TOWN OF PORTLAND, CONNECTICUT



ADOPTED BUDGETS

FISCAL YEAR 2012-2013

TOWN OF PORTLAND, CONNECTICUT

ANNUAL BUDGET DOCUMENT FOR THE YEAR ENDED JUNE 30, 2013

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TOWN OF PORTLAND, CONNECTICUT

ANNUAL BUDGET DOCUMENT FOR THE YEAR ENDED JUNE 30, 2013

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Town of Portland, Connecticut

Equal Opportunity Employer

Office of the First Selectwoman

33 East Main Street / P.O. Box 71 Portland, CT 06480-0071

Phone: 860/342-6715 Fax: 860/342-6714 www.portlandct.org

June 14, 2012

Dear Fellow Residents and Taxpayers:

Enclosed is the Adopted 2012-2013 General Government & Board of Education Budget of \$30,446,595. The following is a list of budget highlights, goals and objectives for the upcoming fiscal year 2013:

Grand List:

• Total Value: \$796,760,064 (-6.9%)

Note: The Grand List value is subject to change based on pending lawsuits.

• Value of one mill: \$796,760 (a decrease from \$856,550)

Revenues Needed:

- Taxation: 30.73 (0.47 mill increase for proposed level of spending; 2.11 mills increase due to the Grand List Revaluation Adjustment (approximate).
- All other revenues: \$6,092,760 (+\$264,008 from 2011-12)
- Allocation from Fund Balance: \$300,000 (no change from 2011-12).

Expenditures:

- Total Expenditures: \$30,446,595 (+\$630,794) (2.1% increase over 2011-12 adopted budget)
- General Government increase: +\$272,410 (2.3% increase over 2011-12 adopted budget)
- Board of Education increase: + \$358,384 (1.98% increase over 2011-12 adopted budget)

Accomplishments 2011-2012:

- Completed the Grand List Revaluation.
- Construction in progress for the Brownstone Avenue Project Phase III Park Pavilion.
- Replaced roof on Portland Library.
- Obtained \$560,000 Small Cities Grant, and the use of \$140,000 of CDBG program income, for a total of \$700,000 for Quarry Heights renovation.
- Obtained \$230,000 STEAP grant for the Goodrich property on Route 17.
- Installed new water and sewer utilities billing system.
- Used State LOCIP funding to replace guide rails.
- Completed construction on the grant-funded streetscape project along Main Street.
- The High Street Water Main and the Water Tank Refurbishment Projects were completed and funding obtained.
- Successful cleanup by Town crews for Storm Irene and Storm Alfred.
- Completed the Level A Mapping Project.

Goals and Objectives 2012-2013:

- 1) Continue careful use of all Town funds, while addressing our needs.
 - a) Hold public workshops to address citizen input and a clear understanding of our fiscal needs to run the town.
 - b) Pass a budget on the first referendum.
 - c) Pursue appropriate grant opportunities.
- 2) Work with the Board of Education to maintain and improve our schools.
 - a) The Selectmen and the Board of Education will continue to meet regularly with the Finance Director, who manages the finances for both the General Town Government and the Board of Education.
- 3) Continue to increase economic development.
 - a) Assist & oversee the Portland TownPlace project.
 - b) Assist with new businesses planned for the town.
- 4) Improve our Parks.
 - a) Complete Brownstone III at the Riverfront Park.
 - b) Plan improvements for the Goodrich property recreational complex.
- 5) Continue the planned improvements to the water and sewer systems and town-owned roads.
 - a) Analyze the water system and review goals.
 - b) Review the needs of the Sewer system.
 - c) Discuss needed road improvements.
- 6) Continue work on the Town's Energy Plan to reduce costs and increase energy efficiency.
- 7) Promote & support our well-run fire, emergency and police departments, public works, library, health, senior and youth services.
 - a) Discuss ongoing Policing needs in the town.
 - b) Maintain our Emergency Management Program.
 - i) Continue training and recognition of the Community Emergency Response Team.
 - c) Pursue grants for increased youth services.
 - d) Continue to support responsive library services, thereby providing opportunities for enrichment and education to citizens of all ages.
 - e) Assist with the needs of the town's seniors.
 - f) Discuss ongoing needs of our Fire Department.
 - g) Work with the Long Range Capital Commission concerning the funding of capital needs.
 - h) Work with the Chatham Health District on Public Health information and services.

I would like to thank everyone involved for their assistance on the budget.

Sincerely yours,

Susan S. Bransfield First Selectwoman

Susan S. Bransfield

TOWN OF PORTLAND, CONNECTICUT ADOPTED MILL RATE CALCULATION FISCAL YEAR 2012-2013

	General	Board of	Total
	Government	Education	Combined
	Budget	Budget	Town Budgets
Adopted 2012-2013 Expenditure Budgets	\$ 11,991,899	\$ 18,454,696	\$ 30,446,595
Less: Direct Revenue Estimates	(1,681,364)	(4,411,396)	(6,092,760)
Net Budget	10,310,535	14,043,300	24,353,835
Appropriation of Fund Balance	(150,000) 10,160,535	(150,000) 13,893,300	(300,000) 24,053,835
	10,100,555	13,893,300	24,033,633
Plus Adjustment *	180,976	247,463	428,440
Amount to be Raised	\$ 10,341,511	\$ 14,140,763	\$ 24,482,275
Adopted 2012-2013 Mill Rate	12.98	17.75	30.73
Adopted 2011-2012 Mill Rate ~	11.98	16.17	28.15
Mill Rate (Decrease) Increase	1.00	1.58	2.58
Mill Rate % (Decrease) Increase	8.34%	9.75%	9.16%
One Mill	= \$ 796,760	After Board of As Appeals (BAA) H	
Grand List Value	\$ 796,760,064	REVALUATION	N YEAR

^{*} Adjustment includes reserve for uncollected taxes at 1.75% *

^{**} Board of Education budget detail found in separate budget document prepared by BOE ** \sim FY 2012 mill rate would have been 30.26 at the above grand list value

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Town of Portland, Connecticut Adopted General Gov't & Board of Education Revenue Budget Detail - Fiscal Year 2012-2013 As of May 14, 2012

00011 Prop taxes - prior years 411,437 395,790 325,000 325,00 00012 Prop taxes - interest & liens 227,455 203,122 215,000 200,0 00013 Prop taxes - supp motor vehicle 150,898 160,644 175,000 187,5 00014 Prop taxes - prior years accrual - - - - Total Property Taxes 23,200,689 23,927,858 24,402,049 24,766,3 State of CT - Education 00101 Education cost sharing grant 4,268,060 4,274,812 4,272,257 4,347,7 00102 School transportation grant 71,832 79,36 69,250 63,6 00103 Special education equity grant - - - - 00104 Miscellaneous education grants 45,949 47,701 - - Total State of CT - Education 4,385,841 4,402,449 4,341,507 4,411,3 State of CT - General Government 00201 PILOT - State property 2	General Government & Board of Education Revenue	2009-2010 Actual Revenue	2010-2011 Actual Revenue	2011-2012 Budgeted Revenue	2012-2013 Estimated Revenue
00011 Prop taxes - prior years 411,437 395,790 325,000 325,00 00012 Prop taxes - interest & liens 227,455 203,122 215,000 200,0 00013 Prop taxes - supp motor vehicle 150,898 160,644 175,000 187,5 0014 Prop taxes - prior years accrual - - - - Total Property Taxes 23,200,689 23,927,858 24,402,049 24,766,3 State of CT - Education 00101 Education cost sharing grant 4,268,060 4,274,812 4,272,257 4,347,7 00102 School transportation grant 71,832 79,936 69,250 63,6 00103 Special education equity grant - - - - 00104 Miscellaneous education grants 45,949 47,701 - - State of CT - General Government 00201 PILOT - State property 24,076 31,427 29,560 29,5 00202 Pequot & Mohegan 33,255	Property Taxes				
No. Prop taxes - prior years 411,437 395,790 325,000 325,000 325,000 300012 Prop taxes - interest & liens 227,455 203,122 215,000 200,00013 Prop taxes - supp motor vehicle 150,898 160,644 175,000 187,50014 Prop taxes - prior years accrual -	00010 Prop taxes - current	\$ 22,410,899	\$ 23,168,302	\$ 23.687.049	\$ 24,053,835
00012 Prop taxes - interest & liens 227,455 203,122 215,000 200,0 00013 Prop taxes - supp motor vehicle 150,898 160,644 175,000 187,5 00014 Prop taxes - prior years accrual - - - - Total Property Taxes 23,200,689 23,927,858 24,402,049 24,766,3 State of CT - Education 00101 Education cost sharing grant 4,268,060 4,274,812 4,272,257 4,347,7 00102 School transportation grant 71,832 79,936 69,250 63,6 00103 Special education equity grant - - - - 00104 Miscellaneous education grants 45,949 47,701 - - Total State of CT - Education 4,385,841 4,402,449 4,341,507 4,411,3 State of CT - General Government 00201 PILOT - State property 24,076 31,427 29,560 29,5 002020 Pequot & Mohegan 33,255	00011 Prop taxes - prior years	411,437	60 5	80 A 500 B	325,000
Note	00012 Prop taxes - interest & liens	227,455		20 100 10 10	200,000
Prop taxes - prior years accrual Total Property Taxes 23,200,689 23,927,858 24,402,049 24,766,3	00013 Prop taxes - supp motor vehicle	150,898	- 55	100000000000000000000000000000000000000	187,500
State of CT - Education 00101 Education cost sharing grant 4,268,060 4,274,812 4,272,257 4,347,701 00102 School transportation grant 71,832 79,936 69,250 63,6 00103 Special education equity grant - - - - 00104 Miscellaneous education grants 45,949 47,701 - - Total State of CT - Education 4,385,841 4,402,449 4,341,507 4,411,3 State of CT - General Government 00201 PILOT - State property 24,076 31,427 29,560 29,5 00202 Pequot & Mohegan 33,255 34,088 34,300 35,7 00203 PILOT - property tax relief - - - 00204 PILOT - elderly tax relief 53,227 51,015 52,500 51,0 00205 Boat registration fees 7,613 12,024 10,000 10,0 00206 PILOT - totally disabled tax relief 654 667 650	00014 Prop taxes - prior years accrual	-		-	-
00101 Education cost sharing grant 4,268,060 4,274,812 4,272,257 4,347,701 00102 School transportation grant 71,832 79,936 69,250 63,6 00103 Special education equity grant - - - - 00104 Miscellaneous education grants 45,949 47,701 - - Total State of CT - Education 4,385,841 4,402,449 4,341,507 4,411,3 State of CT - General Government 00201 PILOT - State property 24,076 31,427 29,560 29,5 00202 Pequot & Mohegan 33,255 34,088 34,300 35,7 00203 PILOT - property tax relief - - - - 00204 PILOT - elderly tax relief 53,227 51,015 52,500 51,0 00205 Boat registration fees 7,613 12,024 10,000 10,0 00206 PILOT - totally disabled tax relief 654 667 650 6 <t< td=""><td>Total Property Taxes</td><td>23,200,689</td><td>23,927,858</td><td>24,402,049</td><td>24,766,335</td></t<>	Total Property Taxes	23,200,689	23,927,858	24,402,049	24,766,335
No.	State of CT - Education				
00102 School transportation grant 71,832 79,936 69,250 63,6 00103 Special education equity grant - - - - 00104 Miscellaneous education grants 45,949 47,701 - - Total State of CT - Education 4,385,841 4,402,449 4,341,507 4,411,3 State of CT - General Government 00201 PILOT - State property 24,076 31,427 29,560 29,5 00202 Pequot & Mohegan 33,255 34,088 34,300 355,7 00203 PILOT - property tax relief - - - 00204 PILOT - property tax relief 53,227 51,015 52,500 51,0 00205 Boat registration fees 7,613 12,024 10,000 10,0 00206 PILOT - totally disabled tax relief 654 667 650 6 00207 Emergency management 1,957 2,143 3,000 2,2 00210 PILOT - elderly fr	00101 Education cost sharing grant	4,268,060	4,274,812	4,272,257	4,347,783
00103 Special education equity grant -	00102 School transportation grant	71,832			63,613
State of CT - Education 4,385,841 4,402,449 4,341,507 4,411,3 State of CT - General Government 00201 PILOT - State property 24,076 31,427 29,560 29,5 00202 Pequot & Mohegan 33,255 34,088 34,300 35,7 00203 PILOT - property tax relief - - - 00204 PILOT - elderly tax relief 53,227 51,015 52,500 51,0 00205 Boat registration fees 7,613 12,024 10,000 10,0 00206 PILOT - totally disabled tax relief 654 667 650 6 00207 Emergency management 1,957 2,143 3,000 2,2 00208 PILOT - elderly freeze 2,000 - - - 00210 PILOT - veteran's exemption 5,884 5,838 6,000 6,0 00212 Municipal revenue sharing 73,0 - - - 00216 PILOT - machinery & equipment 117,630 <td>00103 Special education equity grant</td> <td>-</td> <td>2000 200 aproxim</td> <td>-</td> <td>-</td>	00103 Special education equity grant	-	2000 2 00 aproxim	-	-
State of CT - General Government 00201 PILOT - State property 24,076 31,427 29,560 29,5 00202 Pequot & Mohegan 33,255 34,088 34,300 35,7 00203 PILOT - property tax relief - - - - 00204 PILOT - elderly tax relief 53,227 51,015 52,500 51,0 00205 Boat registration fees 7,613 12,024 10,000 10,0 00206 PILOT - totally disabled tax relief 654 667 650 6 00207 Emergency management 1,957 2,143 3,000 2,2 00208 PILOT - elderly freeze 2,000 - - - 00210 PILOT - veteran's exemption 5,884 5,838 6,000 6,0 00212 Municipal revenue sharing 73,0 73,590 - 00216 PILOT - machinery & equipment 117,630 73,590 - 00220 School construction grant 192,616	00104 Miscellaneous education grants	45,949	47,701	-	_
00201 PILOT - State property 24,076 31,427 29,560 29,5 00202 Pequot & Mohegan 33,255 34,088 34,300 35,7 00203 PILOT - property tax relief - - - - 00204 PILOT - elderly tax relief 53,227 51,015 52,500 51,0 00205 Boat registration fees 7,613 12,024 10,000 10,00 00206 PILOT - totally disabled tax relief 654 667 650 6 00207 Emergency management 1,957 2,143 3,000 2,2 00208 PILOT - elderly freeze 2,000 - - - 00210 PILOT - veteran's exemption 5,884 5,838 6,000 6,0 00212 Municipal revenue sharing 73,0 20,000 20,000 20,000 20,000 00214 Other revenues - State of CT 22,857 16,757 20,000 20,00 00220 School construction grant 192,616	Total State of CT - Education	4,385,841	4,402,449	4,341,507	4,411,396
00201 PILOT - State property 24,076 31,427 29,560 29,5 00202 Pequot & Mohegan 33,255 34,088 34,300 35,7 00203 PILOT - property tax relief - - - - 00204 PILOT - elderly tax relief 53,227 51,015 52,500 51,0 00205 Boat registration fees 7,613 12,024 10,000 10,00 00206 PILOT - totally disabled tax relief 654 667 650 6 00207 Emergency management 1,957 2,143 3,000 2,2 00208 PILOT - elderly freeze 2,000 - - - 00210 PILOT - veteran's exemption 5,884 5,838 6,000 6,0 00212 Municipal revenue sharing 73,0 20,000 20,000 20,000 20,000 00214 Other revenues - State of CT 22,857 16,757 20,000 20,00 00220 School construction grant 192,616	State of CT - General Government				
00202 Pequot & Mohegan 33,255 34,088 34,300 35,7 00203 PILOT - property tax relief - - - - 00204 PILOT - elderly tax relief 53,227 51,015 52,500 51,0 00205 Boat registration fees 7,613 12,024 10,000 10,0 00206 PILOT - totally disabled tax relief 654 667 650 6 00207 Emergency management 1,957 2,143 3,000 2,2 00208 PILOT - elderly freeze 2,000 - - - 00210 PILOT - veteran's exemption 5,884 5,838 6,000 6,0 00212 Municipal revenue sharing 73,0 20,000 20,00 20,00 00214 Other revenues - State of CT 22,857 16,757 20,000 20,0 00216 PILOT - machinery & equipment 117,630 73,590 - - 00220 School construction grant 192,616 127,685 <t< td=""><td></td><td>24,076</td><td>31.427</td><td>29 560</td><td>29,526</td></t<>		24,076	31.427	29 560	29,526
00203 PILOT - property tax relief - <t< td=""><td></td><td>G</td><td></td><td>15%</td><td>35,753</td></t<>		G		15%	35,753
00205 Boat registration fees 7,613 12,024 10,000 10,0 00206 PILOT - totally disabled tax relief 654 667 650 6 00207 Emergency management 1,957 2,143 3,000 2,2 00208 PILOT - elderly freeze 2,000 - - 00210 PILOT - veteran's exemption 5,884 5,838 6,000 6,0 00212 Municipal revenue sharing 73,0 73,0 20,000 20,0 00214 Other revenues - State of CT 22,857 16,757 20,000 20,0 00216 PILOT - machinery & equipment 117,630 73,590 - 00220 School construction grant 192,616 127,685 - Total State of CT - General Government 461,769 355,234 156,010 228,1	00203 PILOT - property tax relief	-	,	-	- 33,733
00205 Boat registration fees 7,613 12,024 10,000 10,00 00206 PILOT - totally disabled tax relief 654 667 650 6 00207 Emergency management 1,957 2,143 3,000 2,2 00208 PILOT - elderly freeze 2,000 - - - 00210 PILOT - veteran's exemption 5,884 5,838 6,000 6,0 00212 Municipal revenue sharing 73,0 20,000 20,0 00214 Other revenues - State of CT 22,857 16,757 20,000 20,0 00216 PILOT - machinery & equipment 117,630 73,590 - - 00220 School construction grant 192,616 127,685 - - Total State of CT - General Government 461,769 355,234 156,010 228,1	00204 PILOT - elderly tax relief	53,227	51,015	52,500	51,000
00206 PILOT - totally disabled tax relief 654 667 650 6 00207 Emergency management 1,957 2,143 3,000 2,2 00208 PILOT - elderly freeze 2,000 - - - 00210 PILOT - veteran's exemption 5,884 5,838 6,000 6,0 00212 Municipal revenue sharing 73,0 73,0 20,000 20,0 00214 Other revenues - State of CT 22,857 16,757 20,000 20,0 00216 PILOT - machinery & equipment 117,630 73,590 - 00220 School construction grant 192,616 127,685 - Total State of CT - General Government 461,769 355,234 156,010 228,1	00205 Boat registration fees	20 and a contract to the		45.0	10,000
00207 Emergency management 1,957 2,143 3,000 2,2 00208 PILOT - elderly freeze 2,000 - - - 00210 PILOT - veteran's exemption 5,884 5,838 6,000 6,0 00212 Municipal revenue sharing 73,0 73,0 20,000 20,0 00214 Other revenues - State of CT 22,857 16,757 20,000 20,0 00216 PILOT - machinery & equipment 117,630 73,590 - 00220 School construction grant 192,616 127,685 - Total State of CT - General Government 461,769 355,234 156,010 228,1	00206 PILOT - totally disabled tax relief	654		36.0	650
00208 PILOT - elderly freeze 2,000 - - - 00210 PILOT - veteran's exemption 5,884 5,838 6,000 6,0 00212 Municipal revenue sharing 73,0 00214 Other revenues - State of CT 22,857 16,757 20,000 20,0 00216 PILOT - machinery & equipment 117,630 73,590 - 00220 School construction grant 192,616 127,685 - Total State of CT - General Governmen 461,769 355,234 156,010 228,1	00207 Emergency management	1,957	2,143		2,250
00212 Municipal revenue sharing 73,0 00214 Other revenues - State of CT 22,857 16,757 20,000 20,0 00216 PILOT - machinery & equipment 117,630 73,590 - 00220 School construction grant 192,616 127,685 - Total State of CT - General Government 461,769 355,234 156,010 228,1	00208 PILOT - elderly freeze	2,000	-	-	-
00212 Municipal revenue sharing 73,0 00214 Other revenues - State of CT 22,857 16,757 20,000 20,0 00216 PILOT - machinery & equipment 117,630 73,590 - 00220 School construction grant 192,616 127,685 - Total State of CT - General Governmen 461,769 355,234 156,010 228,1	00210 PILOT - veteran's exemption	5,884	5,838	6,000	6,000
00214 Other revenues - State of CT 22,857 16,757 20,000 20,0 00216 PILOT - machinery & equipment 117,630 73,590 - 00220 School construction grant 192,616 127,685 - Total State of CT - General Governmen 461,769 355,234 156,010 228,1	00212 Municipal revenue sharing			Marie Christian	73,000
00216 PILOT - machinery & equipment 117,630 73,590 - 00220 School construction grant 192,616 127,685 - Total State of CT - General Governmen 461,769 355,234 156,010 228,1	00214 Other revenues - State of CT	22,857	16,757	20,000	20,000
Total State of CT - General Governmen 461,769 355,234 156,010 228,1	00216 PILOT - machinery & equipment	117,630	73,590	-	-
	00220 School construction grant	192,616	127,685	-	-
Investment Income	Total State of CT - General Governmen	461,769	355,234	156,010	228,179
	Investment Income			_	
00401	The state of the s	44.120	40.722	45 000	45,000
13,000					45,000

Town of Portland, Connecticut Adopted General Gov't & Board of Education Revenue Budget Detail - Fiscal Year 2012-2013 As of May 14, 2012

В	General Government & Board of Education Revenue		2009-2010 Actual Receipts		2010-2011 Actual Receipts		2011-2012 Budgeted Revenue		012-2013 stimated Revenue
	Charges for Services								
00301	PILOT - housing authority	\$	25,877	\$	23,826	\$	20,000	\$	20,500
00302	PILOT - telecommunications		33,317		28,236		-		
00303	Property rental		118,670		201,146		150,000		220,000
00304	Miscellaneous Finance		7,013		35,929		10,000		12,500
00305	Pin ball permits		_		-		50		50
00306	Land use fees		-		-		50		50
00308	Chatham Health fees		1,000		3,000		1,000		-
00309	Vendor permits		84		96		50		50
00310	Accident reimbursements		7,843		19,280		5,000		5,000
00311	Workers compensation reimb		18,969		609		20,000		7,500
00312	Conveyance tax		80,297		53,646		75,000		65,000
00313	Vital statistics		7,771		10,000		7,500		8,750
00314	Recording fees		48,528		50,487		48,500		49,500
00315	Miscellaneous Town Clerk		8,436		8,049		8,000		8,000
00316	Publication sales		93		80		500		100
00317	Licenses		1,947		2,312		1,750		1,900
00319	Fire Marshal revenue		1,443		1,511		1,250		1,350
00320	Report copies		1,134		634		1,250		1,000
00321	Gun permits		2,765		3,220		1,500		2,000
00322	Raffle permits		95		115		185		185
00323	Miscellaneous Police		425		2,819		500		500
00324	Private duty		150,654		269,205		120,000		190,000
00325	Senior Center Program fees		2,256		1,847		1,750		1,750
00326	Demolition permits		-		-		50		50
00327	Miscellaneous Building Dept		765		718		1,000		750
00328	Structural permits		57,297		81,041		70,000		78,000
00329	Electrical permits		4,281		-		s -		-
00330	Mechanical permits		5,732		-		·-		-
00331	Plumbing permits		1,231		-		:=		-

Town of Portland, Connecticut Adopted General Gov't & Board of Education Revenue Budget Detail - Fiscal Year 2012-2013 As of May 14, 2012

General Government & Board of Education Revenue		A	2009-2010 Actual Receipts		2010-2011 Actual Receipts		2011-2012 Budgeted Revenue		2012-2013 Estimated Revenue
Cha	rges for Services (Continued)								
00332	Miscellaneous Public Works	\$	126	\$	29	\$	100	\$	100
00334	Sale - construction plans		700		200		100		100
00335	Excavation permits		1,041		445		650	107	500
00336	Zoning permit fees		2,756		2,194		3,000		2,250
00337	P & Z hearings		8,944		6,847		10,000		7,500
00338	ZBA applications		2,250		1,370		2,500		1,750
00339	IW applications		1,105		1,110		1,000		1,000
00340	Fines		7,869		7,993		8,000		7,000
00354	Miscellaneous		1,024		15,095		1,000		1,000
00405	Sale of town property	-			6,000		-		-
	Total Charges for Services		613,738		839,089		571,235		695,685
8 F	Гotal GG & BOE Revenue	\$ 28	3,706,157	\$ 2	9,565,352	\$ 29	,515,801	\$	30,146,595

