		12,5	
	Upgrade computers - Sen Center	_		1,500		1,000		1,000				3,5	
	GIS Reimplementation			22,500		2,500		2,500		5,000		32,5	
	Revaluation	150,000		125,000		50,000		50,000		50,000		425,0	
		120,000		40,000		5,000		5,000		5,000		55,0	
	Phone system replacement	<b></b>		35,000		-		J,000		.,000		35,0	
	Wiring - old water pipe High St	-		33,000		_		8,500		ш		8,5	
	Cameras on Veterans' monument	1// 000		250,500	· ····	98,000		96,000		90,500	. —	701,0	
	Total Town-Wide Improvements	166,000		450,500		20,000		20,000	. —	20,000		70250	

	_				Fisc	al Years					van	
08-141	Capital Improvement Plan	2010-2011	2	2011-2012	20	12-2013	20	13-2014	201	4-2015	Total	
89130	Water Department											
****	Pump station & facility upgrades	\$ 5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	25,000
	Water main replacement		-	<del></del>		15,000		15,000		15,000		45,000
	Purchase billing software	13,000	0			-		-		-		13,000
	Hydraulic hammer attachment			4,000		4,000		-		-		8,000
	Replace meter reading equipment	11,50	0	-		-		-		MR.		11,500
	Replace gas chlorinators	8,50	0	-		••		-		-		8,500
	Replace large water meters		-	-		10,000		-		-		10,000
	Replace mainline valves	15,00	0	30,000		10,000		10,000		10,000		75,000
	Remote read meters	11,00	0	11,500		12,000		12,500		13,000		60,000
	Replace utility truck		_	40,000		20,000		20,000		20,000		100,000
	Emergency generator		_	20,000		20,000		-				40,000
	Conversion - Tel-com to Radio-com	47,50	0	_		m		-		-		47,500
	Total Water Department	111,50		110,500		96,000		62,500	-	63,000		443,500
08-141	Total Capital Improvement Plan	\$ 482,70	<u>3\$</u>	2,594,797	\$	2,069,408	\$	2,352,400	<u>\$ 1</u>	,466,700	\$	8,966,008