ADOPTED TOWN OF PORTLAND, CONNECTICUT GENERAL GOVERNMENT EXPENDITURE BUDGET SUMMARY

			Final		Revised	%		Adopted	%
		E	Budget		Budget	Increase		Budget	Increase
	General Government	20	10-2011		2011-2012	(Decrease)		2012-2013	(Decrease)
001	Board of Selectmen	\$	14,000	\$	14,250	1.79%	6 \$	14,250	0.00%
002	First Selectwoman		147,764		149,864	1.42%	6	154,731	3.25%
003	Ethics Commission		1,652		1,300	-21.31%	6	650	-50.00%
006	Probate Court		3,825		9,500	148.37%	6	11,500	21.05%
007	Elections		36,000		34,000	-5.56%	6	36,500	7.35%
010	Finance Department		343,690		352,640	2.60%	6	358,775	1.74%
011	Collector of Revenue		83,030		76,580	-7.77%	6	79,730	4.11%
012	Assessor		121,945		138,939	13.94%	6	143,645	3.39%
013	Board of Assessment Appeals		650		2,325	257.69%	6	955	-58.92%
014	Town Counsel		80,000		81,000	1.25%	6	88,000	8.64%
015	Town Clerk		173,500		177,750	2.45%	6	175,650	-1.18%
016	Central Services		118,500		118,500	0.00%	6	107,750	-9.07%
017	Technology Department		162,550		180,050	10.77%	6	186,735	3.71%
	Total General Government		1,287,106		1,336,698	3.85%	6	1,358,871	1.66%
	40000		Final		Revised	%		Adopted	%
		E	Budget		Budget	Increase		Budget	Increase
	Public Safety	20	10-2011		2011-2012	(Decrease)		2012-2013	(Decrease)
020	Fire Departments		264,675	44	276,225	4.36%	6	288,850	4.57%
021	Fire Marshal		30,550		37,550	22.91%	ó	39,985	6.48%
022	Emergency Dispatch		93,000		96,255	3.50%	6	98,390	2.22%
023	Police Department		1,121,250		1,149,450	2.52%	ó	1,269,135	10.41%
024	Emergency Management		10,550		10,700	1.42%	6	12,200	14.02%
025	Building Department		89,510		92,010	2.79%	ó	95,750	4.069
	Total Public Safety		1,609,535		1,662,190	3.27%	_	1,804,310	8.55%

ADOPTED TOWN OF PORTLAND, CONNECTICUT GENERAL GOVERNMENT EXPENDITURE BUDGET SUMMARY

			Final		Davised	0/	T		0/
			Budget		Revised	%		Adopted	%
	Public Works				Budget	Increase		Budget	Increase
021		Φ.	2010-2011	Φ.	2011-2012	(Decrease)	-	2012-2013	(Decrease)
031	Public Works Director	\$	192,400	\$	198,000	2.91%	\$	206,800	4.44%
032	Highway Department		767,050		797,150	3.92%		833,825	4.60%
033	Vehicle Maintenance		262,800		247,300	-5.90%		256,750	3.82%
034	Town Engineer		26,000		26,500	1.92%		26,500	0.00%
035	Street Lighting		121,500		121,000	-0.41%		109,000	-9.92%
036	Grounds Maintenance		222,800		231,450	3.88%		249,950	7.99%
037	Town Building Maintenance		312,425		327,775	4.91%		327,400	-0.11%
038	Snow Removal		96,500		101,500	5.18%		91,500	-9.85%
	Total Public Works		2,001,475	-	2,050,675	2.46%		2,101,725	2.49%
		-112	Final		Revised	%	+	Adouted	%
			Budget		Budget	Increase		Adopted	98000
	Planning & Development		2010-2011		2011-2012	(Decrease)		Budget 2012-2013	Increase (Decrease)
040	Planning Department		99,500		103,000	3.52%	-		(Decrease)
041	Zoning Enforcement		99,300		12,550	3.32%		98,000	-4.85%
042	Planning & Zoning Commission		11,094			0.240/		18,150	1 (10/
043	Zoning Board of Appeals		1,900		11,121	0.24%		11,300	1.61%
043	Inland Wetlands Commission		3,674		1,900	0.00%		1,900	0.00%
044	Conservation Commission		850		3,674	0.00%		3,674	0.00%
043	Economic Dev Commission				850	0.00%		850	0.00%
046			26,500		26,500	0.00%		26,500	0.00%
047	Capital Expenditures Commission		300		500	66.67%		500	0.00%
	Total Planning & Development		143,818	19-	160,095	11.32%	-	160,874	0.49%
			Final		Revised	%		Adopted	%
			Budget		Budget	Increase		Budget	Increase
	Health & Human Services		2010-2011		2011-2012	(Decrease)		2012-2013	(Decrease)
051	Health Department		76,500		79,010	3.28%		78,557	-0.57%
052	Environmental Health		-		-				900001 WMP904
053	Social Services		54,139		57,505	6.22%		59,005	2.61%
054	Senior Citizen Center		97,300		100,075	2.85%		99,150	-0.92%
055	Municipal Agent for the Elderly		24,500	1000	27,000	10.20%		29,200	8.15%
	Total Health & Human Services		252,439		263,590	4.42%		265,912	0.88%

ADOPTED TOWN OF PORTLAND, CONNECTICUT GENERAL GOVERNMENT EXPENDITURE BUDGET SUMMARY

		Final	Revised	%	Adopted	%
		Budget	Budget	Increase	Budget	Increase
	Portland Library	2010-2011	2011-2012	(Decrease)	2012-2013	(Decrease)
065	Portland Library	\$ 615,600	\$ 658,800	7.02%	\$ 659,600	0.12%
		Final	Revised	%	Adopted	%
		Budget	Budget	Increase	Budget	Increase
	Employee Fringe Benefits	2010-2011	2011-2012	(Decrease)	2012-2013	(Decrease)
071	Employee Fringe Benefits	2,442,132	2,444,290	0.09%	2,456,447	0.50%
		Final	Revised	%	Adopted	%
		Budget	Budget	Increase	Budget	Increase
	Risk Management	2010-2011	2011-2012	(Decrease)	2012-2013	(Decrease)
073	Risk Management	120,000	123,000	2.50%	131,750	7.11%
		Final	Revised	%	Adopted	%
		Budget	Budget	Increase	Budget	Increase
	Debt Service	2010-2011	2011-2012	(Decrease)	2012-2013	(Decrease)
085	Debt Service	2,109,434	2,030,735	-3.73%	1,969,464	-3.02%
	Total Debt Service	2,109,434	2,030,735	-3.73%	1,969,464	-3.02%
		Final	Revised	%	Adopted	%
		Budget	Budget	Increase	Budget	Increase
	Sundry	2010-2011	2011-2012	(Decrease)	2012-2013	(Decrease)
093	Interfund Transfers Out	841,580	889,416	5.68%	982,946	10.52%
095	Town Contingency	100,000	100,000	0.00%	100,000	0.00%
	Total Sundry	941,580	989,416	5.08%	1,082,946	9.45%
	Total General Gov't Budget	\$ 11,523,119	\$ 11,719,489	1.70%	\$ 11,991,899	2.32%

ADOPTED TOWN OF PORTLAND, CONNECTICUT BOARD OF EDUCATION EXPENDITURE BUDGET SUMMARY

			Actual		Adopted	%	Adopted	%
			Expended		Budget	Increase	Budget	Increase
	Salaries		2010-2011		2011-2012	(Decrease)	2012-2013	(Decrease)
11011	Certified Salaries	\$	8,107,267	\$	8,258,189	1.86%	\$ 8,541,894	3.44%
11012	Non-Certified Salaries		2,236,623		2,370,320	5.98%	2,514,073	6.06%
11014	Coaching Salaries		119,683		129,580	8.27%	133,269	2.85%
11015	Extracurricular Salaries		80,745	8	104,909	29.93%	122,695	16.95%
12000	Temporary Salaries		173,357		127,820	-26.27%	116,497	-8.86%
12022	Substitute Salaries		112,347		115,966	3.22%	115,966	0.00%
12023	Tutor Salaries		44,730		36,975	-17.34%	36,975	0.00%
13002	Overtime Salaries		81,338		54,710	-32.74%	54,710	0.00%
	Total Salaries		10,956,090		11,198,469	2.21%	11,636,079	3.91%
				SIL T				
			Actual		Adopted	%	Adopted	%
			Expended		Budget	Increase	Budget	Increase
	Benefits	10//0-	2010-2011		2011-2012	(Decrease)	2012-2013	(Decrease)
21001	Medical Insurance		2,536,641		2,770,892	9.23%	2,661,995	-3.93%
21002	Dental Insurance		80,541		88,604	10.01%	38,604	-56.43%
21003	Life Insurance		18,760		21,527	14.75%	21,527	0.00%
21004	Disability		16,301		16,995	4.26%	16,995	0.00%
21050	Tuition Reimbursement		18,600		22,500	20.97%	22,500	0.00%
22000	Social Security/Medicare		315,057		358,079	13.66%	330,000	-7.84%
23001	Pension		252,776		253,844	0.42%	280,200	10.38%
23004	Retirements		63,859		10,000	-84.34%	10,000	0.00%
26000	Workers' Compensation		145,220		149,576	3.00%	157,054	5.00%
28001	Unemployment		8,520		7,500	-11.97%	7,500	0.00%
29000	Longevity-Classified		12,800		11,300	-11.72%	10,900	-3.54%
	Total Benefits							

ADOPTED TOWN OF PORTLAND, CONNECTICUT BOARD OF EDUCATION EXPENDITURE BUDGET SUMMARY

		Actual	Adopted	%	Adopted	%
		Expended	Budget	Increase	Budget	Increase
	Purchased Services	2010-2011	2011-2012	(Decrease)	2012-2013	(Decrease)
30010	Legal Services	\$ 53,745	\$ 45,757	-14.86%	\$ 45,757	0.00%
30012	Negotiation Services	9,487	7,500	-20.94%	17,500	133.33%
30014	Audit Services	13,366	15,487	15.87%	15,487	0.00%
30030	Purchased Services	285,149	232,472	-18.47%	247,652	6.53%
33020	Curriculum Writing	-		#DIV/0!		
33030	Professional Development	6,499	7,425	14.25%	8,085	8.89%
	Total Purchased Services	368,246	308,641	-16.19%	334,481	8.37%
		Actual	Adopted	%	Adopted	%
		Expended	Budget	Increase	Budget	Increase
	Facility Services	2010-2011	2011-2012	(Decrease)	2012-2013	(Decrease)
44003	Repairs & Maintenance	483,984	184,012	-61.98%	178,222	-3.15%
	Total Facility Services	483,984	184,012	-61.98%	178,222	-3.15%
			21 2 400 20			
		Actual	Adopted	%	Adopted	%
		Expended	Budget	Increase	Budget	Increase
	Other Services	2010-2011	2011-2012	(Decrease)	2012-2013	(Decrease)
51010	Student Transportation	600,967	610,013	1.51%	616,451	1.06%
52001	Property Insurance	134,497	146,883	9.21%	146,883	0.00%
53001	Telephone	27,913	28,690	2.78%	28,690	0.00%
54000	Advertising	264	800	203.03%	800	0.00%
55050	Printing/Binding	13,438	15,912	18.41%	14,171	-10.94%
56001	Tuition To LEAs in State	268,588	430,808	60.40%	480,808	11.61%
56003	Tuition - Private Sources	186,128	18,035	-90.31%	18,035	0.00%
56004	Tuition to Ed Svc Agencies	1,200				
56006	Tuition to Magnet Schools	111,885	90,000	-19.56%	92,000	2.22%
58580	Travel	14,889	15,622	4.92%	16,790	7.48%
	Total Other Services	1,359,769	1,356,763	-0.22%	1,414,628	4.26%

ADOPTED TOWN OF PORTLAND, CONNECTICUT BOARD OF EDUCATION EXPENDITURE BUDGET SUMMARY

		Actual		Adopted	%	Adopted	%
		Expended		Budget	Increase	Budget	Increase
	Books & Supplies	2010-2011		2011-2012	(Decrease)	2012-2013	(Decrease)
61011	General Supplies	\$ 255,242	\$	243,492	-4.60%	\$ 254,070	4.34%
61014	Postage	9,069		13,670	50.73%	12,650	-7.46%
62001	Electricity	450,861		428,761	-4.90%	403,761	-5.83%
62002	Water & Sewer	19,145		28,000	46.25%	28,000	0.00%
62004	Heating Fuel	53,868		50,000	-7.18%	50,000	0.00%
62021	Natural Gas	233,708		270,644	15.80%	264,144	-2.40%
62026	Gasoline Unleaded	17,584		28,335	61.14%	28,335	0.00%
62027	Diesel	81,051		71,192	-12.16%	71,192	0.00%
64002	Resource/Media	5,110		1,735	-66.05%	862	-50.32%
64003	Periodicals	7,503		7,432	-0.95%	7,523	1.22%
64041	Textbooks	82,268		17,273	-79.00%	27,861	61.30%
64043	Library Books	17,744		16,546	-6.75%	17,797	7.56%
64045	Workbooks	 28,784		35,780	24.31%	35,267	-1.43%
	Total Books & Supplies	1,261,937		1,212,860	-3.89%	1,201,462	-0.94%
		Actual		Adopted	%	Adopted	%
		Expended		Budget	Increase	Budget	Increase
	Buildings & Equipment	2010-2011		2011-2012	(Decrease)	2012-2013	(Decrease)
73011	Equipment - Instructional	3,801		18,700	391.98%	14,136	-24.41%
73012	Equipment - Non-Instructional	11,838		7,075	-40.23%	5,510	-22.12%
73014	Technology - Hardware	94,466		10,922	-88.44%	17,330	58.67%
73015	Technology - Software	 40,503		41,368	2.14%	46,523	12.46%
	Total Buildings & Equipment	150,608		78,065	-48.17%	83,499	6.96%
		Actual		Adopted	%	Adopted	%
		Expended		Budget	Increase	Budget	Increase
-	Dues & Fees	2010-2011	-	2011-2012	(Decrease)	2012-2013	(Decrease)
81000	Dues & Fees	44,858		46,685	4.07%	49,050	5.07%
	Total BOE Budget	\$ 18,094,567	\$	18,096,312	0.01%	\$ 18,454,696	1.98%

Town of Portland, Connecticut Adopted General Government Expenditure Budget Detail - Fiscal Year 2012-2013 How Every \$100 Dollars Is Spent As of May 14, 2012

Town Functions	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
General Government Operating Functions				
General Government	\$ 4.01	\$ 3.91	\$ 4.48	\$ 4.46
Public Safety	5.30	5.66	5.57	5.93
Public Works (includes Buildings & Grounds)	6.61	6.87	6.88	6.90
Planning & Development	0.44	0.44	0.54	0.53
Health & Human Services	0.86	0.84	0.88	0.87
Portland Library	1.91	1.92	2.21	2.17
Employee Fringe Benefits	7.74	7.98	8.20	8.07
Risk Management	0.36	0.35	0.41	0.43
Total Gen Govt Operating Functions	27.22	27.98	29.18	29.36
Non-Operating Functions				
Debt Service	8.48	7.19	6.81	6.47
Sundry (includes interfund xfers out & contingency)	2.01	3.15	3.32	3.56
Total Non-Operating Functions	10.49	10.34	10.13	10.03
Total General Government Functions	37.71	38.32	39.31	39.39
Board of Education	62.29	61.68	60.69	60.61
Total General Fund	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00

- **Note 1:** The Contingency line item was part of the General Government function in years prior to 2007. In 2008 and forward, this line item will be part of its own "Contingency" department, shown in Sundry function.
- Note 2: The Employee Fringe Benefits function has been allocated to all individual departments as much as possible in the 2009 fiscal year. This budgetary change is shown by a reduction in the cost for that function while most other General Government operating functions have increased.

 For fiscal year 2010, fringe benefits have been moved back to a centralized fringe benefit department.

	2010-2011	2011-2012	2012-2013	\$ Increase
	Actual	Revised	Adopted	(Decrease) from
General Government Budget	Expended	Budget	Budget	Prior Year
Operating Expenditures				
Personnel Expenditures	\$ 3,786,316	\$ 3,900,794	\$ 4,112,580	\$ 211,786
Employee Fringe Benefits	2,336,054	2,442,790	2,448,947	6,157
Contractual Services	683,643	824,990	857,172	32,182
Repairs	171,198	166,250	174,250	8,000
Utilities	364,669	418,960	439,470	20,510
Commodities	745,177	821,500	786,560	(34,940)
Equipment	25,421	7,850	8,350	500
Miscellaneous	96,127	116,204	112,160	(4,044)
Total Operating Expenditures	8,208,605	8,699,338	8,939,489	240,151
Non-Operating Expenditures				
Debt Service	2,108,424	2,030,735	1,969,464	(61,271)
Interfund Transfers Out	865,580	889,416	982,946	93,530
Contingency	61,522	100,000	100,000	-
Total Non-Operating Expenditures	3,035,526	3,020,151	3,052,410	32,259
Total General Government	\$ 11,244,131	\$ 11,719,489	\$ 11,991,899	\$ 272,410
Paraantaga is	agranga/(dagranga)	4.220/	2 220/	
reicentage ii	ncrease/(decrease)	4.23%	2.32%	
			2012-2013	% of
			Adopted	Adopted
			Budget	Budget
Operating Expenditures				
Personnel Expenditures			\$ 4,112,580	34.29%
Employee Fringe Benefits			2,448,947	20.42%
Contractual Services			857,172	7.15%
Repairs			174,250	1.45%
Utilities			439,470	3.66%
Commodities			786,560	6.56%
Equipment			8,350	0.07%
Miscellaneous			112,160	0.94%
Total Operating Expenditures			8,939,489	74.55%
Non-Operating Expenditures				
Debt Service			1,969,464	16.42%
Interfund Transfers Out			982,946	8.20%
Contingency			100,000	0.83%
Total Non-Operating Expenditures			3,052,410	25.45%
Total General Government			\$ 11,991,899	100.00%

Town of Portland, Connecticut Adopted Board of Education Expenditure Budget Organization Detail - Fiscal Year 2012-2013 As of May 14, 2012

Board of Education Budget	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget	\$ Increase (Decrease) from Prior Year
Operating Expenditures				
Personnel Expenditures	\$ 10,956,090	\$ 11,198,469	\$ 11,636,079	\$ 437,610
Employee Fringe Benefits	3,469,075	3,710,817	3,557,275	(153,542)
Contractual Services	368,246	308,641	334,481	25,840
Repairs	483,984	184,012	178,222	(5,790)
Utilities	1,359,769	1,356,763	1,414,628	57,865
Commodities	1,261,937	1,212,860	1,201,462	(11,398)
Equipment	150,608	78,065	83,499	5,434
Miscellaneous	44,858	46,685	49,050	2,365
Total Operating Expenditures	18,094,567	18,096,312	18,454,696	358,384
Total Board of Education	\$ 18,094,567	\$ 18,096,312	\$ 18,454,696	\$ 358,384
Percentage	e increase/(decrease)	0.01%	1.98%	
			2012-2013 Adopted	% of Adopted
Operating Expenditures			Budget	Budget
Personnel Expenditures			0 11 (2(0 70	50.00
Employee Fringe Benefits			\$ 11,636,079	63.05%
Contractual Services			3,557,275	19.28%
			334,481	1.81%
Repairs Utilities			178,222	0.97%
Commodities			1,414,628	7.67%
			1,201,462	6.51%
Equipment Miscellaneous			83,499	0.45%
			49,050	0.27%
Total Operating Expenditures			18,454,696	100.00%
Total Board of Education			\$ 18,454,696	100.00%

Town of Portland, Connecticut Adopted Town Expenditure Budget Organization Detail - Fiscal Year 2012-2013 As of May 14, 2012

	2010-2011 Actual	2011-2012 Revised	2012-2013 Adopted	\$ Increase (Decrease) from
Town Budget	Expended	Budget	Budget	Prior Year
Operating Expenditures				
Personnel Expenditures	\$ 14,742,406	\$ 15,099,263	\$ 15.749.650	6 (40.20)
Employee Fringe Benefits	5,805,129	6,153,607	\$ 15,748,659 6,006,222	\$ 649,396
Contractual Services	1,051,889	1,133,631	1,191,653	(147,385)
Repairs	655,182	350,262	352,472	58,022 2,210
Utilities	1,724,438	1,775,723	1,854,098	78,375
Commodities	2,007,114	2,034,360	1,988,022	(46,338)
Equipment	176,029	85,915	91,849	5,934
Miscellaneous	140,985	162,889	161,210	
Total Operating Expenditures	26,303,172	26,795,650	27,394,185	(1,679) 598,535
	20,505,172		27,334,163	376,333
Non-Operating Expenditures Debt Service	2 100 424	2.020.725	1000101	
Interfund Transfers Out	2,108,424	2,030,735	1,969,464	(61,271)
Contingency	865,580	889,416	982,946	93,530
Total Non-Operating Expenditures	61,522	100,000	100,000	0
	3,035,526	3,020,151	3,052,410	32,259
Total Town Budget	\$ 29,338,698	\$ 29,815,801	\$ 30,446,595	\$ 630,794
Percentage in	ncrease/(decrease)	1.63%	2.12%	
	(40010450)	1100 70	2.12 /0	
			2012-2013	% of
			Adopted	Adopted
			Budget	Budget
Operating Expenditures				
Personnel Expenditures			\$ 15,748,659	51.73%
Employee Fringe Benefits			6,006,222	19.73%
Contractual Services			1,191,653	3.91%
Repairs			352,472	1.16%
Utilities			1,854,098	6.09%
Commodities			1,988,022	6.53%
Equipment			91,849	0.30%
Miscellaneous			161,210	0.53%
Total Operating Expenditures			27,394,185	89.97%
Non-Operating Expenditures				
Debt Service			1,969,464	6.47%
Interfund Transfers Out			982,946	3.23%
Contingency			100,000	0.33%
Total Non-Operating Expenditures			3,052,410	10.03%
Total Town Budget			\$ 30,446,595	100.00%

Department Name:	Board of Selectmen	Department #:	01-001

Mission & Purpose:

The Board of Selectmen (BOS) Department is not a Town Department but rather an elected, seven (7) member Board, including the First Selectwoman, that serves as the legislative and policymaking body for the Town of Portland. The Portland Charter vests most of the local legislative authority in the BOS. Matters that require Town Meeting approval include leases that exceed one (1) year, sale or purchase of Town owned land whose value exceeds \$10,000 and approval of supplemental appropriations that meet the criteria as stated in the Charter. The BOS adopts ordinances and resolutions. The BOS meets twice a month, once for financial matters, and the second time for general business. More frequent meetings are held during the budget season.

Goals & Objectives:

- 1. Provide responsible, open government.
- 2. Promote the economic growth of Portland.
- 3. Maintain fiscally responsible government.

Accomplishments:

• Meetings are taped and shown on local cable access channel.

Fiscal Notes:

Personnel expenditures cover the annual stipend paid to six (6) members of the BOS, as well as the cost of the Board Clerk.

01-001	Board of Selectmen	2009-2010 Actual Expended		Actual Actual		2011-2012 Revised Budget		2012-20 Adopte Budge	
	Personnel Expenditures								
14001	Board clerk payroll	\$	1,657	\$	1,631	\$	4,000	\$	4,000
14002	Charter revision clerk payroll		-		-	5543	-	Ť	-
-	School building committee clerk		-		-		-		
14008	Selectmen stipends		6,000		6,000		6,000		6,000
22000	FICA/Medicare		-		-		-		
9	Total Personnel Expenditures		7,657		7,631		10,000		10,000
	Miscellaneous								
88001	Program services		1,127		1,806		3,250		3,250
88004	Project graduation		1,000		1,000		1,000		1,000
88021	Charter revision commission		-		-		-		-
រ ទូ	Total Miscellaneous Expenditures	3	2,127	_	2,806		4,250		4,250
01-001	Total Board of Selectmen	\$	9,784	\$	10,437	\$	14,250	\$	14,250

Percentage increase/(decrease) ______0.00%

Department Name:	First Selectwoman	Department #:	01-002

Mission & Purpose:

The First Selectwoman Department is comprised of the First Selectwoman and the Executive Assistant. The First Selectwoman is the Town's Chief Executive Officer (CEO) and is responsible for the day-to-day management of the Town, and preparation of the annual budget, with the assistance of the Finance Director. The First Selectwoman oversees the operations of most Town Departments, boards, and commissions, except the Board of Education.

Goals & Objectives:

- 1. Respond to the needs and concerns of the public and address each issue to some closure.
- 2. Assist with implementation of the Goals & Objectives as adopted by the Board of Selectmen (BOS).
- 3. Identify and secure funds from outside of the municipal tax base to achieve Goals & Objectives.
- 4. Give technical and clerical assistance to the Board of Selectmen (BOS) and any board or commission as necessary to continue the formulation of municipal policies.
- 5. Follow all Federal, State and local statutes, laws and ordinances.
- 6. Follow and inform Town residents of Town ordinances and State statutes upon request.
- 7. Promote inter-departmental communications and relations via staff meetings and training.
- 8. Operate Town functions within financially sound fiscal principles.

Accomplishments:

- Continued to pursue and obtained grant funding for which the Town was eligible.
- Assisted the BOS with implementation of their stated Goals & Objectives.
- Instituted a series of workshops entitled "Local Matters" to inform the residents on town services.

Fiscal Notes:

- Personnel expenditures cover two (2) full-time employees.
- ➤ Program services, account number 88001, includes the cost of human resources materials and costs associated with hosting meetings.
- All other line items provide for memberships and professional dues requiring a fee to join.

01-002	First Selectwoman	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
	Personnel Expenditures				
11001	Regular payroll	\$ 131,820	\$ 136,071	\$ 137,500	\$ 142,250
19002	Longevity	-	-	-	-
21001	Medical insurance	=0	-	-	-
22000	FICA/Medicare	-	-	-	-
á	Total Personnel Expenditures	131,820	136,071	137,500	142,250
	Contractual Services				
32000	Conferences, meetings, dues	377	451	600	600
	Total Contractual Services	377	451	600	600
	Commodities				
54000	Advertising & publications		<u>=</u> 1	-	_
61000	Office supplies	-	_	_	-
)	Total Commodities				
	Miscellaneous				
86003	CT Conf of Municipalities	5,839	5,839	5,839	5,956
86004	CT Council of Small Towns	825	825	825	825
86005	Middlesex Chamber	507	512	600	600
88001	Program services	885	2,595	3,000	3,000
88010	Safety committee	-	-	-	-
88022	Town report	1,170	925	1,500	1,500
3	Total Miscellaneous Expenditures	9,226	10,696	11,764	11,881
01-002	Total First Selectwoman	\$ 141,423	\$ 147,218	\$ 149,864	\$ 154,731

Percentage increase/(decrease) _____3.25%

2 op a more 2 comment in 01 of	Department Name:	Ethics Commission	Department #:	01-003
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Mission & Purpose:

The Ethics Commission is charged with reviewing and enforcing the Town of Portland, CT ethics ordinance as found in the Town ordinance book at Chapter 2 – Administration; Article II – Officers and Employees; Div. I – Generally; §2-33. The Commission was created by Charter vote of the Electors on November 2, 2004.

Goals & Objectives:

- 1. Conduct hearings as needed to hear and decide specific cases in which a violation of this Ordinance is alleged, whether such cases arise from a complaint or are brought on the Commission's own motion.
- 2. The Commission issues advisory opinions on request from public officials and employees.
- 3. Systematically and regularly evaluate all significant aspects of the administration and implementation of the Ethics Ordinance, which shall include an annual review of the full scope of the operations and procedures of the Commission.
- 4. Serve as legal custodian of the Commission's records, and accept, file, maintain and administer, in accordance with all applicable laws, any information related to the purposes of this Ordinance.
- 5. In coordination with appropriate Town personnel, arrange for an annual training session on this Ordinance for all Town representatives hired, appointed, or elected since the last training session.

Accomplishments:

Fiscal Notes:

> Budget is reduced due to less expected activity.

01-003 Ethics Commission	A	2009-2010 Actual Expended		Actual Revised		Ad	2-2013 lopted udget	
Personnel Expenditures								
14001 Board clerk payroll	\$	143	\$	33	\$	800	\$	400
22000 FICA/Medicare		_		-		-		_
Total Personnel Expenditures		143		33		800		400
Miscellaneous								
88016 Miscellaneous		60		60		500		250
Total Miscellaneous		60		60		500		250
01-003 Total Ethics Commission	\$	203	\$	93	\$	1,300	\$	650

Percentage increase/(decrease) ____-50.00%

partment #:	01-006
	partment #:

Mission & Purpose:

The Town is required by the State of Connecticut General Statutes to provide for the expenditures of the Probate Court, as deemed necessary by the Court. The Judge of Probate is elected every four (4) years.

Effective January 2011, the Courts of Portland, East Hampton, East Haddam and Marlborough were merged into one Probate Court, located in Marlborough.

Goals & Objectives:

1. To address the needs of all citizens involved in matters of this Court legally, equitably, conscientiously, and expeditiously.

Accomplishments:

• The merged court system is functional.

Fiscal Notes:

> The budget reflects the changes in the Probate Court system. Portland will provide approximately 25.7% of the expenditures of the regional Probate Court.

01-006	Probate Court	2009-2010 Actual Expended		2010-2011 Actual Expended		ctual Actual Revised		Revised		A	12-2013 dopted Budget
	Contractual Services										
31000	Service contracts	\$	-	\$	2,892	\$	9,500	\$	11,500		
31001	Office equip repair & maint		150		150		-		-		
33002	Indexing and recording		2,070		981		_		_		
-	Total Contractual Services	-	2,220		4,023		9,500		11,500		
	Commodities								1		
61000	Office supplies		_		(-		-		-		
5	Total Commodities				_		-		-		
01-006	Total Probate Court	\$	2,220	\$	4,023	\$	9,500	\$	11,500		

Percentage increase/(decrease) 21.05%

Department Name:	Elections	Department #:	01-007

The Registrar of Voters and Town Clerk Departments maintain the Elections portion of the budget. The purpose is to plan, direct, and provide service for all elections; Federal, State, and local. The budget covers the cost associated with running all general elections and referendums in the Town of Portland.

Goals & Objectives:

- 1. Change canvas procedure to accomplish cost savings.
- 2. Implement a record retention program in accordance with State requirements.
- 3. Update election supplies to make our polling facility a safer one.
- 4. Improve on the handling of our actual "check-in" process at elections so that the voter lines move more efficiently.
- 5. Attend more of the local Middlesex County Registrars' meetings to share ideas and information concerning legislation and issues regarding changes to voting laws, etc.

Accomplishments:

- Supervised multiple elections and budget referendums.
- Purchased new signage and improved street sign markers.

Fiscal Notes:

- ➤ Budget details the costs for one (1) Presidential election, one (1) primary and one (1) referendum. Should more than one (1) of any of these items be needed, additional costs will be incurred and additional funding will be necessary.
- ➤ Personnel costs cover quarterly stipends paid to one (1) Democratic Registrar and one (1) Republican Registrar.
- ➤ Election workers stipend, account number 14007 is the cost of stipends paid to moderators and poll workers.

01-007	Elections	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget	
	Personnel Expenditures					
11003	Part-time payroll	\$ 11,125	\$ 12,438	\$ 11.000	0 12 500	
14006	Voter canvassing	2000 120 200 1200 1200		,	\$ 13,500	
		4,115	3,609	5,000	2,500	
14007	Election workers stipends	6,955	9,111	10,500	11,500	
22000	FICA/Medicare	-			-	
	Total Personnel Expenditures	22,195	25,158	26,500	27,500	
	Contractual Services					
31003	Voting machine maint	_	286	1,000	1,000	
32000	Conferences, meetings, dues	200	100	500	500	
1.0	Total Contractual Services	200	386	1,500	1,500	
-	Commodities					
61007	Voting mach supplies	-	_	•	- 1	
69000	Election supplies	3,466	6,763	6,000	7,500	
).	Total Commodities	3,466	6,763	6,000	7,500	
	Miscellaneous					
-	Voter canvassing	. 		-3	-	
1	Total Miscellaneous				_	
	5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5					
01-007	Total Elections	\$ 25,861	\$ 32,307	\$ 34,000	\$ 36,500	

Percentage increase/(decrease) ______7.35%

Department Name:	Finance Department	Department #:	01-010
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Mission & Purpose:

The Finance Department is responsible for maintaining all Town financial records in accordance with "Generally Accepted Accounting Principles" (GAAP). In addition to payroll, accounts payable, cash receipts, investments, and general ledger maintenance, the Department is responsible for the compilation of the Annual Financial Statement, Town grants, financial administration and reporting, rehabilitation loan account maintenance and budget preparation. The Department processes all Board of Education (BOE) financial payments, payroll and accounts payable. The Department is also responsible for the pricing and administration of all Town insurances. General oversight is provided over the Collector of Revenue and Assessor Departments as well.

Goals & Objectives:

Provide financial information to the Town in an accurate and cost efficient manner.

Accomplishments:

• Issued financial statements with an unqualified opinion by December 31, 2010 and 2011.

Fiscal Notes:

- Personnel expenditures cover four (4) full-time employees and one (1) part-time benefits coordinator. A portion, approximately 33%, of the Director of Finance's salary is included in the BOE budget.
- > Service contracts, account number 31000 contains the maintenance fees of the general ledger and payroll systems.

\$ 225,796 22,076 6,357	\$ 235,500 26,500 6,500	\$ 246,000 27,000
22,076	26,500	,
	26,500	,
6,357	6	1 4/.000
		6,750
	-	_
	9	_
_		_
254,229	268,500	279,750
18,453	28,500	28,500
1,039	4,000	4,000
13,176	13,400	13,525
1,456	6,000	6,000
4,535	7,000	7,000
38,659	58,900	59,025
	-	_
	_	-
-		_
5,240	5.240	_
	fi fi	20,000
15,079	25,240	20,000
	\$ 352,640	\$ 358,775
)	9,839	9,839 20,000 15,079 25,240

Percentage increase/(decrease) _____1.74%

Department Name:	Collector of Revenue	Department #:	01-011

Mission & Purpose:

The Collector of Revenue Department covers the costs of collecting municipal revenue including personnel expenditures, data processing costs, equipment, and other necessary expenditures. The Department is responsible for billing and collecting property taxes, sewer usage and assessment fees, and water user charges.

Goals & Objectives:

- 1. Maintain level of revenue collection during these budgetary difficulties.
- 2. Explore the collection of payments on-line as well as credit card payments at windows.
- 3. Continue with the successful tax lien resolution program.

Accomplishments:

- Fiscal year end June 30, 2009 had a 97.70% collection rate; June 30, 2010 the collection rate was 98.1% and June 30, 2011 the collection rate was 98.4%.
- Added a link on the Town's website to a database that includes taxes owed and paid by each entity.
- Conducted tax sale program.

Fiscal Notes:

- Personnel expenditures cover one (1) full-time employee.
- > Water and sewer collection clerk is paid out of the water and sewer budgets; not included in this budget.

01-011	Collector of Revenue	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget	
	Personnel Expenditures					
11001	Regular payroll	\$ 61,387	\$ 52,900	\$ 55,500	\$ 58,650	
11003	Part-time payroll	-	-	-	-	
19002	Longevity	-	-	_	_	
21001	Medical insurance	-	-	-	_	
22000	FICA/Medicare	_	-	-	_	
,	Total Personnel Expenditures	61,387	52,900	55,500	58,650	
	Contractual Services					
31000	Service contracts	13,069	15,342	18,000	18,000	
32000	Conferences, meetings, dues	366	718	850	850	
34001	Data processing	-	-			
36005	DMV delinquent charge	1,746	1,749	2,230	2,230	
,	Total Contractual Services	15,181	17,809	21,080	21,080	
	Commodities					
54000	Advertising & publications	_	_	_		
61000	Office supplies	_	-	=	-	
7	Total Commodities				-	
01-011	Total Collector of Revenue	\$ 76,568	\$ 70,709	\$ 76,580	\$ 79,730	

Percentage increase/(decrease) 4.11%

Department Name:	Assessor	Department #:	01-012

Mission & Purpose:

The purpose of the Assessor's Department is to discover, list and value all real estate, business personal property, and motor vehicles in a uniform, equitable manner, conforming to State and Federal standards and mandates. Assessment information and technical assistance are provided to property owners, attorneys, developers, realtors, other departments, and the Board of Assessment Appeals on a frequent and regular basis.

Goals & Objectives:

Continue to make improvements to the level of customer service offered by this office.

Accomplishments:

- Completed and implemented the State mandated 2011 grand list revaluation of all taxable and non-taxable property in Town.
- The Clerk Assistant successfully completed three University of CT Institute of Public Service education courses designed for assessors.
- Digital maps are in the process of being updated with key parcel information.

Fiscal Notes:

Personnel expenditures cover one (1) full-time assessor and 25 hours per week clerk assistant.

01-012	Assessor	2009-2010 Actual Expended		l Actual		2011-2012 Revised Budget		A	012-2013 Adopted Budget
	Daysonnel Evnendituus								
11001	Personnel Expenditures	¢	00 677	Ø 10	2 040	ф 1	17.504		122 200
	Regular payroll	\$	99,677	\$ 10	02,948	\$ 1	17,594	\$	122,300
11003	Part-time payroll		_		998		=		-
19002	Longevity		-		-		-		
21001	Medical insurance		12		-		=		-
22000	FICA/Medicare				-		-		-
,	Total Personnel Expenditures		99,677	10	3,946	1	17,594		122,300
	Contractual Services								
31000	Service contracts		13,295	1	3,000		17,095		17,095
32000	Conferences, meetings, dues		1,375		1,220		1,750		1,750
33001	Audit fees		<u></u>		2,500		2,500		2,500
34001	Data processing		-		-		-		-
5	Total Contractual Services		14,670	1	6,720		21,345		21,345
	Commodities								
54000	Advertising & publications		-		7=		-		·-
61000	Office supplies				-	70	-		-
8	Total Commodities	-			_				-
01-012	Total Assessor	\$	114,347	\$ 12	20,666	\$ 1	138,939	\$	143,645

Percentage increase/(decrease) _____3.39%

Department Name: Board of Assessment Appeals Department #: 01-013

Mission & Purpose:

The Board of Assessment Appeals is an official municipal agency (not a Town department) created as the first level in the appeal process for a property owner to appeal values assessed on the property by the Assessor. The Board functions at an intermediary level between the Assessor and the courts. Members of the Board are elected officials. The Board provides taxpayers with the opportunity to be heard by their peers at no expense to themselves. The three (3) member Board of Assessment Appeals derives its legal authority from the Connecticut General Statutes, municipal charter and special acts of the General Assembly.

Goals & Objectives:

- 1. Conduct organizational meetings.
- 2. Review mandated statute and procedural changes.
- 3. Schedule appointments for applicants appealing assessments.

Accomplishments:

- Conducted many assessment appeals last fiscal year, which was a revaluation year.
- Conformance to statutory requirements to provide hearing opportunities to aggrieved taxpayers with minimum effect to Grand List totals.

Fiscal Notes:

Member stipends, account number 14011, covers the cost of stipends to members.

01-013	Board of Assessment Appeals	A	9-2010 ctual ended	A	0-2011 ctual ended	R	11-2012 evised Sudget	Ad	2-2013 lopted udget
	Personnel Expenditures								
14001	Board clerk payroll	\$	-	\$	-	\$	600	\$	200
14011	Member stipends		650		725		1,725		755
	Total Personnel Expenditures		650		725		2,325		955
01-013	Total Board of Assessment Appeals	\$	650	\$	725	\$	2,325	\$	955

Percentage increase/(decrease) ____-58.92%

Department Name:	Town Counsel	Department #:	01-014

The Town Counsel Department is an activity (not a Town Department) of the budget used to show the costs associated with ensuring that the legal interests of the Town are protected and maintained in a variety of areas. The funds are used to represent the Town in legal, judicial and administrative matters that include the interpretation of Local, State and Federal laws, labor matters, civil suits, planning, building, zoning, foreclosures and land use legal matters.

Goals & Objectives:

Continue to operate in the same manner as prior years while holding the costs to a minimum.

Accomplishments:

• Ongoing labor, building, foreclosures, land use, and negotiations resolved in a timely fashion.

Fiscal Notes:

> Additional labor costs are expected due to all collective bargaining unit contracts being re-negotiated this year.

01-014	Town Counsel	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
	Contractual Services				
-	Charter revision	\$ -	\$ -	\$ -	\$ -
-	Lawsuits	-	7-	MH	-
-	Pensions	-	7-	-	_
-	Planning & Zoning matters	-	e=	-	_
-	Public Works matters	-	-	_	_
-	Social Services matters	_	_	-	-
-	Tax foreclosure	_)(<u>)</u>	=	-
3.5	Zoning Board of Appeals	-	~ ~	=	-
-	Zoning enforcement	_) =	-	-
37002	Labor & pension matters	11,888	15,115	24,000	40,000
37006	Freedom of information	976	_	2,000	2,000
37012	Suits & settlements			_	-
37013	General Town Counsel	26,158	30,131	25,500	26,000
37019	Planning & development matters	19,247	7,270	25,500	15,000
37025	Tax matters	3,347	2,697	4,000	5,000
37029	Miscellaneous matters	-		-	
	Total Contractual Services	61,616	55,213	81,000	88,000
01-014	Total Town Counsel	\$ 61,616	\$ 55,213	\$ 81,000	\$ 88,000

Percentage increase/(decrease) _____8.64%

Department Name:	Town Clerk	Department #:	01-015

The Town Clerk Department serves as the official records manager for the Town while maintaining and distributing all land records, liquor permits, dog licenses, sportsmen licenses, trade names, servicemen discharges, minutes of various Boards and commissions, election and voter records, notary public records and law suit notices.

Goals & Objectives:

Continue to serve the public in an efficient and effective manner.

Accomplishments:

- Personnel expenditures cover one (1) elected full-time Town Clerk and one (1) full-time Assistant Town Clerk.
- ➤ Indexing and recording, Account 33002, decreased by \$6,500 due to cost saving measures implemented by the department.

01-015	Town Clerk	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
	Personnel Expenditures				
11001	Regular payroll	\$ 129,533	\$ 134,262	\$ 138,250	\$ 142,650
13002	Overtime	-9	627	1,000	1,000
19002	Longevity	<u></u>	16 <u>4</u>	· -	_
21001	Medical insurance	-	-	-	_
22000	FICA/Medicare	2 %	-		
,	Total Personnel Expenditures	129,533	134,889	139,250	143,650
:	Contractual Services				
31000	Service contracts	-	(=	750	750
32000	Conferences, meetings, dues	410	620	1,250	1,250
33002	Indexing & recording	34,448	24,879	35,500	29,000
-	Ordinance preparation		-	-	_
34001	Data processing	=	·-	_	_
35000	Vital statistics	218	589	1,000	1,000
, 5	Total Contractual Services	35,076	26,088	38,500	32,000
	Commodities				
54000	Advertising & publications	-1	y -	-	-
61000	Office supplies	-1	-	-	-
,	Total Commodities				-
01-015	Total Town Clerk	\$ 164,609	\$ 160,977	\$ 177,750	\$ 175,650

Percentage increase/(decrease) _____-1.18%

Department Name:	Central Services	Department #:	01-016

The Central Services Department is not a Town Department but rather an activity or portion of the budget used to detail costs that cannot be or are difficult to departmentalize such as the rental cost of the postage machine equipment, Town-wide equipment related service contracts, and the cost of postage, advertising/publications and office supplies.

Goals & Objectives:

Continue to operate in a cost-efficient manner in order to provide optimum services to Town residents.

Accomplishments:

Fiscal Notes:

> Account 54000, Advertising, printing and publications, decreased by \$7,500 due to estimated cost savings.

01-016 Central Services	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
Daysonnal Evnanditures				
Personnel Expenditures 11003 Part-time payroll	\$ -	¢.	Ф	
22000 FICA/Medicare	Φ -	\$ -	\$ -	\$ -
Total Personnel Expenditures				-
Total Tersonnel Expenditures	<u>_</u>	-	-	
Contractual Services				
31000 Service contracts	21,443	22,005	32,000	32,000
31001 Office equip repair & maint	2,000	1,620	1,500	2,000
34001 Data processing supplies	744	1,430	2,500	2,500
- Publication costs	_	-	_,	
Total Contractual Services	24,187	25,055	36,000	36,500
	(- 121 - 241 1 1 1 1 1 1 1 1 1 			
Repairs				1
- Equipment repairs	-	-	-	-
Total Repairs			-	-

Utilities				
53000 Postage	19,635	23,117	25,000	21,000
54000 Advertising, printing & publications	19,338	16,125	32,500	25,000
- Printing	-	_	=	
58580 Travel and mileage expense	1,767_	3,100	3,500	3,750
Total Utilities	40,740_	42,342	61,000	49,750
Commodities				
61000 Office supplies	12,901	11 544	15 500	15.500
61005 Copier/printing supplies	5,324	11,544	15,500	15,500
- Subscriptions & publications	3,324	4,450	6,000	6,000
Total Commodities	18,225	15.004	21.500	21.500
Total Commodities	18,223	15,994	21,500	21,500
Equipment				
- Equipment	_	a=		_
Total Equipment	_		-	_
- NAC -	2 			
01-016 Total Central Services	\$ 83,152	\$ 83,391	\$ 118,500	\$ 107,750

Percentage increase/(decrease) _____-9.07%

Department Name:	Technology Department	Department #:	01-017
_		1	

The Technology Department is responsible for maintaining and enhancing Town-wide (excluding the Board of Education) computer systems and providing technical support to Departments with their software/hardware problems. The Department also maintains the Town's phone systems, alarm systems and two way radio infrastructure and licensing. In addition, the Town's Geographic Information System (GIS) program is updated and maintained. The town website is also maintained and updated daily in conjunction with the Town Tech Educational Partnership Program. In addition, The Technology Department ensures the proper retention of electronic data and records to facilitate qualitative and quantitative analysis of municipal information.

Goals & Objectives:

- 1. Continue the upgrade process of hardware and software in Town Departments.
- 2. Purchase new servers as necessary.
- 3. Upgrade existing spam and firewall equipment.
- 4. Help to maintain the Town hardware (alarm system) located at Middletown Dispatch.
- 5. Replace the antiquated phone system hardware and software.
- 6. Complete the migration of existing e-mail system onto Exchange.

Accomplishments:

- All BOS meetings are taped and broadcast on Comcast Cable public access.
- Continue to upgrade and maintain all aspects of the Town's website.
- Scanned more than 3,500 paper and Mylar map documents to digital format utilizing newly acquired Wide Format Scanner in conjunction with the Town Tech Program.
- Acquired part time personnel to update and maintain Town GIS maps as well as help with Help Desk issues.
- Installed new Exchange server to better manage e-mail traffic and to facilitate calendar sharing and remote access.

- Personnel expenditures cover one (1) full-time employee, one (1) part time employee and the cost of the Town Tech Educational Partnership Program, which performs a variety of tasks benefiting the Town. Overtime is increased to reflect usage.
- ➤ Computer network maintenance, account number 36050 allows the Town to investigate and resolve levels 2 and 3 computer problems and issues as well as review and implement computer related security and back-up procedures.

01.017	Tools of December 1	2009-2010 Actual	2010-2011 Actual	2011-2012 Revised	2012-2013 Adopted
01-017	Technology Department	Expended	Expended	Budget	Budget
P	Personnel Expenditures				
	Regular payroll	\$ 70,084	\$ 72,554	\$ 74,500	\$ 77,000
	Part-time payroll	9,951	10,273	23,000	23,500
	Overtime	7,704	13,971	6,500	8,000
19002	Longevity	-	-	-	
21001	Medical insurance	-	-	1-	-
22000	FICA/Medicare	=	-	8 .5	-
To	otal Personnel Expenditures	87,739	96,798	104,000	108,500
	Contractual Services				50. SHINKS (SHINGS 11)
	Service contracts	553	480	1,000	1,000
	Office equip repair & maint Licensing software	1,218	1,095	1,500	1,500
	2	15,999	15,665	20,500	20,500
	Conferences, meetings, dues	173	173	500	1,000
	Data processing supplies Telecommunications	3,672	818	6,000	6,250
	Computer network maintenance	1,886	2,512	2,500	3,500
	otal Contractual Services	30,652 54,153	34,480	40,000	40,000
10	otal Contractual Scivices	34,133	55,223	72,000	73,750
	Repairs				
44003	Equipment repair/rental	<u> -</u> n	_	: -	_
	otal Repairs				_
	Utilities				
	Gas & diesel fuel	1,132	1,765	1,600	2,035
To	otal Utilities	1,132	1,765	1,600	2,035
	Commodities				
61000	Office supplies		-		
	Uniforms	450	441	450	450
	Equipment supplies	904	-	450	450
	otal Commodities	1,354	441	450	450
					430
Pa	Equipment				
73000	Equipment purchases	<u> </u>	621	2,000	2,000
To	otal Equipment	-	621	2,000	2,000
				-	,
* 	Miscellaneous				
	Miscellaneous		-		-
To	otal Miscellaneous Expenditures	-		4	-
01-017 To	otal Technology Department	\$ 144,378	\$ 154,848	\$ 180,050	\$ 186,735

Percentage increase/(decrease) _____3.71%

Department Name:	Fire Department	Department #:	01-020

The Fire Departments budget supports the three (3) volunteer Fire Companies, emergency medical services, including annual medical testing and inoculations for all required members, fire-police services, haz-mat response and a rapid response dive team. In addition, the Department serves as mutual aid responders with surrounding Towns, including the response to all water emergencies along the Connecticut River.

Goals & Objectives:

- 1. Continue to explore methods of recruiting and retaining firefighters.
- 2. Actively pursue grants to offset increased costs in providing a safe community for our residents.
- 3. Continue to provide new training in areas of Fire Suppression, Rescue Operations, Medical Certification and Hazardous Material Mitigation.
- 4. Complete land acquisition and develop plans for the construction of a new firehouse at Company #3.

Accomplishments:

- Continued to respond to our requests for service within 3-4 minutes from the time of dispatch.
- Received 2011-12 DEEP Forestry Grant for the Installation of a Dry Hydrant System along Route 66.
- Received 2011-12 DEEP Forestry Grant to assist in the development of our Forestry Unit.
- Developed and trained personnel in critical advance rescue techniques related to rope rescue, dive operations and Rapid Intervention Teams.
- Awarded the conveyance of land from DEEP for the planning and construction of a new firehouse on Great Hill Road.

- Personnel expenditures include 10% of the full-time salary of a secretary shared with the Police Department #01-023 and stipends paid to the Fire Chief's office including department clerks.
- Medical exams and supplies, Account 35001, increased by \$4,000 due to continued regulations regarding testing for the volunteers.

01 020		2009-2010 Actual	2010-2011 Actual	2011-2012 Revised	2012-2013 Adopted
01-020	Fire Departments	Expended	Expended	Budget	Budget
	Personnel Expenditures				
11001	Regular payroll	\$ 5,380	\$ 5,554	\$ 5,725	\$ 5,950
11002	Clerical payroll	1,698	1,564	2,250	2,250
11003	Part-time payroll	9,500	9,865	15,700	17,200
_	Watchmen	-	-	-	
21001	Medical insurance	->	-	=	<u> </u>
22000	FICA/Medicare	_	_	_	_
•	Total Personnel Expenditures	16,578	16,983	23,675	25,400
			- 		
20000	Contractual Services	11.060	01.407	15.000	10.000
30000	Training	11,968	21,427	17,000	19,000
31000	Service contracts	7,159	7,936	10,000	10,000
31008	Licensing software	1 645	-	2,500	2,750
32000	Conferences, meetings, dues	1,647	1,765	1,500	2,500
34000	Equipment testing	12,063	12,848	13,000	15,000
34001	Data processing supplies	943	805	2,000	2,000
35001	Medical exams & supplies	22,029	17,353	20,000	24,000
36004	Telecommunications		1,693	2,750	2,750
	Total Contractual Services	55,809	63,827	68,750	78,000
	Repairs				
44003	Equipment repair/rental	10,415	9,263	10,000	11,000
	Total Repairs	10,415	9,263	10,000	11,000
					22,000
	Utilities				
51001	Gas & diesel fuel	7,883	8,897	10,500	11,100
54000	Advertising & publications	125	447	-	-
57000	Firefighters banquet	3,750	4,655	7,000	6,500
Í	Total Utilities	11,758	13,999	17,500	17,600
	Commodities				
61000	Office supplies	_	_	15,000	
61001	Uniforms	2,803	2,065	1,600	2,000
61003	Equipment supplies	74,271	66,429	80,000	80,000
62001	Electricity	28,477	28,300	27,000	26,900
62002	Water & sewer	2,842	2,829	3,200	3,200
62004	Heating fuel	23,409	40,686	42,500	42,500
63001	Emergency food fund	943	1,979	1,500	1,750
67000	Small tools	589	356	500	500
	Total Commodities	133,334	142,644	156,300	156,850
					100,000
	Miscellaneous				
88002	Tax abatement program	-	9 - 9	-	-
88013	Protective operations	1,775	2,581		-
9	Total Miscellaneous Expenditures	1,775	2,581		-
01-020	Total Fire Departments	\$ 229,669	\$ 249,297	\$ 276,225	\$ 288,850

Percentage increase/(decrease) _____4.57%

Department Name:	Fire Marshal	Department #:	01-021

The Fire Marshal's Department has the responsibility of investigating fires of suspicious origin to determine probable cause. The Department also has the responsibility for reviewing construction plans and specifications for certain development projects, including Town and Board of Education projects.

Other responsibilities include the inspection of underground oil tanks, yearly inspection of oil delivery trucks, storage permits, blasting permits, open burning permits and overseeing the fireworks displays.

Goals & Objectives:

- 1. Inspect commercial & multi-family dwellings for compliance with the CT Fire Safety Code.
- 2. Apply for grants to update inspection software program.
- 3. Add State forms and content to website that will assist property owners.

Accomplishments:

 Received a \$500 grant from CT Fair Plan for a new digital camera that will assist in documentation of fire investigations.

Fiscal Notes:

Personnel expenditures cover part-time positions of Fire Marshal, Deputy Fire Marshal, and two Assistant Fire Marshals.

01-021 Fire Marshal	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
Personnel Expenditures				
11003 Part-time payroll	- \$ 27,544	\$ 30,705	\$ 35,000	\$ 36,150
22000 FICA/Medicare	-	-	-	-
Total Personnel Expenditures	27,544	30,705	35,000	36,150
Contractual Services				
32000 Conferences, meetings, dues	620	570	600	1,000
Total Contractual Services	620	570	600	1,000
Utilities				
51001 Gas & diesel fuel		558	250	635
55000 Fire prevention week	402	626	600	600
Total Utilities	481	1,184	850	1,235
Commodities	_			
61000 Office supplies	12	~	-	-
61001 Uniforms	894	485	500	500
61003 Equipment supplies	109	351	600	1,100
Total Commodities	1,003	836	1,100	1,600
01-021 Total Fire Marshal	\$ 29,648	\$ 33,295	\$ 37,550	\$ 39,985

Percentage increase/(decrease) 6.48%

Department Name:	Emergency Dispatch	_ Department #:	01-022
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The Emergency Dispatch Department is not a Town Department but rather an activity or portion of the budget used to detail the contractual obligation with the City of Middletown to provide emergency dispatch services.

Goals & Objectives:

To ensure emergency dispatch services are provided in the most cost effective manner.

Accomplishments:

Fiscal Notes:

> Budget includes the contractual obligation.

01-022 Emergency Dispatch	2009-2010	2010-2011	2011-2012	2012-2013
	Actual	Actual	Revised	Adopted
	Expended	Expended	Budget	Budget
Contractual Services 31000 Service contract Total Contractual Services	\$ 90,040	\$ 92,743	\$ 96,255	\$ 98,390
	90,040	92,743	96,255	98,390
01-022 Total Emergency Dispatch	\$ 90,040	\$ 92,743	\$ 96,255	\$ 98,390

Department Name:	Police Department	Department #:	01-023

The Police Department's purpose is to ensure the protection and safety of our Town residents. Our eleven (11) member department is charged with allowing the residents of Portland to have the highest quality of life and peace of mind with regard to public safety.

Goals & Objectives:

- 1. Protect our residents in a cost effective manner.
- 2. Maintain all records internally.
- 3. Make improvements to traffic enforcements as the budget allows.
- 4. Reduce the number of motor vehicle accidents with a more proactive approach including radar speed checks, sobriety checkpoints, and cell phone use violations.
- 5. Reduce the drug activity in the town.
- 6. Work to secure more grant funds.
- 7. Educate the general public on computer and internet safety.
- 8. Offer home security education to residents.
- 9. Establish neighborhood watch programs as requested.

Accomplishments:

- Responded to 4,257 calls during calendar year 2011, not including walk-in assistance.
- Trained a new canine, Jesse.
- Two Portland officers are in training for a regional SWAT with Middletown and East Hampton.
- Provide traffic security (private duty) for the State Department of Transportation's Arrigoni Bridge repair project. (June 2011 November 2012 (expected)).

- Personnel expenditures covers eleven (11) full-time officers, including one (1) Lieutenant, two (2) Sergeants, eight (8) Police Officers, and 90% of the full-time salary of a secretary shared with the Fire Department #01-020.
- Private Police duty, account #14014 is the cost of having officers working on special projects that require an officer's presence, such as construction activities or traffic control. This cost is offset by a revenue amount at account #00324.
- > Account 51001, Gas and Diesel Fuel, is up \$17,800 based on expected cost of gasoline for the year.

		2009-2010 Actual	2010-2011 Actual	2011-2012	2012-2013
01-023	Police Department	Expended	Expended	Revised Budget	Adopted Budget
01 025	1 once Department	Expended	Expended	Duaget	Duuget
	Personnel Expenditures				
11001	Regular payroll	\$ 697,342	\$ 721,705	\$ 754,000	\$ 785,000
11002	Clerical payroll	48,419	49,984	51,500	53,250
11003	Part-time payroll	917	274	1,000	1,000
13002	Overtime	79,912	76,147	85,000	90,000
14014	Private Police duty	111,029	200,367	115,000	180,000
-	Holiday payroll	-	_	-	_
19002	Longevity	-	12	-	-
21001	Medical insurance	-	-	(E)	_
22000	FICA/Medicare	-			_
	Total Personnel Expenditures	937,619	1,048,477_	1,006,500	1,109,250
	Contractual Services				
31000	Service contracts	10,557	12,015	14,000	14,000
31008	Licensing software	1000 - 100 A TO A	,	8,100	8,100
32000	Conferences, meetings, dues	3,208	2,200	3,550	3,550
34002	Cruiser computer support	11,000	11,000	13,000	13,000
36004	Telecommunications			,	-
36012	Examination services	-	72	1,000	3,500
	Total Contractual Services	24,765	25,215	39,650	42,150
	Repairs				
44003	Equipment repair/rental	2,012	2,000	3,000	3,000
	Total Repairs	2,012	2,000	3,000	3,000
	Utilities				
51001	Gas & diesel fuel	36,543	52,466	49,000	66,800
59002	Canine program	873	384	900	900
	Total Utilities	37,416	52,850	49,900	67,700
	C 114				
61000	Commodities Office supplies				
	Uniforms	18,660	14.251	19.500	10.500
61001 61003	Equipment supplies		14,251 5,259	18,500	18,500
62001	Electricity	5,270 16,208	15,635	6,500	6,500
62002	Water & sewer	679	687	17,250	14,885
62004	Heating fuel	1,811	3,320	1,000 6,000	1,000 5,000
02004	Total Commodities	42,628	39,152	49,250	45,885
	Total Commodities	72,020	39,132	49,230	43,863
	Equipment				
73000	Equipment purchases	-	23,530	-	-
	Total Equipment	-	23,530	-	-
	Miscellaneous				
88016	Miscellaneous	265	775	1,150	1,150
	Total Miscellaneous Expenditures	265	775	1,150	1,150
01-023	Total Police Department	\$ 1,044,705	\$ 1,191,999	\$ 1,149,450	\$ 1,269,135

Percentage increase/(decrease) ______10.41%

Department Name:	Emergency Management	Department #:	01-024
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The Emergency Management Department ensures the public's well being and safety during civil emergencies, such as storms, hurricanes, floods, natural disasters, or acts of terrorism. The department supports all public safety agencies within our town, manages sheltering operations as well as organizes and coordinates the Community Emergency Response Team (CERT).

Goals & Objectives:

- 1. Continue to recruit and train new volunteers.
- 2. Purchase portable remote lighting system to provide safe egress for the entrance, exit and parking areas at the Portland High School Shelter.
- 3. Aggressively pursue grant funds available to offset increased cost in providing a safe community for our residents.
- 4. Review and update the planning documents on an ongoing basis.

Accomplishments:

- Operated the Portland High School Shelter to assist more than 500 residents in the October 2011 Storm Alfred. Services included overnight sleeping arrangements, water, MRE's (Meals Ready to Eat), showers and cell phone charging.
- Recruited new volunteers for CERT.

- > Personnel expenditures cover the annual stipend cost of our Emergency Management Director.
- A portion of costs associated with this budget are offset by a grant from the State of CT.
- ➤ Account 63001, Emergency Food Fund, increased by \$1,000 for feeding workers at Emergency Shelter and possibly provide emergency food for participants.

01-024 Emergency Management	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
Personnel Expenditures				
14005 Emergency man stipend	\$ 4,495	\$ 4,125	\$ 5,650	\$ 5,650
22000 FICA/Medicare	-	**************************************		-
Total Personnel Expenditures	4,495	4,125	5,650	5,650
Contractual Services	_			
30000 Training	_			500
32000 Conferences, meetings, dues	75	50	250	250
34001 Data processing		·	500	
Total Contractual Services	75	50	750	750
Repairs	- ;			1
44003 Equipment repair/rental	319	480	1,000	1,500
Total Repairs	319	480	1,000	1,500
Utilities	_			
53001 Telephone	812		-	-
53003 Cell phones	-	1,220	1,300	1,300
57001 Emergency drill	228_		500	500
Total Utilities	1,040	1,220	1,800	1,800
Commodities				
61001 Uniforms	_	~~	500	500
61003 Equipment supplies	532	146	1,000	1,000
63001 Emergency food fund	-	_	-	1,000
Total Commodities	532	146	1,500	2,500
01-024 Total Emergency Management	\$ 6,461	\$ 6,021	\$ 10,700	\$ 12,200

Percentage increase/(decrease) 14.02%

Department Name:	Building Department	Department #:	01-02.
Department Name:	Buttaing Department	Department #:	<i>U1-</i> (

The Building Department is responsible for the administration and enforcement of the Connecticut State Building Code as adopted by the State Legislature. The responsibilities range from providing services to the general public relative to the mode, manner of construction or materials to be used in the construction or alteration of buildings or structures, receiving applications, issuing permits, conducting inspections, enforcing compliance, issuing certificates of use and occupancy and examining unsafe structures.

Goals & Objectives:

- 1. Place forms and applications on-line to smooth and expedite the application process.
- 2. Continue to ensure the health, safety, and welfare of the public as it relates to building occupants.
- 3. Implement a digital tracking system for permits (Access).

Accomplishments:

- The Building Official is accessible during Town Hall office hours, as well as on an emergency 24-hour basis.
- Permit forms are on the Town website along with information on various topics pertinent to seasonal changes.

- > Personnel expenditures cover one (1) full-time Building Official/Inland Wetlands Agent and a portion of the salary of the Department secretary shared with the Planning Department #01-040.
- The Building Official also serves as the Inland Wetland Enforcement Agent.

01-025	Building Department	2009-201 Actual Expende	Actual	2011-2012 Revised Budget	2012-2013 Adopted Budget
	Personnel Expenditures				
11001	Regular payroll	\$ 83,63	\$ \$ 85,370	\$ 88,000	\$ 79,000
11003	Part-time payroll			-	13,000
19002	Longevity			-	-
21001	Medical insurance		w: :=	-	-
22000	FICA/Medicare			-	-
J	Total Personnel Expenditures	83,63	85,370	88,000	92,000
	Contractual Services				
32000	Conferences, meetings, dues	3(06 750	1,750	1,750
]	Total Contractual Services	30	750	1,750	1,750
	Utilities				
51001	Gas & diesel fuel	89	92 1,323	1,260	1,500
]	Total Utilities	89	92 1,323	1,260	1,500
	Commodities				
54000	Advertising & publications		-	-	-1
61000	Office supplies		-	-	-
61003	Equipment supplies		297	1,000	500
]	Total Commodities			1,000	500
	Miscellaneous				
88016	State training fee				-
7	Total Miscellaneous Expenditures			<u> </u>	-
01-025	Γotal Building Department	\$ 84,83	\$ 87,740	\$ 92,010	\$ 95,750

Percentage increase/(decrease) _____4.06%

Department Name:	Public Works Director	Department #:	01-031

The Director's Office oversees the Public Works Department including the Highway Department, Vehicle Maintenance, Grounds Maintenance, Town Building Maintenance, and Snow Removal. The Director also oversees the Sewer, Water, Town Aid Road, and Resource Recovery Funds. This office works directly with the Town Engineer.

Goals & Objectives:

- 1. Provide general oversight and management of the Public Works Department and Water and Sewer Divisions.
- 2. Make paving improvements to the Portland Library and the Senior Center parking lots.
- 3. Paint the water tanks at the Reservoir.

Accomplishments:

- Completed Level A mapping for Glastonbury Turnpike well.
- Completed High Street Water Main and Water Storage Tanks projects.
- Implemented the Brownstone Avenue Extension Project Phase III.
- Completed the replacement of the Portland Library's roof.

Fiscal Notes:

Personnel expenditures include two (2) full-time employees; the Director and the Secretary to the Director, and 50% of the full-time salary of the Supervisor of Operations shared with the Resource Recovery Department #09-120.

01-031	Public Works Director	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
	Personnel Expenditures				
11001	Regular payroll	\$ 171,770	\$ 177,748	\$ 185,750	\$ 194,000
13002	Overtime	**	4,214	3,000	3,000
19002	Longevity	×-	-	-	-
21001	Medical insurance	-	-	_	-
22000	FICA/Medicare	-	_	-	-
	Total Personnel Expenditures	171,770	181,962	188,750	197,000
	Contractual Services				
31000	Service contracts	-	-	-	_
32000	Conferences, meetings, dues	70	184	250	250
36013	Hazardous waste	5,384	3,334	6,000	6,000
	Total Contractual Services	5,454	3,518	6,250	6,250
	Utilities				
51001	Gas & diesel fuel	1,457	2,227	2,450	3,000
	Total Utilities	1,457	2,227	2,450	3,000
	Commodities				
61000	Office supplies	-	:-	-	-
61001	Uniforms		200	200	200
	Total Commodities		200	200	200
	Capital Expenditures				
73000	Equipment purchases		75	350	350
	Total Capital Expenditures		75	350	350
01-031	Total Public Works Director	\$ 178,681	\$ 187,982	\$ 198,000	\$ 206,800

Percentage increase/(decrease) _____4.44%

Department Name: _	Highway Department	Department #:	01-032
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The Highway Department is responsible for maintaining approximately sixty-three (63) miles of road. Normal maintenance items include snow and ice removal (Department #01-038), pavement and curb repair, mowing, catch basin cleaning, crack and chip sealing, paving, tree trimming and removal, traffic sign placement, traffic signal repairs, Christmas tree pickup, leaf collection, brush pickup, street sweeping, line painting, and flag/banner changing. In addition, the Department performs general roadway construction projects including storm drain installations, guardrail improvements, and road reconstruction.

Goals & Objectives:

- 1. To ensure all Town roads are safe to travel.
- 2. Conduct the Traffic Sign Inspection/Removal and/or Replacement Program.
- 3. Continue crack sealing roads as weather permits.
- 4. Continue with Riverfront Park improvements.
- 5. Adjust sewer manholes to the correct pavement grades.
- 6. Replace guardrails that are in poor condition.
- 7. Continue with roadside shoulder improvements.
- 8. Continue town-owned tree trimming/removal and stump grinding.

Accomplishments:

- Conducted three (3) town wide brush pick-ups, 2 of which were due to major storms in 2011.
- Chip-sealed approximately five (5) miles of road.
- Improved drainage on Gloria Heights Road.
- Installed new guiderails on Old Marlborough Turnpike.
- Performed major re-grading at the Town sandpit located on Sage Hollow Road.
- Repairs made to erosion at the Portland High School Athletic Fields.
- Improvements made at the Riverfront Park.

- Personnel expenditures allow for nine (9) full-time employees.
- > Tree removal/replacement, Account #36003, has been increased by \$2,500 to accomplish additional tree stump grinding.
- ➤ Road materials, Account #65001 is increased by \$5,000 due to higher costs associated with these materials.
- ➤ Heating fuel, Account #62004, increased by \$6,000 based on projected fuel costs.

Personnel Expenditures	01-032 Highway Department	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
1001 Regular payroll S 482,764 \$496,457 \$513,000 \$530,150 \$13002 Overtime 8,437 8,387 9,250 9,250 9,250 19002 Longwity		1			
13002 Overtime 8,437 8,387 9,250 9,250 19002 Longevity					
19002 Longevity					\$ 530,150
21001 Medical insurance		8,437	8,387	9,250	9,250
Total Personnel Expenditures		~	12	井	
Total Personnel Expenditures		-		-	
Contractual Services		401.001		-	-
31000 Service contracts 6,693 5,546 5,000 6,500 32000 Conferences, meetings, dues 815 300 750 750 36001 Traffic signals 3,741 3,454 4,500 4,500 36003 Tree removal/replacement 10,990 15,000 15,000 17,500 36004 Telecommunications 600 600 36006 Line painting contract 6,088 6,549 7,000 7,000 36007 Storm water monitoring 2,897 1,542 2,000 3,250 36008 Waste services 714 500 500 Total Contractual Services 31,938 32,391 35,350 40,600 Repairs	Total Personnel Expenditures	491,201	504,844	522,250_	539,400
31000 Service contracts 6,693 5,546 5,000 6,500 32000 Conferences, meetings, dues 815 300 750 750 36001 Traffic signals 3,741 3,454 4,500 4,500 36003 Tree removal/replacement 10,990 15,000 15,000 17,500 36004 Telecommunications 600 600 36006 Line painting contract 6,088 6,549 7,000 7,000 36007 Storm water monitoring 2,897 1,542 2,000 3,250 36008 Waste services 714 500 500 Total Contractual Services 31,938 32,391 35,350 40,600 Repairs	Contractual Services				
32000 Conferences, meetings, dues 315 300 750 750 36001 Tarfife signals 3,741 3,454 4,500 4,500 36003 Tree removal/replacement 10,990 15,000 15,000 17,500 36004 Telecommunications 600 600 36006 Line painting contract 6,088 6,549 7,000 7,000 36007 Storm water monitoring 2,897 1,542 2,000 3,250 36008 Waste services 714 - 500 500 500 Total Contractual Services 31,938 32,391 35,350 40,600 44005 Storm drain cleaning 25,640 21,342 25,000 26,000 Total Repairs 31,351 23,108 32,000 34,500 34,500		6,693	5.546	5,000	6.500
36001 Traffic signals 3,741 3,454 4,500 4,500 36003 Tree removal/replacement 10,990 15,000 15,000 17,500 36004 Telecommunications - 600 60	32000 Conferences, meetings, dues				
15,000 15,000 15,000 17,500 36004 Telecommunications - - - 600	36001 Traffic signals	3,741	3,454	4,500	
Telecommunications	36003 Tree removal/replacement	10,990	15,000	15,000	
Storm water monitoring 2,897 1,542 2,000 3,250 36008 Waste services 714 - 500 500 Total Contractual Services 31,938 32,391 35,350 40,600 Repairs	36004 Telecommunications	-	-	600	
Total Contractual Services	36006 Line painting contract	6,088	6,549	7,000	7,000
Total Contractual Services 31,938 32,391 35,350 40,600		2,897	1,542	2,000	3,250
Repairs Sequence				500	500
44003 Equipment repair/rental 5,711 1,766 7,000 8,500 44005 Storm drain cleaning 25,640 21,342 25,000 26,000 Utilities 51001 Gas & diesel fuel 38,146 60,658 66,000 66,500 53001 Telephone 700 710 800 825 Total Utilities 38,846 61,368 66,800 67,325 Commodities 61001 Uniforms 4,089 4,274 4,050 4,050 61003 Equipment supplies 6,563 9,659 7,000 8,500 62001 Electricity 9,752 10,965 11,750 10,500 62002 Water & sewer 1,914 2,155 4,000 4,000 62001 Read materials 93,121 83,845 75,000 80,000 65001 Road materials 93,121 83,845 75,000 80,000 67000 Small tools 1,045 2,13	Total Contractual Services	31,938	32,391	35,350	40,600
44003 Equipment repair/rental 5,711 1,766 7,000 8,500 44005 Storm drain cleaning 25,640 21,342 25,000 26,000 Utilities 51001 Gas & diesel fuel 38,146 60,658 66,000 66,500 53001 Telephone 700 710 800 825 Total Utilities 38,846 61,368 66,800 67,325 Commodities 61001 Uniforms 4,089 4,274 4,050 4,050 61003 Equipment supplies 6,563 9,659 7,000 8,500 62001 Electricity 9,752 10,965 11,750 10,500 62002 Water & sewer 1,914 2,155 4,000 4,000 62001 Read materials 93,121 83,845 75,000 80,000 65001 Road materials 93,121 83,845 75,000 80,000 67000 Small tools 1,045 2,13	Donaire				
Storm drain cleaning 25,640 21,342 25,000 34,500 Total Repairs 31,351 23,108 32,000 34,500 Utilities			1.766	7,000	9 500
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01-032 Total Highway Department \$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	04 000 T + 1 W 1				Sec. Section of Contraction
	01-032 Total Highway Department	\$ 731,606	\$ 770,274	\$ 797,150	\$ 833,825

Department Name: Vehicle Maintenance De	partment #:	01-033
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The Vehicle Maintenance Department maintains and repairs approximately ninety (90) pieces of Town owned vehicles and equipment including cars, vans, pickup trucks, dump trucks, fire trucks, excavators, backhoes, bulldozers, and tractors. In addition, non-motorized equipment such as plows and sanders, in all totaling more than thirty (30) pieces, are maintained and repaired. This DOES NOT include small-motorized equipment such as pumps, compressors, compactors, chainsaws, and mowers. The majority of any repairs are performed in the Highway Garage.

Goals & Objectives:

1. Maintain all Town owned vehicles and equipment ensuring longer life and increased safety.

Accomplishments:

- Ongoing maintenance of vehicles has been accomplished.
- Purchased two new frontline dump trucks, two pickup trucks, snow plows, three cruisers, two SUV's and a large trailer.
- Major engine repairs made to the bulldozer.

- Personnel expenditures are comprised of the full-time salaries of one (1) mechanic and one (1) assistant mechanic.
- Increased account 44003, Equipment Repair/Rental, by \$5,000.

01-033	Vehicle Maintenance	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
	Personnel Expenditures				
11001	Regular payroll	\$ 108,276	\$ 112,757	\$ 118,000	\$ 123,250
13002	Overtime	2,316	505	2,500	2,500
19002	Longevity	-,	-	2,300	2,500
21001	Medical insurance	_	_	-	_
22000	FICA/Medicare	_	_	=	_
	Total Personnel Expenditures	110,592	113,262	120,500	125,750
	Contractual Services				
32000	Conferences, meetings, dues	140	100	300	300
	Total Contractual Services	140	100	300	300
	Repairs				
44003	Equipment repair/rental	87,887	123,394	106,000	110,000
	Total Repairs	87,887	123,394	106,000	110,000
	Utilities				
51001	Gas & diesel fuel	1,168	1,187	2,000	2,000
51003	Fuel additives	-	-,	500	
51004	Motor vehicle oil	4,653	4,870	5,000	5,500
	Total Utilities	5,821	6,057	7,500	7,500
	Commodities				
61001	Uniforms	220	775	900	900
61003	Equipment supplies	8,561	10,720	9,000	9,000
67000	Small tools	737	825	1,500	1,500
	Total Commodities	9,518	12,320	11,400	11,400
	Capital Expenditures				
73000	Equipment purchases	-	-	1,000	1,000
.9	Total Capital Expenditures	-		1,000	1,000
	Miscellaneous				
88016	Miscellaneous	30	778	600	800
0	Total Miscellaneous Expenditures	30	778	600	800
01-033	Total Vehicle Maintenance	\$ 213,988	\$ 255,911	\$ 247,300	\$ 256,750

Percentage increase/(decrease) 3.82%

Department Name:	Town Engineer	Department #:	01-034
		_	

The Town Engineer Department is the cost of contracting with a firm of professional engineers, as the Town does not have a full-time, on-site Engineer. The firm provides the Town with civil engineering services, subdivision and site plan inspections and review, development bonds, and erosion and sedimentation review. Work also includes preparing specifications and plans for road drainage work and parks and recreation engineering.

Goals & Objectives:

- 1. To provide excellent service at a minimal cost to residents.
- 2. Continue to meet once a week with the Public Works Director and Town Planner for on-going dialogue.

Accomplishments:

• Have provided on-going assistance with general town development and special grant projects.

Fiscal Notes:

No significant changes proposed for this department.

01-034	Town Engineer	009-2010 Actual xpended	A	10-2011 Actual pended	R	11-2012 Levised Budget	A	12-2013 dopted Budget
	Contractual Services							
38001	Residential plan review/inspect	\$ 1,251	\$	438	\$	1,000	\$	1,000
38002	Subdivision inspection/review	2,967		2,355		6,000		6,000
38003	Public Works engineering	12,661		1,434		2,500		2,500
38004	Site plan review	9,516		14,643		9,000		9,000
38005	Road drainage	5,719		572		2,500		2,500
38006	Mapping services	_		-		500		500
38007	General services	2,061		7,245		2,000		2,000
38008	Plan & Zoning/Inland Wetlands	1,672		1,315		1,000		1,000
38009	Erosion/sedimentation review	741		1,268		1,000		1,000
38010	Miscellaneous	_		-		500		500
38011	Public safety engineering	1,126		-		500		500
7	Total Contractual Services	37,714		29,270		26,500		26,500
01-034	Total Town Engineer	\$ 37,714	\$	29,270	\$	26,500	\$	26,500

Percentage increase/(decrease) ______0.00%

Department Name:Street Lighting Departmen	<i>t</i> #:	01-035
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The Street Lighting Department maintains lighting for all Town streets and installs new streetlights as needed with the approval of the Board of Selectmen.

Goals & Objectives:

To ensure all streetlights are in working condition.

Accomplishments:

Fiscal Notes:

> Town expects to have cost savings based on an updated contract at a blended lower rate.

01-035 Street Lighting	2009-2010	2010-2011	2011-2012	2012-2013
	Actual	Actual	Revised	Adopted
	Expended	Expended	Budget	Budget
Commodities 62001 Electricity Total Commodities	\$ 112,047	\$ 114,473	\$ 121,000	\$ 109,000
	112,047	114,473	121,000	109,000
01-035 Total Street Lighting	\$ 112,047	\$ 114,473	\$ 121,000	\$ 109,000

Department Name:	Grounds Maintenance	Department #:	01-036

The Grounds Maintenance Department, in a cooperative partnership with the Board of Education (BOE), maintains Town owned parks and play areas. Duties include landscaping, mowing of approximately ninety (90) acres of lawn and athletic fields, as well as daily field preparation for over 380 sporting events.

Goals & Objectives:

- 1. To maintain all Town and BOE properties.
- 2. Keep all sports fields in playing condition.
- 3. Continue with the organic lawn care program.

Accomplishments:

- Successfully maintained Town and BOE properties landscaping approximately 90 acres of lawns and athletic fields.
- Removed excessive landscaping elements in order to streamline maintenance of BOE and town facilities.

Fiscal Notes:

➤ Personnel expenditures include the full-time salaries of three (3) employees plus approximately 10% of the full-time Grounds Maintenance Supervisor's salary, shared with the BOE. Summer help has been funded in the budget for \$10,000.

01-036	Grounds Maintenance	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
	Personnel Expenditures				
11001	Regular payroll	\$ 148,297	\$ 154,994	\$ 161,000	\$ 168,000
11003	Part-time payroll	-	-	-	10,000
13002	Overtime	7,871	16,798	9,000	9,000
19002	Longevity	_	-	-	-
21001	Medical insurance	-	-	<u></u>	_
22000	FICA/Medicare	_	-	<u>-</u>	_
	Total Personnel Expenditures	156,168	171,792	170,000	187,000
	Contractual Services				
36002	General contract work	4,275	7,660	7,000	7,000
36008	Waste services	215	_	600	600
	Total Contractual Services	4,490	7,660	7,600	7,600
	Repairs				
44003	Equipment repair/rental	4,963	6,594	6,000	6,000
	Total Repairs	4,963	6,594	6,000	6,000
	Utilities				
51001	Gas & diesel fuel	10,681	15,485	16,000	16,000
	Total Utilities	10,681	15,485	16,000	16,000
			3		
	Commodities				
61001	Uniforms	1,325	1,317	1,350	1,350
61003	Equipment supplies	3,470	3,143	4,000	5,000
61004	Ground supplies	20,573	15,140	22,000	22,000
67000	Small tools			2,000	2,000
	Total Commodities	25,368	19,600	29,350	30,350
	Capital Expenditures				
73000	Equipment purchases	1,109		2,000	2,500
	Total Capital Expenditures	1,109	_	2,000	2,500
	Miscellaneous				
88016	Miscellaneous	: 	_	500	500
	Total Miscellaneous Expenditures	-	_	500	500
01-036	Total Grounds Maintenance	\$ 202,779	\$ 221,131	\$ 231,450	\$ 249,950
			Percentage in	crease/(decrease)	7.99%

Department Name: __Town Buildings Maintenance __Department #: 01-037

Mission & Purpose:

The Town Buildings Maintenance Department is responsible for cleaning, repairing, and maintaining all Town Buildings, excluding the BOE. In addition to cleaning, duties include the transfer of materials to the recycling center.

Goals & Objectives:

1. To maintain all Town owned buildings in peak working order to provide a safe working environment for Town staff and residents.

Accomplishments:

- Completed the Portland Library Roof Replacement Project.
- Managed the installation of new floors at the Senior Center's bathrooms and kitchen.
- Painted the Senior Center bathrooms.
- Painted the office areas at the Highway Garage.

- Personnel expenditures include the full-time salaries of three (3) employees.
- Account 62001, Electricity, is lower based on expected savings due to lower rates (\$4,750).
- Account 53003, Cell Phones, decrease in cell phones of \$1,500 due to account restructuring and reallocation of the First Selectman's account to Emergency Management.
- Account 68000, Custodial Supplies, decreased by \$2,000.

01-037	Town Buildings Maintenance	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
	Personnel Expenditures				
11001	Regular payroll	\$ 147,185	\$ 152,689	\$ 161,250	\$ 163,500
11001	Part-time payroll	Φ 147,105	\$ 132,009	\$ 101,230	\$ 163,500
13002	Overtime	6,265	7,412	6,000	7,000
19002	Longevity	-	7,412	0,000	7,000
21001	Medical insurance	2	_	_	
22000	FICA/Medicare		_	_	_
	Total Personnel Expenditures	153,450	160,101	167,250	170,500
					170,000
n	Contractual Services				
31000	Service contracts	13,190	27,721	25,000	25,000
36008	Waste services			175	175
	Total Contractual Services	13,190	27,721	25,175	25,175
11002	Repairs	0.122	5.406	7 500	
44003	Equipment repair/rental	8,132	5,406	7,500	7,500
	Total Repairs	8,132	5,406	7,500	7,500
	Utilities				
51001	Gas & diesel fuel	2,470	2,854	2,750	3,575
53001	Telephone	42,986	45,457	47,000	49,800
53002	Pagers	-	-	.=	_
53003	Cell phones	4,164	3,787	7,000	5,500
	Total Utilities	49,620	52,098	56,750	58,875
		3 4	2)		
	Commodities				
61001	Uniforms	828	986	1,350	1,350
61003	Equipment supplies	1,238	1,515	1,750	1,750
61004	Ground supplies		1.	(=	-
61006	Building supplies	5,131	6,946	5,000	6,000
62001	Electricity	38,588	38,115	41,000	36,250
62002	Water & sewer	1,014	1,153	1,750	1,750
62004	Heating fuel	3,528	4,729	5,500	5,500
67000	Small tools	633	531	750	750
68000	Custodial supplies	11,081	10,717	14,000	12,000
	Total Commodities	62,041	64,692	71,100	65,350
	Capital Expenditures				
	Capital/ADA compliance			~-	
	Total Capital Expenditures			°-	
				100 M	
01-037	Total Town Buildings Maintenance	\$ 286,433	\$ 310,018	\$ 327,775	\$ 327,400

Percentage increase/(decrease) ______-0.11%

Department Name:	Snow Removal	Department #:	01-038

The Snow Removal Department ensures public safety by plowing, sanding, and salting approximately sixty-three (63) miles of Town roads, clearing sidewalks and all Town owned parking lots.

Goals & Objectives:

- 1. Maintain all town-owned roadways in safe condition during winter weather conditions.
- 2. Continue training on snowplow safety.

Accomplishments:

- Department was created for budgeting purposes only in 2008 as a way to better track expenditures.
- All departments made a major effort in recent winters to keep roads and facilities safe.

Fiscal Notes:

- > Climate plays a major role as to whether or not this budget is spent.
- In Fiscal Year 2012 the winter was very mild, post the October storm. Anticipated excess salt at the end of Fiscal Year 2012 will be used in Fiscal Year 2013.
- Road materials are lowered by \$10,000 in this budget.

01-038 Snow Removal	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
Personnel Expenditures				
13002 Overtime	\$ 36,379	\$ 72,689	\$ 46,500	\$ 46,500
Total Personnel Expenditures	36,379	72,689	46,500	46,500
Commodities	_			
65001 Road materials	53,297	52,625	55,000	45,000
Total Commodities	53,297	52,625	55,000	45,000
01-038 Total Snow Removal	\$ 89,676	\$ 125,314	\$ 101,500	\$ 91,500

Percentage increase/(decrease) _____-9.85%

Department Name:	Planning Department	Department #:	01-040
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The Planning and Land Use Administrator provides assistance to the Planning and Zoning Commission, Zoning Board of Appeals, Economic Development Commission, Conservation Commission, Brownstone Quorum, the First Selectwoman, Superintendent of Schools and other Town departments.

Goals & Objectives:

- 1. Assist in the implementation of the grant-funded design project for the Goodrich Recreational Complex.
- 2. Collaborate with the CT DEEP and Northeast Utilities to establish the Airline Trail in Portland.
- 3. Partner with the EDC to support Main Street businesses to continue to create a more vibrant, walkable and economically successful Village District.
- 4. Assist developers with projects.
- 5. Assist the Board of Selectmen with property maintenance of abandoned properties, specifically commercial properties.

Accomplishments:

- Assisted the Planning and Zoning Commission with applications.
- Completion of the Main Street Streetscape project, a grant-funded enhancement project which was initiated by the Planning Department and created an improved visual gateway to the community.
- Assisted in the planning and implementation of the grant-funded third phase of the Brownstone Avenue Extension project that included the building of a pavilion with a view of the Connecticut River.
- Collaborated with the Public Works Director and Parks & Recreation Director to submit a STEAP grant application for a proposed recreational complex on the municipally owned Goodrich property. The Town was awarded the total amount requested of \$230,000 by the State of Connecticut.

Fiscal Notes:

Personnel expenditures include the full-time salary of the Town Planning and Land Use Administrator and a portion of the salary of the Department secretary shared with the Building Department #01-025.

01-040	Planning Department	2009-2010 Actual Expended		1	2010-2011 Actual Expended		11-2012 Revised Budget	A	012-2013 Adopted Budget
	Personnel Expenditures								
11001	Regular payroll	\$	87,275	\$	92,077	\$	95,500	\$	77,500
11003	Part-time payroll								13,000
19002	Longevity						-	100	-
21001	Medical insurance		-		_		-		-
22000	FICA/Medicare		-		=		_		=
j.	Total Personnel Expenditures		87,275		92,077		95,500		90,500
	Contractual Services								
31002	Plan consultant		600		2,900		6,000		6,000
32000	Conferences, meetings, dues		595		1,085		1,500		1,500
a	Total Contractual Services		1,195	_	3,985		7,500		7,500
	Commodities								
54000	Advertising & publications		-		-		1-		-
61000	Office supplies	8		_					_
â	Total Commodities		-		_		-		_
01-040	Total Planning Department		88,470	\$	96,062	\$	103,000	\$	98,000

Percentage increase/(decrease) _____-4.85%

Department Name: Zoning Enforcement Department Department #: 01-041

Mission & Purpose:

The Zoning Enforcement Officer (ZEO) receives, investigates, and resolves complaints relative to violations of the Town of Portland Zoning Regulations that are adopted by the Planning and Zoning Commission. This position also proactively monitors compliance relative to PZC and ZBA approvals and provides staff assistance to the Zoning Board of Appeals. The ZEO provides initial investigation and assistance to the Police Dept. for the enforcement of the Abandoned and Inoperable Vehicles Ordinance. The part-time position was filled in September 2011 after being vacant since July 2009.

Goals and Objectives:

- 1. Investigate zoning complaints and initiate enforcement as appropriate.
- 2. Attend Zoning Board of Appeals meeting and offer assistance with matters relative to variance requests and motor vehicle dealer/repairer licensing applications.
- 3. Assist the Land Use Administrator with providing information to the public relative to zoning permit requirements and issuing zoning permits.
- 4. Obtain certification by the Connecticut Association of Zoning Enforcement Officials (CAZEO) as a Zoning Enforcement Officer (ZEO).

Accomplishments:

- Participated in CAZEO classes and passed the requisite initial examination.
- Drafted process and procedure guidelines that create uniform responses to zoning issues.
- Collaborated with the multiple Town departments and the Chatham Health District to address issues relative to zoning violations and then resolved many without the need for legal or court involvement.
- Assisted the Zoning Board of Appeals by providing relevant testimony and procedural guidance for the applications being considered by them.

Fiscal Notes:

• Part-time hours of this position are increased from ten to fifteen hours per week.

01-041	Zoning Enforce Department	2009-2010 Actual Expended		2010-2011 Actual Expended		2011-2012 Revised Budget		A	12-2013 dopted Budget
	Personnel Expenditures								
11001	Regular payroll	\$	-	\$	-	\$	12,000	\$	17,000
19002	Longevity				-		-		-
21001	Medical insurance		-		-		-		-
22000	FICA/Medicare		-		-		-		-8
	Total Personnel Expenditures		=,		-		12,000		17,000
	Contractual Services								
32000	Conferences, meetings, dues		-		-		350		950
	Total Contractual Services		-	-	-		350		950
	Utilities								
51001	Gas & diesel fuel		-		-		200		200
	Total Utilities				-		200		200
	Commodities								
61003	Equipment supplies		_		_		-		-
	Total Commodities	1	-		-				-
01-041	Total Zoning Enforce Department	\$		\$	_	\$	12,550	\$	18,150

Percentage increase/(decrease) ____44.62%

The Planning & Zoning Commission (P&Z) is responsible for ensuring compliance with zoning and subdivision regulations. The Commission also has the responsibility for land use planning and for development and adoption of the Plan of Conservation and Development. The Commission prepares revisions to the subdivision and zoning regulations when necessary. The Commission members are also appointed as the Town's Aquifer Protection Agency. The Planning and Land Use Administrator and Town Engineer provide staff assistance to the Commission. The five person and three alternate board meets at least twice a month.

Goals & Objectives:

- 1. Revise text in zoning regulations as needed.
- 2. Work with the Economic Development Commission to encourage the highest and best use of properties located in commercial and industrial areas.
- 3. To initiate the review and permitting of regulated activities and uses in the designated Aquifer Protection Areas.

Accomplishments:

- Adopted Level-A Aquifer Protection Areas on the zoning map.
- Reviewed and approved commercial, industrial and subdivision development proposals.
- Met bi-monthly to discuss the Plan of Conservation and Development (POCD), specifically "Grow Smart Economically".

Fiscal Notes:

No significant changes is in the proposed budget this year.

01-042	Plan & Zoning Commission	2009-2010 Actual Expended		2010-2011 Actual Expended		2011-2012 Revised Budget		A	12-2013 dopted Budget
	Personnel Expenditures								
14001	Board clerk	\$	2,091	\$	1,892	\$	3,000	\$	3,000
22000	FICA/Medicare	4	-,001	Ψ	-	Ψ	-	Ψ.	-
	Total Personnel Expenditures		2,091		1,892		3,000		3,000
	Contractual Services								
31002	Plan consultant				_		-		-
31004	Court transcriptions		_		· -		1,000		1,000
32000	Conferences, meetings, dues		90		90		300		300
-	Outside services		_				-		-
	Total Contractual Services		90		90		1,300		1,300
			<u> </u>				- 10 - 100 -		
7	Miscellaneous								
86015	Midstate Regional Plan Agency		6,294		6,304		6,321		6,500
86016	CT River Assembly		500	20-	500		500		500
	Total Miscellaneous		6,794		6,804		6,821		7,000
01-042	Total Plan & Zoning Commission	\$	8,975	\$	8,786	\$	11,121	\$	11,300

Percentage increase/(decrease) _____1.61%

Department Name:Zoning Board of Appeals Departmen	it #:	01-043
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The Zoning Board of Appeals (ZBA) is charged with decision making relative to requests for variances from the requirements of the Zoning Regulations and appeals of Zoning Enforcement Officer orders. The Board is also responsible for approving the location of gas stations and auto repair/sales dealerships. The five member board is scheduled to meet monthly. The Planning Department will provide assistance to the Board.

Goals & Objectives:

To perform the duties required by the Connecticut General Statutes.

Accomplishments:

• Reviewed and considered applications in accordance with statutory duties

Fiscal Notes:

> No change is proposed to this year's budget.

01-043	Zoning Board of Appeals	2009-2010 Actual Expended		2010-2011 Actual Expended		2011-2012 Revised Budget		A	12-2013 dopted Budget
	Personnel Expenditures								
14001	Board clerk	\$	400	\$	470	\$	600	\$	600
22000	FICA/Medicare		-		-		-		-
	Total Personnel Expenditures		400		470	della della	600		600
	Contractual Services								
31004	Court transcriptions		-		-		1,000		1,000
32000	Conferences, meetings, dues		120		90		300		300
-77	Outside services		-		=		-		
	Total Contractual Services		120		90		1,300		1,300
01-043	Total Zoning Board of Appeals	\$	520	\$	560	\$	1,900	\$	1,900

Percentage increase/(decrease) ______0.00%

Department Name: __Inland Wetlands Commission __Department #: __01-044

Mission & Purpose:

The five (5) member and two (2) alternate Inland Wetlands Commission (IWC) is charged with protecting the Towns inland wetlands and watercourses. The IWC meets monthly and is appointed by the BOS. The IWC has the power to review subdivisions and other development projects that may affect wetlands.

Goals & Objectives:

Review and revise the IWC fee schedule.

Accomplishments:

- Revised the Inland-Wetland Regulations to conform to the updated Connecticut model regulations.
- Sponsored several public awareness seminars.

Fiscal Notes:

No change is proposed to this year's budget.

01-044	Inland Wetlands Commission	2009-2010 Actual Expended		2010-2011 Actual Expended		2011-2012 Revised Budget		A	12-2013 dopted Sudget
	Personnel Expenditures								
14001	Board clerk	\$	479	\$	311	\$	1,500	\$	1,500
. .	Enforcement officer	10 7 5	-	•	-	Ψ.	-		-
22000	FICA/Medicare		_		-		_		_
	Total Personnel Expenditures		479		311		1,500		1,500
32000	Conferences, meetings, dues		155		90		350		350
	Total Contractual Services		155		90	9	350		350
86001	Miscellaneous CT Coastal Conservation Dist		1,824		1,824		1,824		1,824
	Total Miscellaneous		1,824	-	1,824	-	1,824		1,824
	Total Inland Wetlands Commission	\$	2,458	\$	2,225	\$	3,674	\$	3,674

Percentage increase/(decrease) ______0.00%

Department Name:	Conservation Commission	Department #:	01-045

The Conservation Commission duties include reviewing and commenting on subdivision and earth removal applications that may be pending before the Planning & Zoning Commission and/or Inland Wetlands Commission. The Commission develops and maintains an inventory of open space property and educates the public on various conservation and environmental issues. The Planning and Land Use Administrator provides assistance to the five member Commission.

Goals & Objectives:

- 1. Obtain State approval to construct a walking trail along the rim of the Portland Reservoir.
- 2. Review and comment on land use applications.
- 3. Focus on action items listed in Chapter 3 of the POCD related to protecting community resources.

Accomplishments:

 Reviewed and commented on land use development applications where conservation easements were accomplished.

Fiscal Notes:

No change is proposed to this year's budget.

01-045	Conservation Commission	2009-2010 Actual Expended		2010-2011 Actual Expended		2011-2012 Revised Budget		Ad	2-2013 opted idget
	Personnel Expenditures								
14001	Board clerk	\$	48	\$	94	\$	600	\$	600
22000	FICA/Medicare		<u>-</u> y				_		-
,	Total Personnel Expenditures		48		94		600		600
32000	Conferences, meetings, dues Total Contractual Services	·	75 75		1 -		250 250		250 250
86002	Miscellaneous Reservoir Trail Project Total Miscellaneous				<u>-</u>		<u> </u>		-
01-045	Total Conservation Commission	\$	123	\$	94	\$	850	\$	850

Percentage increase/(decrease) ______0.00%

Department Name: __Economic Development Comm Department #: 01-046

Mission & Purpose:

The Economic Development Commission, consisting of five members, meets monthly to study conditions affecting Portland businesses and discuss commercial proposals that may be heard by the Planning and Zoning Commission. Their activities include promoting new businesses and creating a positive economic environment. They have implemented a recognition program that supports this goal. The EDC's Consultant Staff works closely with the Planning and Land Use Administrator to determine appropriate and permissible locations for new economic ventures and assists owners of commercial/industrial space to attract tenants that will provide them long-term benefits.

Goals and Objectives:

- 1. Promote the business and recreational opportunities available within the Town of Portland.
- 2. Support existing commercial and industrial businesses, continue business recruitment of target providers of goods and services currently unavailable in the community, and continue collaborative marketing of vacant commercial and industrial properties.
- 3. Provide free quarterly seminars for Portland business owners and residents covering business development and capitalization, interpretation of government regulation, and social media and web based marketing trends.
- 4. Review and comment on commercial and industrial applications and any proposed text amendments that may influence local business or commerce.

Accomplishments:

- Maintained the publication of the Portland Business Journal and continued the successful business recognition program.
- Established and maintained the Portland Connecticut Marketplace page on Facebook.
- Maintained a catalog of available commercial and industrial properties.
- Targeted vacant spaces that appeared to have "stagnated" in the current market and initiated collaborative efforts with owners to reignite interest.
- Assisted in the establishment of new businesses and business transfers, from the initial space acquisition through the permitting process, including the securing of appropriate financing.
- Reviewed and commented on land use development applications and text amendments before the Planning and Zoning Commission.

Fiscal Notes:

The proposed budget for this board remains unchanged.

01-046 Economic	Dev Commission	2009-2010 Actual Expended		2010-2011 Actual Expended		2011-2012 Revised Budget		A	12-2013 dopted Budget
Personnel 1	Expenditures								
14001 Board cler	k	\$	507	\$	237	\$	750	\$	750
22000 FICA/Med	licare		-		-		-		-
Total Person	nel Expenditures		507		237		750		750
Contract	ıal Services								
31005 Grants con	sultant contract		19,800		18,090	5	22,000		22,000
32000 Conference	es, meetings, dues		74		-		150		150
Total Contra	ctual Services	7	19,874		18,090		22,150		22,150
	lities								
59001 Marketing			2,409		3,786		3,600		3,600
Total Utilitie	es		2,409		3,786		3,600		3,600
01-046 Total Econo	omic Dev Commission	\$	22,790	\$	22,113	\$:	26,500	\$	26,500

Percentage increase/(decrease) _____0.00%

Department Name: Capital Expenditure Comm Depa	artment #: 01-04	17
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The five (5) member Capital Expenditure Commission has the responsibility for preparing the five-year capital improvement plan detailed in Department #08-141. The Commission is appointed by the BOS and reviews departmental requests for submission to the First Selectwoman. The full BOS then approves a one-year funding program.

Goals & Objectives:

To ensure the Towns capital infrastructure is maintained and in good working order.

Accomplishments:

Assisted in the Lease-Purchase of Library roof and multiple types of equipment.

Fiscal Notes:

No change is proposed to this year's budget.

01-047	Capital Expend Commission	2009- Act Expe	ual	A	0-2011 ctual ended	Re	1-2012 evised udget	Ad	2-2013 opted idget
	Personnel Expenditures								
14001	Board clerk	\$	-	\$	114	\$	500	\$	500
22000	FICA/Medicare		-		-		_		-
,	Total Personnel Expenditures				114		500		500
						10)			
01-047	Total Capital Expend Commission	\$		\$	114	\$	500	\$	500

Percentage increase/(decrease) ______0.00%

Department Name:	Health Department	Department #:	01-051
		_	

The Chatham Health District serves the towns of East Haddam, East Hampton, Haddam, Hebron, Marlborough and Portland.

Goals & Objectives:

- 1. Issue permits for onsite subsurface sewage disposal systems, permits for public or private water supply wells, compliance inspections of food service establishments, rental housing, daycare facilities, and schools.
- 2. Provide a recreational bathing water quality monitoring program.
- 3. Provide community nursing services by contractual arrangement with Middlesex Hospital Homecare. Services include maternal and infant care upon referral, physical exam and immunization for children up to age five through the well child clinic.
- 4. Provide screenings for hypertension and elevated blood lead level, annual flu clinic, in-home nurse visitation, and other skilled nursing services by referral.
- 5. Provide follow-up for communicable disease reports. Investigations of food-borne illness are undertaken to identify potential sources of contamination at food service establishments.
- 6. Monitor community health status.
- 7. Provide a variety of Health Education/ Wellness Programs.
- 8. Offer Qualified Food Service Operator training courses.
- 9. Provide nutrition education courses for weight management.

Accomplishments:

- Permits issued for septic systems, water supply wells, soil testing, B-100a and Engineering Plan Reviews and Food Service Establishments.
- Inspections are completed for day care centers, campgrounds, housing code enforcement, lead paint, public health complaints, food service establishments and temporary food service events.
- A variety of health promotion programs were offered to all residents.

Fiscal Notes:

This budget is based on a per capita rate.

01-051	Health Department	2009-20 Actua Expend	al	Ac	-2011 tual ended	Rev	-2012 vised dget	A	12-2013 dopted Budget
	Contractual Services	_							
-	CT Visiting Nurses Assoc	\$	-	\$	-3	\$	_	\$	-
36009	Chatham Health District	76,2	296	7	6,408	7	9,010		78,557
•	Total Contractual Services	76,2	296	7	6,408	7	9,010		78,557
01-051	Total Health Department	\$ 76,2	296	\$ 7	6,408	\$ 7	9,010	\$	78,557

Percentage increase/(decrease) _____-0.57%

Department Name:Environmental Health Department	nt #:	01-032
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The Environmental Health Department shows the Town administrative cost of the duties of the Sanitarian. The Sanitarian duties were absorbed by the Chatham Health District when the Town joined the District. The Town's Director became an employee of the District but continues to provide services in the areas of sewage system site testing, including deep site testing, deep test pits, and perc test for subdivisions and building lots.

Goals & Objectives:

Accomplishments:

Fiscal Notes:

This department is not funded in this year's budget.

01-052	Environmental Health	A	09-2010 Actual pended	Ac	-2011 tual ended	Rev	-2012 vised dget	2012- Adoj Bud	pted
	Personnel Expenditures								
11001	Regular payroll	\$	2,620	\$		\$	-	\$	-
19002	Longevity		=				=		-
22000	FICA/Medicare		-		-9		_		
ti.	Total Personnel Expenditures	N	2,620		-				-
01-052	Total Environmental Health	\$	2,620	\$	-	\$		\$	-

Percentage increase/(decrease) _____0.00%

Department Name:	Social Services	Department #:	01-053
	200111120111000	Puritive in	01 000

The Social Services Department is not a Town Department but rather an activity or portion of the budget used to detail which agencies receive Town of Portland funding contributions. These agencies provide services that the Town of Portland government does not.

Goals & Objectives:

To provide Town residents from all areas of Portland and other local area Towns with the opportunity to have services provided as needed.

Accomplishments:

• Provided funds to various organizations to assist the citizens of the Town of Portland.

Fiscal Notes:

Added contributions of \$500 each to the Portland Fair, Portland Fireworks and the Portland Historical Society (to help offset the cost of a storage facility for Town historical documents).

01-053	Social Services	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
	Miscellaneous				
86007	MCSAAC	\$ 500	\$ 500	\$ 500	\$ 500
86008	Community Health Center	500	500	500	500
86009	Community Renewal Team	500	500	500	500
86010	Regional Mental Health Board	505	505	505	505
86011	Rushford Center	- ×	×-	_	-
86013	Red Cross Dial-a-Ride	27,717	27,717	29,500	29,500
86014	Rural Transit Program	10,677	10,677	11,000	11,000
86017	Sexual Assault Crisis Center	-	8 -	· -	-
86019	Family Access		500	-	-
86029	Brownstone Quorum	500	500	500	500
87004	Emergency Shelter	247	739	3,000	3,000
87005	Clinical social worker	_	-		-
87006	Connection Emergency Shelter	2,000	2,000	2,000	2,000
88001	Program services	_	-	-	-
88005	Memorial Day parade	4,676	4,489	5,000	5,000
88007	Veteran's activities	3,317	2,489	4,500	4,500
88008	Quarry project	-	=	-	-
88009	Brownstone Quorum Arch Fund	-	-	-	-
-	Portland Fireworks	-	-	-	500
Œ	Portland Historical Society	5	-	-	500
88020	Portland Fair			-	500
,	Total Miscellaneous	51,139	51,116	57,505	59,005
01-053	Total Social Services	\$ 51,139	\$ 51,116	\$ 57,505	\$ 59,005

Percentage increase/(decrease) 2.61%

Department Name:	Senior Citizen Center	Department #:	01-054

The Senior Citizens Center provides programming, information, referrals and services to adults, fifty years or older. Services include education, health services, social, recreational and cultural opportunities.

Goals & Objectives:

- 1. Complete the work on the accreditation process: anticipated by September 2012.
- 2. Establish more evening programs and office hours to accommodate working seniors.
- 3. Install satellite or cable television in the Senior Center.

Accomplishments:

- Published frequent Senior News items on The Courant's ITowns website.
- Provided frequent e-mail and Facebook updates to seniors.
- Published the Senior Newsletter each month via e-mail and hard copy.
- Continued monthly men's breakfasts. Guests included State Rep. Christie Carpino, First Selectwoman Susan Bransfield, Economic Development Coordinator Mary Dickerson, Building Official Lincoln White, Town Planner Deanna Rhodes, among others.
- Developed adult aqua program with the Middlesex YMCA.
- More than 1200 members of outside groups used the Senior Center Building during 2011.
- Provided day trips at low cost options.
- Conducted outreach and volunteer activities at Chatham Court, Quarry Heights and Greystone Retirement Home.
- Home visits, frequent phone contact and referrals were made by the staff on an on-going basis.
- Average daytime attendance is 45 people.
- Continued our award –winning ArtVan Program and Camp Waverly.

Fiscal Notes:

Personnel expenditures cover one (1) full-time Director and 50% of the full-time salary of the Assistant, shared with the Parks & Recreation Department #12-130.



01-054 Senio	r Citizen Center	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
Person	nel Expenditures				
	ar payroll	\$ 44,251	\$ 46,033	\$ 47,000	\$ 48,525
	me payroll	17,554	18,169	19,000	19,650
19002 Longe		-	-	-	- 17,030
	eal insurance	_	_	_	
22000 FICA	Medicare Medicare		_	_	
	ersonnel Expenditures	61,805	64,202	66,000	68,175
_		1			
	ractual Services				
	ee contracts	5,127	5,333	6,000	6,250
	ctor fees	4,240	3,240	4,250	3,000
	rences, meetings, dues	355	120	375	900
	ommunications				600
I otal Co	ontractual Services	9,722	8,693	10,625	10,750
C	ommodities				
61000 Office	supplies	=	-1	-	_
62001 Electr	(Table 1997)	9,649	10,066	12,500	9,600
62002 Water	& sewer	680	659	700	625
62004 Heatin	ng fuel	4,451	8,039	8,000	8,500
Total Co	ommodities	14,780	18,764	21,200	18,725
~ .					
	al Expenditures				
	al purchases	-			-
Total Ca	apital Expenditures	-	-		-
M	iscellaneous				
	am services	1,567	1,792	2,250	1,500
Total M	iscellaneous	1,567	1,792	2,250	1,500
01-054 Total So	enior Citizen Center	\$ 87,874	\$ 93,451	\$ 100,075	\$ 99,150

Percentage increase/(decrease) _____-0.92%

Department Name: Municipal Agent for the Elderly Department #: 01-055

Mission & Purpose:

The Municipal Agent for the Elderly is also the Senior Center Director. The Municipal Agent is charged by the State of CT with assisting town residents aged 60+ by providing information and referrals to local, state and federal services/benefits programs. The Municipal Agent is familiar with programs and benefits such as Medicare, Medicaid, SNAP (Food Stamps), Social Security, protective services, legal services, adult day care, housing, transportation, and local senior/community groups. The Municipal Agent helps seniors to complete application forms for various benefit programs sponsored by the Town or the State of CT.

Goals & Objectives:

- 1. Take delivery sometime this year of a van from the Red Cross by way of the CT Department of Transportation. The smaller vehicle will serve our growing transportation needs while being less expensive to operate.
- 2. Continue providing transportation as needed to help the seniors maintain their quality of life.
- 3. Make sure seniors are taking advantage of all programs available to them.

Accomplishments:

- More than 300 contacts were made with seniors for referrals at the Senior Center, via phone and home visits.
- Provided approximately 1,700 rides in 2010-11.
- Assisted with applications for fuel assistance from the Town and the Community Renewal Team.

Fiscal Notes:

- Personnel expenditures cover multiple van drivers with costs varying depending on use of the van service.
- > A regional grant provides additional funding for the van driver costs.

01-055 Municipal Agent for Elderly	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
7				
Personnel Expenditures				
14010 Van drivers stipends	\$ 18,761	\$ 19,571	\$ 21,500	\$ 23,000
Total Personnel Expenditures	18,761	19,571	21,500	23,000
Contractual Services				
31007 Tax incentive program	21	-	-	_
Total Contractual Services	=	-		-
Utilities	_			
51001 Gas & diesel fuel	3,823	4,716	5,500	6,200
Total Utilities	3,823	4,716	5,500	6,200
Miscellaneous				
88011 Veteran's relief	-	-	-	
Total Miscellaneous	-1		1=	
01-055 Total Munic Agent for the Elderly	\$ 22,584	\$ 24,287	\$ 27,000	\$ 29,200

Percentage increase/(decrease) 8.15%

Department Name:	Portland Library	Department #:	01-065

The Portland Library serves as a community center and an outstanding facility utilizing both technology and a personal touch to offer services to members of the community.

Goals & Objectives:

- 1. Improve accessibility to library services for disabled individuals.
- 2. Continue efforts toward school readiness and early literacy. Investigate "Family Place" Service and collaborate with the Portland Early Childhood Council.
- 3. Continue our collaboration with the BOE and all Town Departments.
- 4. Provide information and meeting space in support of community improvement, including Economic Development.
- 5. Provide information and leisure materials in a variety of formats.
- 6. Continue to provide services of interest to persons of all ages.
- 7. Increase the number of youth programs offered.

Accomplishments:

- Library is rated in the 90th percentile in a national rating of public libraries.
- Continued to develop book collections and related policies for digital materials.
- New computers for teens and new furnishings were installed in the library.
- Increased youth programming and brought back the Teen Advisory Board.

Fiscal Notes:

- Electricity (62001) and heating fuel (62004) savings noted based on energy projects completed.
- Maintained staffing levels and increased budget of books (64001), discs and videos (64002)



01-065	Portland Library	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
	Personnel Expenditures				
11001	Regular payroll	\$ 254,638	\$ 273,126	\$ 326,000	\$ 336,600
11003	Part-time payroll	138,476	131,107	136,000	141,000
14001	Board clerk	451	425	800	800
19002	Longevity	-	-	_	-
21001	Medical insurance	-		-	-
22000	FICA/Medicare	:-		2 0	-
-	Total Personnel Expenditures	393,565	404,658	462,800	478,400
	Contractual Services				
31000	Service contracts	9,800	13,351	15,000	15,000
32000	Conferences, meetings, dues	2,045	1,385	2,000	2,500
36010	Contract - data bases	3,830	3,524	4,500	5,500
36011	Data processing - Library Connection	27,084	28,495	29,800	29,800
-	Total Contractual Services	42,759	46,755	51,300	52,800
	Repairs				
44003	Equipment repair/rental	1,177	953	750	750
-	Total Repairs	1,177	953	750	750
	Utilities				
53000	Postage	1,229	1,050	2,750	2,750
59000	Cataloging	529	552	500	650
7	Total Utilities	1,758	1,602	3,250	3,400
	Commodities				
61000	Office supplies	5,999	4,652	6,500	7,000
62001	Electricity	45,625	44,622	48,500	40,000
62002	Water & sewer	893	957	1,600	1,600
62004	Heating fuel	21,777	22,929	40,000	26,250
64001	Books	15,320	29,335	33,000	36,000
64002	Discs & videos	8 -	2,062	3,300	6,000
64003	Periodicals	6,960	5,923	7,000	6,400
Ć	Total Commodities	96,574	110,480	139,900	123,250
	Miscellaneous				
88001	Program services	736	198	800	1,000
	Total Miscellaneous Expenditures	736	198	800	1,000
01-065	Гotal Portland Library	\$ 536,569	\$ 564,646	\$ 658,800	\$ 659,600

Percentage increase/(decrease) 0.12%

Department Name:	Employee Fringe Benefits	Department #:	01-071
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The Fringe Benefits Department is not a Town Department but rather an activity or portion of the budget used to detail the cost of all non-BOE Town employees' fringe benefits, not specifically allocated to an individual Department, as provided by union contracts and/or the Personnel Manual.

Goals & Objectives:

To provide fringe benefits as required by union contract and/or the Personnel Manual for all non-BOE Town employees.

Accomplishments:

• Provided for health and welfare of all non-BOE Town employees and their dependents.

Fiscal Notes:

- No major changes.
- ➤ The two year GASB 45 valuation was completed in Fiscal Year 2011 and is budgeted in Fiscal Year 2013 (#37029).
- Medical insurance no increase budgeted as our claim experience has been positive.
- > The Town Employees defined benefit plan's required contribution is up approximately \$39,000 total, with a portion charged to this department, BOE and other funds as well.

01-071	Employee Fringe Benefits	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
	Personnel Expenditures				
19001	Vacation pay	¢ 20.170	Ф 26.260	Φ 40.000	
	÷ .•	\$ 38,169	\$ 36,368	\$ 40,000	\$ 41,000
19002	Longevity	13,650	14,175	15,000	15,750
19003	Sick pay	78,418	76,667	93,000	93,000
19004	Termination benefits pay	15,653	28,461	62,500	62,500
21001	Medical insurance	853,780	907,659	970,000	940,000
21002	Dental insurance	17,745	18,165	22,000	22,000
21003	Life insurance	7,725	12,618	10,500	13,500
21004	Long-term disability insurance	12,221	9,247	13,500	10,000
22000	FICA/Medicare	259,884	285,595	321,000	330,000
23001	Town pension contributions	318,466	421,051	382,000	410,000
23002	Police pension contribution	289,226	285,467	272,457	263,349
23003	Volunteer Fire pension contribution	50,000	60,222	73,233	76,348
26000	Workers' compensation	201,500	178,600	162,600	167,500
28001	Unemployment compensation	5,910	1,759	5,000	4,000
,	Total Personnel Expenditures	2,162,347	2,336,054	2,442,790	2,448,947
	Contractual Services				
37029	Collective bargaining	6,000	6,000	1,500	7,500
-	Fotal Contractual Services	6,000	6,000	1,500	7,500
01-071	Гotal Employee Fringe Benefits	\$ 2,168,347	\$ 2,342,054	\$ 2,444,290	\$ 2,456,447

Percentage increase/(decrease) ______0.50%

Department Name:	Risk Management	Department #:	01-073

The Risk Management Department provides for various types of insurance including general liability, automobile, express umbrella, law enforcement, professional, public employees' blanket, bond, property, and boilers/machinery.

Goals & Objectives:

- 1. Continue to seek out possible savings in areas of duplicate and excessive insurance coverage.
- 2. Continue to act on recommendations of employee safety and health committee.

Accomplishments:

• Entered into fixed rate contracts for most insurance policies.

Fiscal Notes:

➤ Budget reflects approximately a seven percent increase due to recent experience (police car totaled, water damage at BIS, snow removal from Portland High School (winter 2011) and water damage at Valley View).

01-073	Risk Management	2009- Act Expe	ual	2010-2011 Actual Expended		2011-2012 Revised Budget		2012-2013 Adopted Budget	
	Utilities								
-1	General liability		_	\$	_	\$	_	\$	_
**	Public officials liability		-		-	-	_	-	
-	Automobile insurance		-		-		-		
_	Contractors equipment		-		-		-		_
-	Fire/extended coverage		-		-		-		
_	Machinery & equipment		_		-		-		_
-8	Surety bonds		-		-		_		_
_	Crime & theft		-		-		-		
_	Umbrella		_		-		=0		
-	Volunteer Firemen		-		-		2		_
_	Law enforcement liability		_		-		-		
-	Self-insured accidents		-		_		<u>=</u> 0		
-	Probate Court liability		-		_		-		
52001	Municipal insurance	99	9,536	102	2,647	12:	3,000		131,750
,	Total Utilities	99	9,536		2,647		3,000	- 7.50	131,750
01-073 Total Risk Management		\$ 99	9,536	\$ 102	2,647	\$ 123	3,000	\$	131,750

Percentage increase/(decrease) ______7.11%

The Debt Service Department is not a Town Department but rather an activity or portion of the budget used to detail the cost of all General Fund debt principal and interest payments payable during the fiscal year as well as miscellaneous bank charges associated with these issues. Debt issuances include general obligation bonds (GENOB) and capital leases.

Goals & Objectives:

To fund required capital projects paid through bond offerings while maintaining level funding from the general budget.

Accomplishments:

• Made all bond payments in a timely fashion.

Fiscal Notes:

> Detail of all General Fund debt payments by offering is as follows:

*	2003 GENOB BOE \$9.475M H/MS 1999 GENOB Town & BOE \$7.105M 2004 GENOB BOE \$9.47M H/MS Fire Department ladder truck (6 th of 12 annual payments) Fire Department rescue boat (5 th of 5 annual payments) Multi-equipment lease (2 nd of 5 annual payments)	\$ Bonds Principal #83001 525,000 195,000 480,000	\$	Bonds Interest #83002 182,832 63,770 252,480	\$ Cap Lease Principal #83003 	\$	Cap Lease Interest #83004 16,569 1,222 17,206
*	Miscellaneous (estimated bank fees)	\$ 1,200,000	\$_	499,082	\$ 234,385	\$ _	34,997 Misc #83005 1,000

01-085 Debt Service		2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
	Debt Service				
83001	Bonds - principal	\$ 1,615,000	\$ 1,430,000	\$ 1,205,000	\$ 1,200,000
83002	Bonds - interest	648,710	591,991	541,000	499,082
83003	Capital leases - principal	89,033	62,569	245,037	234,385
83004	Capital leases - interest	24,900	23,864	38,698	34,997
83005	Miscellaneous	-	_	1,000	1,000
,	Total Debt Service	2,377,643	2,108,424	2,030,735	1,969,464
01-085	Total Debt Service	\$ 2,377,643	\$ 2,108,424	\$ 2,030,735	\$ 1,969,464

Mission & Purpose:

The Interfund Transfers Out Department is not a Town Department but rather an activity or portion of the budget used to detail the cost of interfund transfers out of the Town General Fund to other non-budgetary funds of the Town that require Town funding.

Goals & Objectives:

- 1. To provide a non-operating revenue source for the Animal Control Fund.
- 2. To provide a non-operating revenue source for the Youth Services Fund.
- 3. To provide a non-operating revenue source for the Maintenance Fund.
- 4. To provide a non-operating revenue source for the Resource Recovery Fund.
- 5. To provide a non-operating revenue source for the Parks & Recreation Fund.
- 6. To provide a non-operating revenue source for the Land Purchase Fund.
- 7. To provide a non-operating revenue source for the Renewable Energy Fund.
- 8. To provide a revenue stream to fund future capital improvement leases/purchases for the Capital Non-Recurring Fund (CIP).

Accomplishments:

· Activity shows the transfers out to the above listed funds to comply with Generally Accepted Accounting Principles (GAAP).

Fiscal Notes:

- Faransfer out to Parks and Recreation is increased by \$20,338 due to lower revenues to the fund.
- > Detail of Capital Non-recurring Town & BOE, Account Numbers 90012 and 90013 are as follows:

*	Flooring – Senior Center	\$	19,000
**	Emergency Management - Equipment	3	6,200
*	Containers - Resource recovery		7,000
**	Brush/leaf bucket for loader - highway		24,000
*	Revaluation – town-wide		25,000
**	Computers – town-wide		18,500
*	Brownstone School – repaving		5,000
**	High School – building improvements		50,000
**	High School – track improvements		10,000
**	Leaf/chipper box – Grounds		4,000
***	Paint sprayer replacement – Grounds		5,000
***	Hurst Tool Power Unit - Fire Department		5,000
***	SCBA Bottle Replacement – Fire Department		8,000
**	Police SUV equipped		35,000
**	Police radios		3,000
**	Furnishings - Library		8,000
			920 * 920 - 242 - 42
*	Total Transfer In – General Fund Town/BOE	\$	232,700

Town of Portland, Connecticut Adopted General Government Expenditure Budget Detail - Fiscal Year 2012-2013 As of May 14, 2012

01-093	Interfund Transfers Out	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
	Transfers Out				
90001	Transfer out - Animal Control	\$ 73,215	\$ 74,415	\$ 75,657	\$ 77,508
90002	Transfer out - Youth Services	80,105	105,686	105,686	105,637
90003	Transfer out - Bldg Maintenance	64,000	60,000	65,000	65,000
90004	Transfer out - Town Aid Road	~	_		-
90005	Transfer out - Resource Recov	110,300	169,125	172,125	176,815
90006	Transfer out - Other		30,898	125,000	125,000
90007	Transfer out - Park & Rec	73,000	119,000	118,992	139,330
90008	Transfer out - Open Space	55,956	55,956	55,956	55,956
90012	Transfer out - Cap Non rec Town	104,000	230,500	100,000	167,700
90013	Transfer out - Cap Non rec BOE	_	15,000	66,000	65,000
90014	Transfer out - Renewable Energy	5,000	5,000	5,000	5,000
,	Total Transfers Out	565,576	865,580	889,416	982,946
01-093	Total Interfund Transfers Out	\$ 565,576	\$ 865,580	\$ 889,416	\$ 982,946

Percentage increase/(decrease) _____10.52%

Department Name:	Town Contingency	Department #:	01-095

Mission & Purpose:

The Town Contingency Department is not a Town Department but rather an activity or portion of the budget used to detail the cost of unanticipated expenditures not budgeted for that could occur during the fiscal year regarding the Town of Portland General Government budget.

Goals & Objectives:

Provide a "cushion" for extraordinary occurrences and unanticipated obligations during this budget year.

Accomplishments:

Fiscal Notes:

- The increase in the account is due to the volatility of the current economy.
- Any amounts not used or transferred to other Town General Government accounts at year-end return to the Town Fund Balance, which will be used for future needs.

Town of Portland, Connecticut Adopted General Government Expenditure Budget Detail - Fiscal Year 2012-2013 As of May 14, 2012

01-095 Town Contingency	2009-2010 Actual Expended		F	10-2011 Actual Spended	2011-2012 Revised Budget		2012-2013 Adopted Budget	
Miscellaneous 84001 Contingency Total Miscellaneous	\$		\$	61,522 61,522	\$	100,000	\$	100,000
01-095 Total Town Contingency	\$			61,522	\$	100,000	\$	100,000

Percentage increase/(decrease) ______0.00%

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TOWN OF PORTLAND, CONNECTICUT

OTHER SPECIAL REVENUE FUNDS

SEWER DEPARTMENT

WATER DEPARTMENT

ANIMAL CONTROL DEPARTMENT

TOWN AID ROAD FUND

YOUTH SERVICES DEPARTMENT

RESOURCE RECOVERY DEPARTMENT

BUILDING MAINTENANCE FUND

PARKS & RECREATION DEPARTMENT

ADOPTED BUDGETS FISCAL YEAR 2012-2013

Other Special Revenue Funds

The Other Special Revenue Funds budgets, consisting of the Sewer Department, Water Department, Animal Control Department, Town Aid Road Fund, Youth Services Department, Resource Recovery Department, Building Maintenance Fund, and the Parks & Recreation Department, are prepared in the same manner as the General Fund operating budgets. However, these budgets are *NOT* subject to referendum but *ARE* approved by the Board of Selectmen after the General Fund Operating budgets are approved by taxpayers, except for the Sewer and Water budgets, which must be approved no later than May 1st by Town Charter. Brief descriptions of each of the budgets/funds are shown below.

Department Name:	Sewer Department	Department #: 02-139
and 50% of the full-time salar. The Sewer facility was upgra	the Sewer Department include the full-tirry of the billing/collection agent shared wanted in 2001. Wastewater is collected fromately twenty-two (22) miles of sewer materials are charges.	with the Water Department #03-135.com 1,450 users through a collection
Department Name:	Water Department	Department #: 03-135
plus 50% of the full-time said 139. The Department maintains	he Water Department include the full-tinglary of the billing/collection agent share ains approximately 40 miles of water make the entire budget is funded through user of	ed with the Sewer Department #02- ains serving approximately 25% of
Department Name:	Animal Control Department	Department #:04-140
Control Officer plus the part Middletown use the Facility	the Animal Control Department include the strime salary of our weekend/call-in empty to impound animals. The estimated by \$77,508, or approximately 67% of the to	loyee. The Towns of Portland and budget for FY 2012-2013 shows a
Denartment Name	Town Aid Road Fund	Dangetmant # 06.030

This budget provides for road maintenance, repair, the purchase of salt for the winter months, and purchase of materials for road maintenance projects. This fund is funded by a State of CT grant. The

grant is expected to remain at \$121,320 for Fiscal Year 2012-2013.

Other Special Revenue Funds (Continued)

Department Name: Youth Services Bureau Department #: 07-110

Personnel expenditures for the Youth Services Bureau (YSB) include the full-time salary of one (1) Director, the part-time salary of an administrative assistant, plus numerous temporary/part-time staff. The YSB is continuing to build understanding of the Search Institutes "40 Developmental Asset" model. This is the model used to develop all programs for the Town. The school based programs focus on social skill building, defining healthy relationships and developing decision-making strategies. The estimated budget for FY 2012-2013 shows a State of CT grant for \$23,000 with the rest of the budget funded by user charges of \$141,250 or 52% of the total budget and a contribution from the General Fund of \$105,637, or approximately 39% of the total budget.

Department Name: Resource Recovery Dept Department #: 09-120

Personnel expenditures for the Resource Recovery Department include two full-time salaried employees, plus 50% of the full-time salary of the Supervisor of Operations shared with the Public Works Director Department #01-031. The Resource Recovery Department allows residents to bring municipal solid waste (MSW) and recyclables for disposal. The Department assists residents with recycling, bag sales for MSW, bulky waste disposal, brush burning, leaf composting, and transfer of MSW to disposal centers utilizing the roll-off container vehicle. The General Fund contribution is \$176,815, or 47% of the total budget.

Department Name: Building Maintenance Fund Department #: 11-037

This budget provides for maintenance and repair projects in Town buildings and schools that do not meet the criteria of the five (5) year capital improvement plan. The estimated budget for FY 2012-2013 shows a contribution from the General Fund of \$65,000, or approximately 100% of the total budget.

Department Name: Parks & Rec Department Department #: 12-130

Personnel expenditures for the Parks & Recreation Department include the full-time salary of one (1) Director, 50% of the full-time salary of an administrative assistant shared with the Senior Citizen Center Department #01-054, plus numerous temporary/seasonal employees. The Department is responsible for offering many recreational and community programs such as the recreational basketball program, holiday tree lighting, Easter-egg hunt, the Father-Daughter Valentine Dance, road race and other town-wide activities. The General Fund contribution budgeted in Fiscal Year 2013 is \$139,330, or 41% of the total budget.

Town of Portland, Connecticut Adopted Other Funds Revenue Budget Detail - Fiscal Year 2012-2013 - Sewer Department As of May 14, 2012

Sewer Department		009-2010 Actual Revenue	2010-2011 Actual Revenue		2011-2012 Budgeted Revenue		2012-2013 Estimated Revenue	
	Charges for Services							
00350	User charges	\$ 708,943	\$	748,482	\$	952,542	\$	894,990
00351	User charges - interest & lien fees	39,576		34,945		32,000		35,000
00352	Sale of nitrogen credits	1,326		2,345		1,000		1,000
00353	Process material	8,400		10,080		5,000		7,500
00354	Other revenue sources	1,883		574		1,000		750
00355	PILOT payment	-		-		-		-
00406	Demand Response	4,181		3,604		2,200		1,500
,	Total Charges for Services	764,309		800,030		993,742		940,740
	Investment Income							
00401	Investment income	714		231		500		200
3	Total Investment Income	714		231		500		200
	Interfund Transfers In							
00502	Transfer in - Other funds	73,385		_		_		_
,	Total Interfund Transfers In	 73,385			_			_
,	Total Sewer Department Revenue	\$ 838,408	\$	800,261	\$	994,242	\$	940,940

Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2012-2013 - Sewer Department As of May 14, 2012

02-139	Sewer Department	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
	Personnel Expenditures	n -			
11001	Regular payroll	\$ 212,994	\$ 207,677	\$ 215,500	\$ 223,500
13002	Overtime	13,698	12,517	11,000	13,000
14001	Board clerk	63	65	150	150
-	Unused vacation pay			-	_
19002	Longevity	1,450	1,450	1,450	1,450
19003	Sick pay	10,435	10,775	12,500	12,500
21001	Medical insurance	71,262	63,627	70,000	67,500
21002	Dental insurance	1,118	1,097	1,500	1,500
21003	Life insurance	513	528	630	630
21004	Long-term disability insurance	583	600	710	710
22000	FICA/Medicare	16,722	16,574	18,600	19,250
23001	Town pension contribution	15,890	20,937	18,650	19,830
	Total Personnel Expenditures	344,728	335,847	350,690	360,020
	Contractual Services				
31000	Service contracts	39,175	40,316	46,000	46,000
32000	Conferences, meetings, dues	612	610	1,200	1,200
33001	Audit services	6,000	6,024	6,100	6,200
34001	Data processing	466	482	1,000	1,500
37013	Legal fees	2,924	-	3,000	2,500
7	Total Contractual Services	49,177	47,432	57,300	57,400
	Repairs				
44003	Equipment repair/rental	33,058	28,261	35,000	35,000
7	Total Repairs	33,058	28,261	35,000	35,000
					22,000
	Utilities				
51001	Gas & diesel fuel	1,960	2,935	3,250	3,900
52001	Municipal insurance	17,047	17,088	18,375	18,375
53000	Postage	3,771	4,260	4,500	4,500
53001	Telephone	5,149	5,407	5,500	6,000
7	Γotal Utilities	27,927	29,690	31,625	32,775

Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2012-2013 - Sewer Department As of May 14, 2012

02-139	Sewer Department	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
	Commodities				
61000	Office supplies	\$ -	\$ 118	\$ 500	\$ 500
61001	Uniforms	1,148	1,249	1,300	1,300
62001	Electricity	118,182	119,186	124,000	114,000
62002	Water & sewer	9,819	13,359	15,000	16,000
62004	Heating fuel	10,064	14,753	15,000	16,500
65002	Sewer supplies	7,992	8,343	10,000	11,000
68000	Custodial supplies	70	88	250	250
69002	Chemicals	2,440	3,168	4,000	4,000
	Total Commodities	149,715	160,264	170,050	163,550
	Equipment				
73000	Equipment purchases	871	3,591	5,000	5,000
8	Total Equipment	871	3,591	5,000	5,000
	Miscellaneous				
83006	CWF notes - principal	206,038	209,957	213,955	215,060
83007	CWF notes - interest	49,113	44,956	40,722	36,420
88016	Miscellaneous	2,367	4,970	5,000	5,000
	Total Miscellaneous	257,518	259,883	259,677	256,480
	Transfers Out				
90015	Transfer out - Cap Non rec Town	-	58,000	74,500	20,000
90016	Transfer out - Workers' comp	12,900	11,500	10,400	10,715
	Total Transfers Out	12,900	69,500	84,900	30,715
02-139	Total Sewer Department	\$ 875,894	\$ 934,468	\$ 994,242	\$ 940,940

Percentage increase/(decrease) _____-5.36%

Town of Portland, Connecticut Adopted Other Funds Revenue Budget Detail - Fiscal Year 2012-2013 - Water Department As of May 14, 2012

Water Department			009-2010 Actual Revenue	010-2011 Actual Revenue	E	011-2012 Budgeted Revenue	1	2012-2013 Estimated Revenue
	Charges for Services							
00351	User charges - interest & lien fees	\$	44,441	\$ 46,589	\$	37,500	\$	44,000
00354	Miscellaneous		9,186	2,320		4,000		4,000
00356	Meter charges		140,691	140,885		144,000		141,000
00357	Unmetered sales		9,240	9,909		14,000		10,000
00358	Metered sales		698,538	785,756		1,212,510		1,072,145
00359	Private fire protection		3,951	8,426		8,000		8,000
00360	Service connections		-	3,450		2,000		3,000
00361	Sales to public authorities		47,058	52,343		51,000		52,000
00362	Cross connection fees		5,400	7,475		7,500		7,500
	Total Charges for Services	3	958,505	1,057,153		1,480,510		1,341,645
	Investment Income							
00401	Investment income		158	124		1,000		100
	Total Investment Income		158	124		1,000		100
	Interfund Transfers In							
00502	Transfer in - Other funds		809,071			-		-
	Total Interfund Transfers In		809,071			-		-
	Total Water Department Revenue	\$	1,767,734	\$ 1,057,277	\$	1,481,510	\$	1,341,745

Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2012-2013 - Water Department As of May 14, 2012

03-135	Water Department	2009-2010 Actual Expended			010-2011 Actual xpended	Revised		A	012-2013 Adopted Budget
	Personnel Expenditures								
11001	Regular payroll	\$	128,312	\$	135,288	\$	199,000	S	201,500
13002	Overtime		19,112		26,855		20,000		20,000
14001	Board clerk		127		131		175		175
-	Unused vacation pay		4		-		-		-
19002	Longevity		550		550		550		550
19003	Sick pay		5,615		6,493		7,500		7,500
21001	Medical insurance		42,349		42,130		70,500		68,050
21002	Dental insurance		913		987		1,325		1,325
21003	Life insurance		321		344		750		750
21004	Long-term disability insurance		362		392		750		750
22000	FICA/Medicare		11,145		11,634		17,450		18,000
23001	Town pension contribution		7,841		9,453		11,800		12,500
	Total Personnel Expenditures		216,647		234,257		329,800		331,100
	Contractual Services					-			
31000	Service contracts		20,971		21,650		22,000		25,000
32000	Conferences, meetings, dues		628		942		850		850
33001	Audit services		8,000		7,434		7,500		7,625
34001	Data processing		359		619		1,500		1,500
37013	Legal fees		1,980		240		5,000		3,000
38010	Miscellaneous engineering		75		2,060		5,000		4,000
38012	MDC water contract		416,279		441,291		487,000		505,000
	Total Contractual Services		448,292		474,236		528,850		546,975
	Repairs			1.73					
44003	Equipment repair/rental		7,405		4,245		6,000		6,000
	Total Repairs		7,405		4,245		6,000		6,000
	Utilities								
51001	Gas & diesel fuel		6,341		11,090		6,000		7,325
52001	Municipal insurance		7,742		7,762		8,250		8,310
53000	Postage		5,000		5,530		5,750		5,750
53001	Telephone		5,179	-	5,425	<u> </u>	6,500		3,500
,	Total Utilities		24,262		29,807		26,500		24,885

Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2012-2013 - Water Department As of May 14, 2012

03-135	Water Department	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
	Commodities				
61000	Office supplies	\$ -	\$ 332	\$ 2,000	\$ 2,000
61001	Uniforms	826	844	1,300	1,300
62001	Electricity	33,248	34,334	40,000	33,100
62004	Heating fuel	=		5,000	6,000
65003	Water supplies	44,852	40,078	40,000	40,000
69002	Chemicals	2,430	3,592	4,000	4,000
	Total Commodities	81,356	79,180	92,300	86,400
	Equipment				
73000	Equipment purchases	6,500		6,500	6,500
	Total Equipment	6,500	-	6,500	6,500
	Miscellaneous				
83001	Bonds - principal	=	-	-%	
83002	Bonds - interest	=	-	-:	-
83006	CWF notes - principal	122,048	125,135	227,300	206,500
83007	CWF notes - interest	35,110	32,023	63,860	59,210
88016	Miscellaneous	1,173	2,532	5,000	5,000
	Total Miscellaneous	158,331	159,690	296,160	270,710
	Transfers Out				
90006	Transfer out - Other	-	125,000	-	_
90015	Transfer out - Cap Non rec Town	i-	111,500	186,500	60,000
90016	Transfer out - Workers' comp	11,000	9,800	8,900	9,175
	Total Transfers Out	11,000	246,300	195,400	69,175
03-135	Total Water Department	\$ 953,793	\$ 1,227,715	\$ 1,481,510	\$ 1,341,745

Town of Portland, Connecticut Adopted Other Funds Revenue Budget Detail - Fiscal Year 2012-2013 - Animal Control Department As of May 14, 2012

Animal Control Department		2009-2010 Actual Revenue		2010-2011 Actual Revenue		2011-2012 Budgeted Revenue		012-2013 stimated Revenue
Charges for Services								
00303 Property rental	\$	29,081	\$	32,130	\$	29,700	S	31,392
00317 Sale of dog licenses		5,280		5,169		5,400		5,400
00354 Miscellaneous		1,065		220		750		500
00363 Dog surcharge		1,712		1,648		1,750		1,750
Total Charges for Services		37,138		39,167	8)	37,600		39,042
Investment Income								
00401 Investment income		-		-		! -		-
Total Investment Income	100 - 22 1	-		-		/-		-
Subtotal Operating Income		37,138		39,167		37,600		39,042
Interfund Transfers In								3.00
00501 Transfer in - General Fund		73,215		74,415		75,657		77,508
Total Interfund Transfers In		73,215		74,415	100-100-100	75,657		77,508
Total Animal Control Dept Revenue	\$	110,353	\$	113,582	\$	113,257	\$	116,550

Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2012-2013 - Animal Control Department As of May 14, 2012

04-140	Animal Control Department	09-2010 Actual xpended		010-2011 Actual xpended	R	11-2012 Revised Budget	A	12-2013 dopted Budget
	*	1		pondou		Juaget	+	Juaget
	Personnel Expenditures							
11001	Regular payroll	\$ 42,268	\$	43,658	\$	45,000	\$	46,500
11003	Part-time payroll	8,756		9,072		12,000		12,225
13002	Overtime	1,547		3,309		3,250		3,300
19002	Longevity	350		150		350		350
19003	Sick pay	2,368		2,342		2,750		2,750
21001	Medical insurance	8,468		8,810		9,500		9,150
21002	Dental insurance	224		219		315		315
21003	Life insurance	108		111		150		150
21004	Long-term disability insurance	122		126		210		210
22000	FICA/Medicare	4,102		4,143		4,850		4,955
23001	Town pension contribution	3,246		4,352		3,900		4,050
	Total Personnel Expenditures	71,559		76,292		82,275		83,955
	Contractual Services							
31000	Service contracts	1,705		2,307		2,500		2,500
32000	Conferences, meetings, dues	-		75		-		-
33001	Audit services			-		-		-
33004	Veterinarian fees	1,164		1,258		2,000		2,000
-	Data processing	-	2	-		-		ş -
	Total Contractual Services	2,869		3,640		4,500		4,500
		·			1000 TO TO			
	Repairs							
44003	Equipment repair/rental	33		164		1,750	1	1,750
	Total Repairs	 33		164		1,750		1,750
	Utilities							
51001	Gas & diesel fuel	1,900		3,778		2,600		4,600
52001	Municipal insurance	839		842		882		915
53000	Postage	400		600		650		650
53001	Telephone	610		836		900		950
54000	Advertising & publications	44		26		150		150
	Total Utilities	 3,793		6,082		5,182		7,265

Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2012-2013 - Animal Control Department As of May 14, 2012

04-140	Animal Control Department	2009-2010 Actual Expended		2010-2011 Actual Expended		2011-2012 Revised Budget		A	12-2013 dopted udget
	Commodities								
61000	Office supplies	\$	201	\$	450	\$	250	\$	300
61001	Uniforms		971		406		1,000		1,000
61003	Equipment supplies		575		441		1,500		1,500
62001	Electricity		2,695		2,919		3,250		2,800
62002	Water & sewer		539		795		1,500		1,500
62004	Heating fuel		980		1,285		2,250		1,750
63002	Dog food		824		842		1,200		1,300
68000	Custodial supplies	100	919		183		1,000		1,250
7	Total Commodities		7,704		7,321		11,950		11,400
	Miscellaneous							i.	
:-	Fee share to State		4,600		4,600		5,000		5,000
-	Miscellaneous		-				-		-
5	Total Miscellaneous		4,600		4,600		5,000		5,000
	Transfers Out								
90016	Transfer out - Workers' comp		3,200		2,900		2,600		2,680
1	Total Transfers Out		3,200		2,900		2,600		2,680
04-140	Total Animal Control Department	\$	93,758	\$ 1	00,999	\$ 1	13,257	\$ 1	16,550

Percentage increase/(decrease) 2.91%

Town of Portland, Connecticut Adopted Other Funds Revenue Budget Detail - Fiscal Year 2012-2013 - Town Aid Road Fund As of May 14, 2012

Town Aid Road Fund	2009-2010 Actual Revenue		2010-2011 Actual Revenue		2011-2012 Budgeted Revenue		E	012-2013 stimated Revenue
Intergovernmental								
00221 State of CT - TAR	\$	134,462	\$	122,088	\$	121,415	\$	121,320
Total Intergovernmental		134,462		122,088		121,415		121,320
Investment Income								
00401 Investment income		-7		_		<u>=</u>		_
Total Investment Income		-		-			-	_
Subtotal Operating Income		134,462		122,088		121,415		121,320
Interfund Transfers In								
00501 Transfer in - General Fund		-		-				_
Total Interfund Transfers In						-		-
Total Town Aid Road Fund Revenue	\$	134,462	\$	122,088	\$	121,415	\$	121,320

Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2012-2013 - Town Aid Road Fund As of May 14, 2012

06-030 Town Aid Road Fund	2009-2010	2010-2011	2011-2012	2012-2013
	Actual	Actual	Revised	Adopted
	Expended	Expended	Budget	Budget
Commodities 65001 Road materials Total Commodities	\$ 134,462	\$ 122,088	\$ 121,415	\$ 121,320
	134,462	122,088	121,415	121,320
06-030 Total Town Aid Road Fund	\$ 134,462	\$ 122,088	\$ 121,415	\$ 121,320

Percentage increase/(decrease) ______-0.08%

Town of Portland, Connecticut Adopted Other Funds Revenue Budget Detail - Fiscal Year 2012-2013 - Youth Services Department As of May 14, 2012

Youth Services Department		2009-2010 Actual Revenue		2010-2011 Actual Revenue		011-2012 Judgeted Revenue	E	012-2013 stimated Revenue
Intergovernmental								
00222 State of CT - YSB	\$	19,000	\$	19,000	\$	14,000	\$	14,000
00223 State of CT - DSS		16,548	Ψ.	9,644	Ψ	9,000	Ψ	9,000
Total Intergovernmental		35,548	-	28,644	1988	23,000		23,000
Ç				20,011	1)	23,000	-	23,000
Charges for Services								
00354 Miscellaneous		2,000		759		500		500
00364 Program fees - school year		30,820		117,644		129,750		129,750
00365 Resource center fees		4,505		9,981		8,000	-00-00	9,000
00366 Contributions/donations		1,613		1,162		2,000		2,000
Total Charges for Services		38,938		129,546		140,250		141,250
Investment Income							L	
00401 Investment income		-		_		_		_
Total Investment Income				_				
Subtotal Operating Income		74,486		158,190		163,250		164,250
Interfund Transfers In								
00501 Transfer in - General Fund		80,105		105,686		105,686		105,637
Total Interfund Transfers In		80,105		105,686		105,686		105,637
Total Youth Services Dept Revenue	\$	154,591	\$	263,876	\$	268,936	\$	269,887

Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2012-2013 - Youth Services Department As of May 14, 2012

07-110 Youth Services Department	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
Personnel Expenditures				
11001 Regular payroll	\$ 46,890	\$ 48,405	\$ 49,850	\$ 51,415
11002 Clerical payroll	6,400	6,176	7,250	
12000 Temporary payroll	27,717	92,688	116,122	7,250 116,122
19002 Longevity	250	250	250	250
19003 Sick pay	2,694	2,689	2,850	2,850
21001 Medical insurance	17,238	17,935	19,000	18,335
21002 Dental insurance	224	219	300	300
21003 Life insurance	118	123	150	150
21004 Long-term disability insurance	135	140	185	185
22000 FICA/Medicare	6,718	6,830	13,500	13,650
23001 Town pension contribution	3,652	4,896	4,300	4,650
Total Personnel Expenditures	112,036	180,351	213,757	215,157
				, , , ,
Contractual Services				
32000 Conferences, meetings, & dues	639	660	700	700
Total Contractual Services	639	660	700	700
Repairs				
44003 Equipment repair/rental				-
Total Repairs				-
Utilities				
52001 Municipal insurance	1,832	1,836	1.054	1.075
53000 Postage	100	1,830	1,954 175	1,975
53001 Telephone	100	130	1/3	175
Total Utilities	1,932	1,986	2,129	2.150
			2,129	2,150
Commodities				
61000 Office supplies	360	602	750	750
61006 Building supplies	305	535	750	750
62001 Electricity	4,695	4,432	4,850	4,250
62002 Water & sewer	172	181	250	250
62004 Heating fuel	525_	962	1,300	1,300
Total Commodities	6,057	6,712	7,900	7,300

Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2012-2013 - Youth Services Department As of May 14, 2012

07-110	Youth Services Department Programs/Activities	2009-2010 Actual Expended		I	10-2011 Actual spended	2011-2012 Revised Budget		A	012-2013 Adopted Budget
88038	Miscellaneous programs	\$	-	\$	-	\$	_	8	_
88039	CRC consulting		26,292	0. 31 .0)	27,060		25,000	Ψ	25,000
88040	Activity funds		3,523		6,098		14,000		14,000
88041	Activity supplies		743		943		1,250		1,250
,	Total Programs/Activities	4	30,558		34,101		10,250		40,250
	Transfers Out								
90016	Transfer out - Workers' comp		5,300		4,700		4,200		4,330
	Total Transfers Out		5,300		4,700	-	4,200		4,330
07-110	Total Youth Services Department	\$	156,522	\$	228,510	\$ 26	58,936	\$	269,887

Percentage increase/(decrease) 0.35%

Town of Portland, Connecticut Adopted Other Funds Revenue Budget Detail - Fiscal Year 2012-2013 - Resource Recovery Department As of May 14, 2012

Re	source Recovery Department		09-2010 Actual Revenue	2010-2011 Actual Revenue		B	11-2012 udgeted evenue	E	012-2013 stimated Revenue
	Charges for Services								
00354	Miscellaneous	\$	3,856	\$	4,798	\$	1,500	\$	500
00367	Tire fees		1,304		1,247	4	1,300		1,300
00368	Sale of newsprint		-		-		-		
00369	Battery recycling		51		60		50		50
00370	Sale of metal		16,590		21,636		15,500		22,000
00371	Facility use permits		27,142		28,400		27,000		27,000
00372	Freon appliance permits		2,596		2,545		4,000		3,000
00373	15 gallon bags to residents		2,940		3,352		3,500		3,500
00374	30 gallon bags to residents		19,922		17,874		24,000		18,000
00375	45 gallon bags to residents		42,543		34,559		44,000		40,000
00376	15 gallon bags to distributors		250		500		400		400
00377	30 gallon bags to distributors		2,550		2,700		3,750		2,750
00378	45 gallon bags to distributors		4,401		7,000		7,500		7,500
00379	Bulky waste		51,088		59,174		60,000		60,000
00380	Anti-freeze disposal		74		98		50		50
00381	Mixed paper		1,232		_				-
00382	Cardboard sales		-7		-		Ē.		-
00383	Town demolition		543		-		500		250
00384	Propane tank disposal		410		460		300		450
00399	Single stream recyclables		12,361		14,876		10,000		15,000
	Total Charges for Services		189,853		199,279		203,350		201,750
	Investment Income								
00401	Investment income	_					-		-
	Total Investment Income				-		-		_
	Subtotal Operating Income		189,853		199,279		203,350		201,750
ſ <u></u>	Interfund Transfers In								
00501	Transfer in - General Fund		110,300		169,125		172,125		176,815
	Total Interfund Transfers In		110,300		169,125		172,125		176,815
	Total Resource Recovery Dept Rev	\$	300,153	\$	368,404	\$	375,475	\$	378,565

Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2012-2013 - Resource Recovery Dept As of May 14, 2012

09-120	Resource Recovery Dept	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	A	12-2013 dopted Budget
	Daysonnal Eynandituus	27				
11001	Personnel Expenditures Regular payroll	\$ 127,179	¢ 1/2 206	£ 150 500		150 500
12000	Temporary payroll	\$ 127,179	\$ 143,386	\$ 150,500	\$	158,500
13002	Overtime	11,414	12,806	12,500		12 000
19002	Longevity	550	825	825	-	13,000 825
19002	Sick pay	4,879	4,910	6,000	-	
21001	Medical insurance	43,534	41,487	48,500		6,000
21001	Dental insurance	660	648	48,300 790		44,400 790
21002	Life insurance	352	364	500	-	500
21003	Long-term disability insurance	239	415	500	-	500
22000	FICA/Medicare	10,581	11,591	13,100	-	13,750
23001	Town pension contribution	8,631	10,859	10,500		11,000
	Total Personnel Expenditures	208,019	227,291	243,715	<u> </u>	249,265
5				243,713		249,203
	Contractual Services					
31000	Service contracts	2,057	277	4,750		6,000
34001	Data processing	110	-	1,000	-	1,000
36004	Telecommunications	463	1,127	1,000		1,250
	Total Contractual Services	2,630	1,404	6,750		8,250
	Repairs					
44003	Equipment repair/rental	4,794	3,996	4,000		4,000
	Total Repairs	4,794	3,996	4,000		4,000

71001	Utilities	2.504	= 404			NA DE DESCRIPTION
51001	Gas & diesel fuel	3,784	7,401	6,700		10,350
52001	Municipal insurance	2,139	2,144	2,360		2,360
53001	Telephone			300		300
1	Total Utilities	5,923	9,545	9,360		13,010
	Commodities					
61001	Uniforms	582	651	1,100		1,100
61003	Equipment supplies	981	786	1,500		1,500
61006	Building supplies	8	929	1,000		1,000
62001	Electricity	1,928	1,969	2,750		1,900
62002	Water & sewer	412	461	425		475
62004	Heating fuel	522	691	1,250		1,250
69003	Bags and stickers	6,419	7,486	10,000		11,000
	Total Commodities	10,852	12,973	18,025		18,225
						,

Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2012-2013 - Resource Recovery Dept As of May 14, 2012

09-120	Resource Recovery Dept	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
	Equipment				
73000	Equipment purchases	\$ -	\$ -	\$ -	\$ -
10 .	Total Equipment	_	_		-
	Miscellaneous				
88001	Program services	500	-	500	500
88003	Permits - State of CT	375	930	1,500	1,500
88012	MSW disposal fees	24,539	24,660	36,000	28,000
88014	BW disposal fees	37,557	34,919	42,500	42,500
88017	Hauling expense	400	=	1,000	1,000
88018	Recycling	2,226	3,658	5,825	5,825
ŕ	Total Miscellaneous	65,597	64,167	87,325	79,325
	Transfers Out				
90015	Transfer out - Cap Non rec Town	-	-	_	1 -1
90016	Transfer out - Workers' comp	7,800	7,000	6,300	6,490
,	Total Transfers Out	7,800	7,000	6,300	6,490
09-120	Total Resource Recovery Dept	\$ 305,615	\$ 326,376	\$ 375,475	\$ 378,565

Percentage increase/(decrease) _______0.82%

Town of Portland, Connecticut Adopted Other Funds Revenue Budget Detail - Fiscal Year 2012-2013 - Building Maintenance Fund As of May 14, 2012

Building Maintenance Fund	2009-2010 Actual Revenue		2010-2011 Actual Revenue		2011-2012 Budgeted Revenue		Es	12-2013 timated evenue
Miscellaneous								
00354 Miscellaneous	\$	-	\$	6,667	\$	-	\$	
00366 Contributions/donations		-		-		-		-
Total Miscellaneous				6,667				_
Investment Income								
00401 Investment income		_		-		_		-
Total Investment Income		-		-		_		_
Subtotal Operating Income				6,667				-
Interfund Transfers In								
00501 Transfer in - General Fund		64,000		60,000		65,000		65,000
Total Interfund Transfers In		64,000		60,000		65,000		65,000
Total Building Maint Fund Revenue	\$	64,000	\$	66,667	\$	65,000	\$	65,000

Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2012-2013 - Building Maintenance Fund As of May 14, 2012

11-037	Building Maintenance Fund	2009-2010 Actual Expended		2010-2011 Actual Expended		2011-2012 Revised Budget		2012-2013 Adopted Budget
	Repairs							
44006	Town maintenance	\$	61,355	\$	35,279	\$	32,500	\$ 32,500
44007	BOE maintenance		33,630		34,386		32,500	32,500
7	Total Repairs		94,985	1.	69,665		65,000	65,000
	Transfers Out							
90015	Transfer out - Cap Non rec Town		-		-		_	-
7	Total Transfers Out							 -
11-037	Гotal Building Maintenance Fund	\$	94,985		69,665	\$	65,000	\$ 65,000

Percentage increase/(decrease) _______0.00%

Town of Portland, Connecticut Adopted Other Funds Revenue Budget Detail - Fiscal Year 2012-2013 - Parks & Recreation Department As of May 14, 2012

Par	·ks & Recreation Department		009-2010 Actual Revenue	010-2011 Actual Revenue	В	011-2012 Budgeted Revenue	E	012-2013 stimated Revenue
	Charges for Services							
00354	Miscellaneous	\$	671	\$ 4,591	\$	21,574	\$	10,000
00385	Program fees - adult		10,053	11,970		14,200		12,000
00386	Program fees - youth		110,314	21,086		36,000		26,000
00387	Tee ball fees		2,175	2,315		2,500		2,500
00388	Adult softball fees		8,696	7,300		9,000		9,000
00389	Summer playground fees		92,028	83,520		113,100		105,000
00390	Program fees - vacation		940	-		3,500		3,500
00391	Summer sports camp		26,382	14,519		22,000		22,000
00392	CT Track club		2,655	-		-		_
00393	Skateboard park		260	-		_		-
00394	5k race fees		2,195	4,714		2,500		2,500
00395	Trips		1,890	2,579		14,500		7,000
	Total Charges for Services	×	258,259	152,594	_	238,874		199,500
	Investment Income							
00401	Investment income		;=	_		_		_
,	Total Investment Income	•	_	-				
1	Subtotal Operating Income	77	258,259	152,594		238,874		199,500
	Interfund Transfers In							
00501	Transfer in - General Fund		73,000	119,000		118,992		139,330
	Total Interfund Transfers In		73,000	119,000		118,992		139,330
,	Total Parks & Rec Dept Revenue	\$	331,259	\$ 271,594	\$	357,866	\$	338,830

Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2012-2013 - Parks & Rec Department As of May 14, 2012

12-130	Parks & Recreation Dept	2009-2010 Actual Expended	2010-2011 Actual Expended	2011-2012 Revised Budget	2012-2013 Adopted Budget
	Personnel Expenditures				
11001	Regular payroll	\$ 54,761	\$ 56,530	\$ 58,250	\$ 60,100
11002	Clerical payroll	17,553	18,522	19,000	19,750
12001	Teen recreation payroll	174,526	96,211	88,541	75,000
13002	Overtime	7,002	8,517	7,000	7,000
14001	Board clerk	550	495	650	650
19002	Longevity	-	-	175	225
19003	Sick pay	985	1,059	1,250	1,325
21001	Medical insurance	10,824	12,762	12,750	12,365
21002	Dental insurance	108	106	200	200
21003	Life insurance	183	190	225	225
21004	Long-term disability insurance	208	217	275	275
22000	FICA/Medicare	17,056	13,007	14,000	14,000
23001	Town pension contribution	4,047	2,761	3,100	3,250
	Total Personnel Expenditures	287,803	210,377	205,416	194,365
	Contractual Services				
32000	Conferences, meetings, & dues	528	625	650	650
-	Total Contractual Services	528	625	650	650
	Repairs				
44003	Equipment repair/rentals	5,432	6,299	7,000	7,000
	Γotal Repairs	5,432	6,299	7,000	7,000
	Utilities				,,,,,,,,,,
51001	Gas & diesel fuel	241	1.42	750	
52001	Municipal insurance		143	750	750
53000	Postage	1,918	1,922	2,750	2,400
53000	Telephone	150	150	200	200
	Total Utilities	2 200	2 215	700	700
	Total Othities	2,309	2,215	4,400	4,050
	Commodities				
61000	Office supplies	198	70	1,500	1,500
61003	Equipment supplies	-	-	2,000	2,000
62001	Electricity	14,271	17,023	20,000	18,600
62002	Water & sewer	1,010	5,017	2,000	2,000
62004	Heating fuel	525	962	1,400	1,400
	Γotal Commodities	16,004	23,072	26,900	25,500

Town of Portland, Connecticut Adopted Other Funds Expenditure Budget Detail - Fiscal Year 2012-2013 - Parks & Rec Department As of May 14, 2012

12-130	Parks & Recreation Dept	2009-2010 Actual Expended		Actual Actual		R	11-2012 Revised Budget	A	012-2013 Adopted Budget
	Equipment								
73000	Equipment purchases	\$ 5,2	207	\$	6,024	\$	17,500	\$	17,500
	Total Equipment	5,2	207		6,024		17,500		17,500
	Miscellaneous								
88001	Program services		580		58		_		_
	Total Miscellaneous		580		58		-	0.00	-
	Programs/Activities								
88023	Youth tee ball		668		964		1,120		1,120
88024	Youth basketball	4,9	967		5,548		7,130		7,130
88025	Youth fitness	2,4	400		-		-		-
88026	Summer playground	24,	480		23,834		21,000		20,160
88027	Youth programs	8,0	045		4,182		9,000		9,000
88028	Vacation programs	3,0	069		495		1,500		1,500
88029	Other recreation programs	1,	159		s=		1,000		1,000
88030	Adult softball	7,9	970		8,414		8,500		8,500
88031	Adult fitness	6,:	536		8,971		9,900		9,900
88032	Holiday tree lighting		237		30		750		750
88033	Town concerts		-				-		-
88034	Trips	1,	490		5,461		12,000		6,000
88035	Summer sports camp	19,	707		21,479		18,500		19,000
88036	CT Track club	2,0	024		1,475		-		-
88037	Community events	2	478		731		500		500
88038	Miscellaneous programs		-		-		100		100
88051	5K Road Race	1,0	606		2,024	12-32-3	1,500		1,500
	Total Programs/Activities	84,	836		83,608		92,500		86,160
	Transfers Out								
90016	Transfer out - Workers' comp	4,3	300		3,850		3,500		3,605
	Total Transfers Out	4,	300		3,850		3,500		3,605
12-130	12-130 Total Parks & Rec Department		999	\$ 3	336,128	\$	357,866	\$	338,830

Percentage increase/(decrease) ______-5.32%

TOWN OF PORTLAND, CONNECTICUT

CAPITAL IMPROVEMENT PLAN

Capital Improvement Plan

The Capital Improvement Plan (CIP) is a five (5) year plan identifying items that require major repair or replacement with regard to the Town's infrastructure. Items can include but are not limited to buildings, parks, roads, sidewalks, water and sewer systems, vehicles, trucks, etc. Of the five years, only the first year is approved by the Board of Selectmen with the remaining years more of a "wish list" which will be looked at and reviewed annually prior to actual budget adoption. The Capital Improvement Commission is charged with pulling this document together with the input of all Town and Board of Education departments.

The revenue sources are not known for the majority of these items with a great deal of certainty other than the first year; this is the main reason for reviewing the document annually. Taxation or transfers in from the General Fund are a last resort to funding the cost of these items. All other revenue sources are looked at before defaulting to taxation and are subject to change at any time.

The amount identified in the CIP for FY's 2013 through 2017 is \$7,461,660 with \$409,683 specifically approved for FY 2012-2013. Of the \$409,683, \$232,700 is estimated to be funded through taxation. The following list of projects detail this amount:

*	Flooring – Senior Center	\$	19,000
**	Emergency Management - Equipment	7	6,200
**	Containers - Resource recovery		7,000
***	Brush/leaf bucket for loader - highway		24,000
**	Revaluation – town-wide		25,000
**	Computers – town-wide		18,500
***	Brownstone School – repaying		5,000
•	High School – building improvements		50,000
• •	High School – track improvements		10,000
**	Leaf/chipper box – Grounds		4,000
•	Paint sprayer replacement – Grounds		5,000
•	Hurst Tool Power Unit - Fire Department		5,000
• • •	SCBA Bottle Replacement – Fire Department		8,000
•	Police SUV equipped		35,000
**	Police radios		3,000
*	Furnishings - Library		8,000
***	Total Transfer In – General Fund Town	\$	232,700

If approved, the State-funded Local Capital Improvement Program (LOCIP) will include:

**	Park and Field Improvements	\$	10,000
**	Municipal Parking Lot Improvements		30,000
*	Replace Guardrails		26,983
*	Total LOCIP-funded projects	<u>\$</u>	66.983
	1 3	Ψ	00,505

		_				Fi	scal Years						
	Capital Improvement Plan	20	012-2013	20	013-2014	2	2014-2015		015-2016	2016-2017			Total
	Estimated Revenue Sources												
00114	Federal grants	\$	30,000	\$		\$	-	\$	-	\$	_	\$	30,000
00214	State of CT grants		66,983		65,000		65,000		65,000	1270	65,000	Ψ.	326,983
00354	Other		-		-		-		_		_		-
00501	Transfer in - General Fund Town		232,700		650,000		650,000		650,000		650,000		2,832,700
00502	Transfer in - Parks & Rec Dept		12		-		-		-		-		_,002,700
00502	Transfer in - Res Rec Dept		-								¥		_
00502	Transfer in - Sewer Department		20,000		50,000		70,000		70,000		85,000		295,000
00502	Transfer in - Water Department		60,000		86,500		37,000		67,500		58,000		309,000
00503	General obligation bonds		-		1,484,400		1,303,780		557,580		322,217		3,667,977
00504	Capital lease proceeds		(*)				-		_		-		-
00505	Prior approved allocations		-		3 <u>=</u>		-		-		-		_
Total E	stimated Revenue Sources	\$	409,683	\$	2,335,900	\$	2,125,780	\$	1,410,080	\$	1,180,217	\$	7,461,660

						Fis	scal Years						
08-141	Capital Improvement Plan	20	012-2013	2	013-2014	2	014-2015	2	015-2016	2	016-2017		Total
			Departm	antal	Expenditu	C.							
89010	Board of Education	\$	65,000	\$	329,000	\$	283,000	\$	197,000	\$	165,000	•	1,039,000
89020	Building/Planning Depts		_		130,000	Ψ	100,000	Ψ	100,000	Ψ	100,000	Φ	430,000
89030	Emergency Management		6,200		4,000		-		2,500		100,000		12,700
89040	Fire Department		13,000		22,500		614,000		20,000		25,000		694,500
89050	Grounds Maintenance		9,000		89,200		106,000		148,300		86,000		438,500
89060	Library		8,000		39,200		21,500		12,500		6,000		87,200
89070	Parks & Recreation		10,000		634,000		246,000		246,000		246,000		1,382,000
89080	Police Department		38,000		60,000		60,000		60,000		60,000		278,000
89090	Public Works		99,983		712,500		472,780		390,780		252,017		1,928,060
89100	Resource Recovery		7,000		10,000		12,500		5,000		12,700		47,200
89110	Sewer Department		20,000		50,000		70,000		70,000		85,000		295,000
89120	Town-Wide Improvements		43,500		169,000		103,000		90,500		84,500		490,500
89130	Water Department		90,000		86,500		37,000		67,500		58,000		339,000
Total D	epartmental Summary	\$	409,683	\$	2,335,900	\$	2,125,780	\$	1,410,080	\$	1,180,217	\$	7,461,660
			-										
·			Depart	ment	al Expendit	ure]	Detail						
89010	Board of Education												
	Brownstone School												
	Replace various restrooms	\$	_	\$	95,000	\$	95,000	\$	95,000	\$	95,000	\$	380,000
	Paving	-	5,000	•	5,000	Ψ	5,000	Ψ	5,000	Φ	5,000	Ф	25,000
	Second floor flooring		,,		-		56,000		56,000		3,000		
	Replace windows & frames				85,000		85,000		30,000		1.51		112,000
	Roof repairs/replacement		2		10,000		-				3 -		170,000
	Total Brownstone School		5,000		195,000		241,000		156,000		100,000	_	10,000
	Gildersleeve School												
-	Paving		_		25,000		25,000						50,000
	Total Gildersleeve School			-	25,000	3	25,000					_	50,000
	2000 500000				23,000	_	23,000	_		-			50,000
	High/Middle School												
	Building improvements		50,000		75,000		21		-		-		125,000
	Rubber track improvements	-	10,000		-		-		-		_		10,000
	Total High/Middle School		60,000		75,000		-					_	135,000
	System Wide BOE												
	Van replacement - wheelchair		-		12,000		12,000		12,000		12,000		48,000
	Stair railing (multi locations per FM)						-,		,000		24,000		24,000
	Van replacement - student		-		-		_		24,000		24,000		48,000
	Total System Wide	A CONTRACTOR	-		12,000		12,000		36,000	-	60,000	_	120,000
					,000		,000	-	20,000		00,000		120,000

08-141	Capital Improvement Plan	2012-2013	2013-2014	Fiscal Years 2014-2015	2015-2016	2016-2017	Total
11.00					2010 2010	2010 2017	Total
		Departmenta	Expenditure	Detail (Continued)			
	Valley View School						
	Removal/replacement asbestos tile	\$ -	\$ 22,000	\$ -	\$ -	¢	\$ 22.00
	Paving	_	Ψ 22,000	5,000	5,000	\$ - 5,000	\$ 22,00
	Total Valley View School		22,000		5,000	5,000	15,00 37,00
	Total Board of Education	65,000	329,000		197,000	165,000	1,039,00
						202,000	1,055,00
39020	Building/Planning Depts						
	Grant match/leverage funds	-	50,000	50,000	50,000	50,000	200,00
	Permitting software	= 1	30,000	-		-	30,00
	Land acquisition	_	50,000	50,000	50,000	50,000	200,00
	Total Building/Planning Depts	-	130,000	100,000	100,000	100,000	430,00
89030	Emergency Management						
	EOC equipment	_	2,000	_	2,500	_	\$ 4,50
	Emergency equipment (lighting, etc)	6,200	2,000		2,500		8,20
	Total Emergency Management	6,200	4,000		2,500		12,70
39040	Fire/Fire Marshal Department						
37040	Refurbish/replace apparatus		6.500	E95 000			
	Hurst Tool Power Unit	5 000	6,500	585,000	-	-	591,50
	Replace Chief's 4X4 vehicle	5,000	-	_	-). -	5,00
	SCBA bottle replacement	9 000	9.000	10.000	-		1970 1910
	Thermal imaging cameras	8,000	8,000		10,000	15,000	51,00
		-	8,000		272 2222	10,000	27,00
	Used pick up truck w/ cap-fire marsha	12.000		10,000	10,000		20,00
	Total Fire/Fire Marshal Department	13,000	22,500	614,000	20,000	25,000	694,50
39050	Grounds Maintenance						
	Ride on mower replacement	-	5,200	9	6,000	6,000	17,20
	Paint sprayer replacement	5,000	-	-	2,300	-	7,30
	Walk behind mower replacement	-	6,200	-	9,000	-	15,20
	Miscellaneous grounds equipment	-	5,000	<u> </u>	5,000	5,000	15,00
	Walk behind track snowblower	-	2,800	-	-	-	2,80
	Purchase leaf/chipper box	4,000	-	.		_	4,00
	Toro Groundmasters - all season eq	-	39,000	~	-	_	39,00
	Replace 2002 Bobcat & attachments	-	_	20,000	20,000		40,00
	Replace John Deere Loader (used)		-	-	20,000	20,000	40,00
	Replace 2004 F350 dump truck	-		20,000	20,000	20,000	60,00
	Replace 2004 F550 dump truck	-	_	20,000	20,000	20,000	60,00
	1976 JD 301 utility tractor replace	-	_	15,000	15,000	15,000	45,00
	Toro 580 16' mower replacement	_	31,000		31,000	13,000	93,00
	Total Ground Maintenance	9,000		21,000	51,000		93,00

					Fis	cal Years						
08-141	Capital Improvement Plan	2012-2013		2013-2014	20	014-2015	2	015-2016	20	016-2017		Total
		Department	al Exp	penditure Do	etail ((Continued)						
89060	Library									_	-	(100 (100 (100 (100 (100 (100 (100 (100
0,000	Computers and printers	\$ -	\$	11,000	\$	6,000	\$	6,000	\$	6,000	\$	29,000
	Server replacement			6,200	Ψ.	-	Ψ	6,500	Ψ	0,000	Φ	12,70
	Furnishings and lighting	8,000		4,000		_		0,500				12,700
	Security cameras	-		6,000		6,500		_		_		12,50
	Installation of cable/internet	-		3,000		-,		_		_		3,00
	Security system replacement	-		9,000		9,000		_		_		18,00
	Total Library	8,000		39,200		21,500		12,500		6,000	_	87,20
89070	Parks & Recreation											
	Gildersleeve School field renov	-		20,000		236,000		236,000		236,000		728,000
	Tennis & Bball courts - Main St.	_		544,000		-		250,000		230,000		544,000
	Veteran's Park			60,000		-		_				60,000
	Park and field improvements	10,000	L	10,000		10,000		10,000		10,000		50,000
	Total Parks & Recreation	10,000	_	634,000		246,000		246,000		246,000		1,382,000
89080	Police Department										/	
02000	Equipped cruiser replacement	35,000	\$	60,000	\$	60.000	¢.	(0.000	Ф	60.000	•	
	Radio replacement program	3,000	Φ	00,000	Φ	60,000	\$	60,000	\$	60,000	\$	275,000
	Total Police Department	38,000		60,000		60,000				-		3,000
	Total Tonce Department	30,000	_	00,000	_	00,000		60,000		60,000	1	278,000
89090	Public Works											
	Office of the Director											
	Replace supervisor vehicle	=		25,000		-		_		_		25,000
	Replacement of Director's vehicle			15,000		-		-		_		15,000
	Total Office of the Director	-		40,000		-						40,000
	Building Maintenance											
2010	Carpeting in planning development	-		3,500		3,500		_		_		7,000
	Replace generator at Town Hall	2		20,000		25,000		_		_		45,000
	Library carpet replacement	-		-		59,280		59,280		_		118,560
	Library bathroom upgrade	-		15,000		-		,=		_		15,000
	Library painting	7-2		-		25,000		25,000		(2)		50,000
	Flooring - Senior Center	19,000		-		-		,		_		19,000
	Boilers at Highway Garage/Library	·-		20,000		10,000		10,000		10,000		50,000
	Replace Underground Propane Tanks	-		-		-		-		25,000		25,000
	Construct storage addition-salt shed	-		25,000		25,000		=		,		50,000
	Purchase large portable generator	-		45,000		_		-		5000 1000		45,000
	Replace bldg maintenance pickup	-		12,500		12,500		-				25,000
	Municipal parking lot improvements	30,000	L	30,000		30,000		30,000		30,000		150,000
	Masonry Repairs Town-wide			10,000		10,000		10,000		-		30,000
	Rehab garage - Buck Foreman(BF) Total Building Maintenance	49,000		8,000		8,000	22200	-		-		16,000

08-141 Capital Improvement Plan	2012-2013	2	013-2014	20	014-2015	20	15-2016	20	16-2017		Total
	Department	al Exp	enditure Do	etail ((Continued)						
Highway Division											
Replace mechanics truck	\$ -	\$	20,000	\$	20,000	\$	_	\$		\$	40,000
Replace excavator	i-		60,000		30,000	Ψ.	30,000	Ψ	30,000	Ψ	150,000
Scraper plow replacements			, i		,		8,500		50,000		8,500
Replace Crewleader's Pick Up			17,500		17,500		-				35,000
Large dump trucks replacement	-		171,000		87,000		88,000		89,000		435,000
Large roller replacement			20,000		20,000		20,000		02,000		60,000
Tractor replacement	-		20,000		20,000		20,000		_		60,000
Sidewalk repair/construction	-		50,000		25,000		25,000		25,000		125,000
Replace street signs	-		40,000		20,000		20,000		20,000		100,000
Small dump truck replacement	-		50,000				20,000		20,000		50,000
Purchase used forklift	-		10,000				-		·		10,000
Brush/Leaf Bucket for Loader	24,000		-		_				200		24,000
Purchase sand spreader	-		_				20,000		-		20,000
Repair/replace guardrails	26,983	L	25,000		25,000		25,000		23,017		125,000
Total Highway Division	50,983		483,500		264,500		256,500		187,017		1,242,500
Total Public Works	99,983		712,500		472,780		390,780	0	252,017	_	1,242,300 1,928,060
			, ==,000	-	172,700		370,700	17	232,017		1,920,000
89100 Resource Recovery											
Purchase compactor/containers	7,000		-		7,500		-		7,700		22,200
Facility improvements	-		10,000		5,000		5,000		5,000		25,000
Total Resource Recovery	7,000		10,000	17. 11	12,500		5,000		12,700		47,200
	5. 8m 38m 10.								12,700	-	17,20
89110 Sewer Department											
Plant and system improvements	20,000		50,000		35,000		35,000		35,000		175,000
Install screenings washer/press	-		=		-		_		50,000		50,000
Replace sewer cleaning truck	-		-		35,000		35,000		,		70,000
Total Sewer Department	20,000		50,000		70,000	Y	70,000	7	85,000		295,000
89120 Town-Wide Improvements											
Computers incl periferals/printers	18,500		27,500		27,000		28,000		28,000		129,000
Wide Scanner	-		-		-		-		-		
Upgrade computers - Fire	-		2,500		2,500		3,000		4,000		12,000
Upgrade computers - Police	-		-		10,000		-		2,500		12,500
Upgrade computers - Sen Center	-		1,500		1,000		1,000				3,500
GIS Reimplementation	-		22,500		2,500		5,000		5,000		35,000
Revaluation	25,000		40,000		40,000		40,000		40,000		185,000
Phone system replacement	-		40,000		20,000		5,000		5,000		70,000
Wiring - old water pipe High St	-		35,000		-		-		-,,,,,,		35,000
Cameras on Veterans' monument	-		-		-		8,500		_		8,500
Total Town-Wide Improvements	43,500		169,000		103,000		90,500	,	84,500		490,500

08-141	Capital Improvement Plan	2012-2013		20	2013-2014		2014-2015		2015-2016		2016-2017		Total
89130	Water Department												
	Pump station & facility upgrades	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	25,000
	Water main replacement		-		20,000		10,000	-	10,000	Ψ.	10,000	Ψ	50,000
	Repaint storage tank interiors		20,000				_				-		20,000
	Replace large water meters		-		5,000		5,000		5,000		_		15,000
	Replace mainline valves		_		20,000		10,000		10,000		10,000		50,000
	Remote read meters		10,000		6,500		7,000		7,500		3,000		34,000
	Purchase small pick up truck		-		30,000		-		-		-		30,000
	Replace utility truck		_		-		-		30,000		30,000		60,000
	Emergency generator		55,000		-		-		-		-		55,000
	Total Water Department		90,000		86,500		37,000		67,500		58,000		339,000
08-141	Total Capital Improvement Plan	\$	409,683	\$ 2	2,335,900	\$ 2	2,125,780	_\$_	1,410,080	\$ 1	,180,217	\$	7,461,660